

Before Starting the CoC Application

You must submit all three of the following parts in order for us to consider your Consolidated Application complete:

1. the CoC Application,
2. the CoC Priority Listing, and
3. all the CoC's project applications that were either approved and ranked, or rejected.

As the Collaborative Applicant, you are responsible for reviewing the following:

1. The FY 2024 CoC Program Competition Notice of Funding Opportunity (NOFO) for specific application and program requirements.
2. The FY 2024 CoC Application Detailed Instructions which provide additional information and guidance for completing the application.
3. All information provided to ensure it is correct and current.
4. Responses provided by project applicants in their Project Applications.
5. The application to ensure all documentation, including attachment are provided.

Your CoC Must Approve the Consolidated Application before You Submit It
- 24 CFR 578.9 requires you to compile and submit the CoC Consolidated Application for the FY 2024 CoC Program Competition on behalf of your CoC.
- 24 CFR 578.9(b) requires you to obtain approval from your CoC before you submit the Consolidated Application into e-snaps.

Answering Multi-Part Narrative Questions

Many questions require you to address multiple elements in a single text box. Number your responses to correspond with multi-element questions using the same numbers in the question. This will help you organize your responses to ensure they are complete and help us to review and score your responses.

Attachments

Questions requiring attachments to receive points state, "You Must Upload an Attachment to the 4B. Attachments Screen." Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process. Include a cover page with the attachment name.

- Attachments must match the questions they are associated with—if we do not award points for evidence you upload and associate with the wrong question, this is not a valid reason for you to appeal HUD's funding determination.

- We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).

1A. Continuum of Care (CoC) Identification

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1A-1. CoC Name and Number: TX-604 - Waco/McLennan County CoC

1A-2. Collaborative Applicant Name: Heart of Texas Homeless Coalition

1A-3. CoC Designation: CA

1A-4. HMIS Lead: Prosper Waco

1B. Coordination and Engagement–Inclusive Structure and Participation

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

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| | | |
|--------------|--|--|
| 1B-1. | Inclusive Structure and Participation–Participation in Coordinated Entry. | |
| | NOFO Sections V.B.1.a.(1), V.B.1.e., V.B.1f., and V.B.1.p. | |
| | In the chart below for the period from May 1, 2023 to April 30, 2024: | |
| | 1. select yes or no in the chart below if the entity listed participates in CoC meetings, voted—including selecting CoC Board members, and participated in your CoC’s coordinated entry system; or | |
| | 2. select Nonexistent if the organization does not exist in your CoC’s geographic area: | |

| | Organization/Person | Participated in CoC Meetings | Voted, Including Electing CoC Board Members | Participated in CoC’s Coordinated Entry System |
|-----|---|------------------------------|---|--|
| 1. | Affordable Housing Developer(s) | Yes | Yes | Yes |
| 2. | CDBG/HOME/ESG Entitlement Jurisdiction | Yes | Yes | Yes |
| 3. | Disability Advocates | Yes | Yes | Yes |
| 4. | Disability Service Organizations | Yes | Yes | Yes |
| 5. | EMS/Crisis Response Team(s) | Yes | Yes | Yes |
| 6. | Homeless or Formerly Homeless Persons | Yes | Yes | Yes |
| 7. | Hospital(s) | Yes | Yes | Yes |
| 8. | Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations) | Nonexistent | No | No |
| 9. | Law Enforcement | Yes | Yes | Yes |
| 10. | Lesbian, Gay, Bisexual, Transgender (LGBTQ+) Advocates | Yes | Yes | Yes |
| 11. | LGBTQ+ Service Organizations | Yes | Yes | Yes |
| 12. | Local Government Staff/Officials | Yes | Yes | Yes |
| 13. | Local Jail(s) | No | No | No |
| 14. | Mental Health Service Organizations | Yes | Yes | Yes |
| 15. | Mental Illness Advocates | Yes | Yes | Yes |
| 16. | Organizations led by and serving Black, Brown, Indigenous and other People of Color | Yes | Yes | Yes |

| | | | | |
|-----|---|-----|-----|-----|
| 17. | Organizations led by and serving LGBTQ+ persons | Yes | Yes | Yes |
| 18. | Organizations led by and serving people with disabilities | Yes | Yes | Yes |
| 19. | Other homeless subpopulation advocates | Yes | Yes | Yes |
| 20. | Public Housing Authorities | Yes | Yes | Yes |
| 21. | School Administrators/Homeless Liaisons | Yes | Yes | Yes |
| 22. | Street Outreach Team(s) | Yes | Yes | Yes |
| 23. | Substance Abuse Advocates | Yes | Yes | Yes |
| 24. | Substance Abuse Service Organizations | Yes | Yes | Yes |
| 25. | Agencies Serving Survivors of Human Trafficking | Yes | Yes | Yes |
| 26. | Victim Service Providers | Yes | Yes | Yes |
| 27. | Domestic Violence Advocates | Yes | Yes | Yes |
| 28. | Other Victim Service Organizations | Yes | Yes | Yes |
| 29. | State Domestic Violence Coalition | No | No | No |
| 30. | State Sexual Assault Coalition | No | No | No |
| 31. | Youth Advocates | Yes | Yes | Yes |
| 32. | Youth Homeless Organizations | Yes | Yes | Yes |
| 33. | Youth Service Providers | Yes | Yes | Yes |
| | Other: (limit 50 characters) | | | |
| 34. | Veterans Service Providers | Yes | Yes | Yes |
| 35. | RHY Grantees | Yes | Yes | Yes |

| | | |
|--------|-------------------------------------|--|
| 1B-1a. | Experience Promoting Racial Equity. | |
| | NOFO Section III.B.3.c. | |

Describe in the field below your CoC's experience in effectively addressing the needs of underserved communities, particularly Black and Brown communities, who are substantially overrepresented in the homeless population.

(limit 2,500 characters)

The Continuum of Care (CoC) has been actively addressing the needs of underserved communities by prioritizing equity across its system. First, the CoC established both a Lived Experience Advisory Board and a Youth Action Board. It also hosted listening sessions at various homeless service events and drop-in centers throughout the CoC. These sessions collected feedback from individuals served within the homeless system, which has been instrumental in improving policies and procedures across the CoC.

Second, the CoC has initiated efforts to update the Coordinated Entry assessment tool, transitioning away from the VI-SPDAT. In collaboration with the Lived Experience Advisory Board, Youth Action Board, and service providers, the CoC is developing a new assessment tool through an equity-focused lens.

Third, the CoC has thoroughly analyzed data, including program-level data and the CoC Racial Equity Analysis, to examine the homeless system from a racial equity perspective. This analysis identifies areas of overrepresentation within the community, allowing for recommendations on needed changes. These recommendations are being developed alongside the Lived Experience Advisory Board, Youth Action Board, and the YHDP Racial Equity Committee. The CoC is currently in the process of creating a data dashboard to share these findings with community partners.

Lastly, many of the CoC's major partners have undergone comprehensive racial equity training. One of the largest CoC-funded partners completed a year-long racial equity examination led by an external expert, in collaboration with the agency's DEI committee. This process resulted in improved policies, racial equity training for all staff, and an internal review of equity practices to identify areas for improvement.

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| 1B-2. | Open Invitation for New Members. | |
| | NOFO Section V.B.1.a.(2) | |
| | Describe in the field below how your CoC: | |
| | 1. communicated a transparent invitation process annually (e.g., communicated to the public on the CoC's website) to solicit new members to join the CoC; | |
| | 2. ensured effective communication and access for persons with disabilities, including the availability of accessible electronic formats; and | |
| | 3. invited organizations serving culturally specific communities experiencing homelessness in your CoC's geographic area to address equity (e.g., Black, Latino, Indigenous, LGBTQ+, and persons with disabilities). | |

(limit 2,500 characters)

1.The opportunity to join the Heart of Texas Homeless CoC is available year-round and posted on their website. The Heart of Texas Homeless Coalition (HOTHc) actively recruits new members through regular email invitations, social media posts, and membership promotion at every meeting. Additionally, General Membership meetings of the HOTHc are open to the public. The CoC’s Nominating Committee is tasked with ensuring the Board seats are filled with qualified members. Every year, the Nominating Committee solicits new members and presents a slate of directors at the December CoC meeting, where nominations from the floor are also accepted.

2.Members with disabilities can access CoC membership information through the CoC’s website using computers available at public libraries, where library staff assist with computer usage if needed. They can also contact the City of Waco’s Homeless Coordinator, whose information is available on the city’s website, for further assistance. Additionally, homeless services providers within the CoC, all of whom are members of the Heart of Texas Region, provide membership information to disabled individuals. Meetings are often held in a hybrid format, offering both virtual and in-person options to accommodate the needs of all members, enhancing accessibility for those with disabilities.

3.CoC Board members are encouraged to recruit agencies that work with marginalized populations, including people of color, Indigenous persons, LGBTQ+ individuals, and persons with disabilities. When new agencies representing these sub-populations are identified, they are promptly invited to join the CoC to ensure their inclusion.

| | | |
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| 1B-3. | CoC’s Strategy to Solicit/Consider Opinions on Preventing and Ending Homelessness. | |
| | NOFO Section V.B.1.a.(3) | |

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| Describe in the field below how your CoC: | |
| 1. | solicited and considered opinions from a broad array of organizations and individuals that have knowledge of homelessness, or an interest in preventing and ending homelessness; |
| 2. | communicated information during public meetings or other forums your CoC uses to solicit public information; |
| 3. | ensured effective communication and access for persons with disabilities, including the availability of accessible electronic formats; and |
| 4. | took into consideration information gathered in public meetings or forums to address improvements or new approaches to preventing and ending homelessness. |

(limit 2,500 characters)

1.The CoC holds monthly meetings to share information on homelessness and gather input on strategies for preventing and ending homelessness. These meetings are open to homeless service providers, advocates, businesses, educational institutions, and anyone with an interest in addressing homelessness. Meeting information is made available on the CoC’s website. Feedback from these meetings is passed on to relevant committees for review, often leading to new program development and implementation. The CoC also conducts quarterly community-wide training sessions on topics such as Equal Access and Domestic Violence, allowing organizations, individuals, and people with lived experience to share insights and best practices.

2.The CoC regularly presents updates and information at City Council and Town Hall meetings to gather public feedback. These meetings, which focus on issues like strategic homelessness plans, encampment bans, and grant funding, are streamed live and available for later viewing. Public comments from these sessions play a critical role in shaping the CoC’s strategies and decision-making.

3.To ensure effective communication with individuals with disabilities, the CoC posts electronic documents on multiple online platforms and provides technical assistance through phone calls or face-to-face visits from the CoC Lead.

4.The CoC uses feedback from public meetings to inform improvements and explore innovative solutions within the homeless response system. For example, during a committee meeting, a partnering agency reported that some clients were returning to homelessness or were at risk after receiving short-term Rapid Rehousing assistance. A review of HMIS data and the coordinated entry system revealed a need to redefine Rapid Rehousing programs, extending assistance up to 24 months for those still at risk. This led to the redevelopment of Rapid Rehousing programs to prevent clients from becoming homeless again. In addition, listening sessions revealed a need to refine emergency shelter procedures. The CoC Board shared these findings with shelters, resulting in improvements to intake procedures, length of stay, and the role of shelter monitors. The CoC is also using feedback to enhance the Coordinated Entry System, focusing on improving the user experience and ensuring equity within the CE assessment process.

| | | |
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| 1B-4. | Public Notification for Proposals from Organizations Not Previously Awarded CoC Program Funding. | |
| NOFO Section V.B.1.a.(4) | | |
| Describe in the field below how your CoC notified the public: | | |
| 1. | that your CoC will consider project applications from organizations that have not previously received CoC Program funding; | |
| 2. | about how project applicants must submit their project applications—the process; | |
| 3. | about how your CoC would determine which project applications it would submit to HUD for funding; and | |
| 4. | ensured effective communication and access for persons with disabilities, including the availability of accessible electronic formats. | |

(limit 2,500 characters)

1.The CoC announced the FY2024 NOFO local competition via email through a listserv that includes homeless service providers and agencies or individuals interested in homeless services. The announcement was also shared publicly on social media and the CoC’s website. The first announcement was released on August 7th, and a second on August 28th, after HUD released the ARD report, which allowed the CoC to announce the approved amount for bonus projects. New agencies that aligned with NOFO priorities were encouraged to apply, and homeless service providers were asked to share the announcement with their partners to encourage wider participation.

2.New and renewal project applicants were instructed to complete their applications in esnaps and notify the CoC Administrator once the application was submitted. The deadline for completing CoC project applications was September 16th, while non-competitive YHDP projects had a deadline of September 27th. The CoC provided technical assistance to applicants as needed throughout the submission process to help ensure the successful completion of applications.

3.The CoC employs a Scoring and Ranking Committee to review, score, and rank project applications. The committee consists of members who are not project applicants and have no conflicts of interest. A matrix is used to score applications based on measures and outcomes, CoC and HUD priorities, and the ability of projects to utilize and spend all grant funds effectively. Applications are ranked accordingly, with non-competitive applications listed at the top. Project applicants are given the opportunity to file a grievance if needed. The Grievance Committee reviews the grievance and the project application before making a recommendation to the Steering Committee, which makes the final decision on submitted projects and the ranking tool.

4.Individuals with disabilities can review the application process on the CoC’s website using public library computers, where assistance is available as needed. They may also contact the CoC Administrator for more information or seek guidance from homeless agencies within the CoC. All providers within the Heart of Texas Region are CoC members and can provide information about the application process to disabled individuals.

1C. Coordination and Engagement

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

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| | | |
|--------------|--|--|
| 1C-1. | Coordination with Federal, State, Local, Private, and Other Organizations. | |
| | NOFO Section V.B.1.b. | |
| | In the chart below: | |
| 1. | select yes or no for entities listed that are included in your CoC's coordination, planning, and operations of projects that serve individuals, families, unaccompanied youth, persons who are fleeing domestic violence who are experiencing homelessness, or those at risk of homelessness; or | |
| 2. | select Nonexistent if the organization does not exist within your CoC's geographic area. | |

| | Entities or Organizations Your CoC Coordinates with for Planning or Operations of Projects | Coordinates with the Planning or Operations of Projects? |
|-----|---|--|
| 1. | Funding Collaboratives | Yes |
| 2. | Head Start Program | Yes |
| 3. | Housing and services programs funded through Local Government | Yes |
| 4. | Housing and services programs funded through other Federal Resources (non-CoC) | Yes |
| 5. | Housing and services programs funded through private entities, including Foundations | Yes |
| 6. | Housing and services programs funded through State Government | Yes |
| 7. | Housing and services programs funded through U.S. Department of Health and Human Services (HHS) | Yes |
| 8. | Housing and services programs funded through U.S. Department of Justice (DOJ) | Yes |
| 9. | Housing Opportunities for Persons with AIDS (HOPWA) | Nonexistent |
| 10. | Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations) | Nonexistent |
| 11. | Organizations led by and serving Black, Brown, Indigenous and other People of Color | Yes |
| 12. | Organizations led by and serving LGBTQ+ persons | Yes |
| 13. | Organizations led by and serving people with disabilities | Yes |
| 14. | Private Foundations | Yes |
| 15. | Public Housing Authorities | Yes |
| 16. | Runaway and Homeless Youth (RHY) | Yes |
| 17. | Temporary Assistance for Needy Families (TANF) | Yes |
| | Other:(limit 50 characters) | |
| 18. | Economic Opportunity Development Center | Yes |

| | | |
|-------|---|--|
| 1C-2. | CoC Consultation with ESG Program Recipients. | |
| | NOFO Section V.B.1.b. | |

In the chart below select yes or no to indicate whether your CoC:

| | | |
|----|--|-----|
| 1. | Consulted with ESG Program recipients in planning and allocating ESG Program funds? | Yes |
| 2. | Provided Point-in-Time (PIT) count and Housing Inventory Count (HIC) data to the Consolidated Plan jurisdictions within its geographic area? | Yes |
| 3. | Ensured local homelessness information is communicated and addressed in the Consolidated Plan updates? | Yes |
| 4. | Coordinated with ESG recipients in evaluating and reporting performance of ESG Program recipients and subrecipients? | Yes |

| | | |
|-------|--------------------------------------|--|
| 1C-3. | Ensuring Families are not Separated. | |
| | NOFO Section V.B.1.c. | |

Select yes or no in the chart below to indicate how your CoC ensures emergency shelter, transitional housing, and permanent housing (PSH and RRH) do not deny admission or separate family members regardless of each family member's self-reported sexual orientation and gender identity:

| | | |
|----|---|-----|
| 1. | Conducted mandatory training for all CoC- and ESG-funded service providers to ensure families are not separated? | Yes |
| 2. | Conducted optional training for all CoC- and ESG-funded service providers to ensure family members are not separated? | Yes |
| 3. | Worked with CoC and ESG recipient(s) to adopt uniform anti-discrimination policies for all subrecipients? | Yes |
| 4. | Worked with ESG recipient(s) to identify both CoC- and ESG-funded facilities within your CoC's geographic area that might be out of compliance and took steps to work directly with those facilities to bring them into compliance? | Yes |
| 5. | Sought assistance from HUD by submitting questions or requesting technical assistance to resolve noncompliance by service providers? | Yes |

| | | |
|-------|---|--|
| 1C-4. | CoC Collaboration Related to Children and Youth—SEAs, LEAs, School Districts. | |
| | NOFO Section V.B.1.d. | |

Select yes or no in the chart below to indicate the entities your CoC collaborates with:

| | | |
|----|------------------------------|-----|
| 1. | Youth Education Provider | Yes |
| 2. | State Education Agency (SEA) | Yes |
| 3. | Local Education Agency (LEA) | Yes |
| 4. | School Districts | Yes |

| | | |
|--------|---|--|
| 1C-4a. | Formal Partnerships with Youth Education Providers, SEAs, LEAs, School Districts. | |
| | NOFO Section V.B.1.d. | |

Describe in the field below the formal partnerships your CoC has with at least one of the entities where you responded yes in question 1C-4.

(limit 2,500 characters)

The Cove provides vital support for high school students experiencing homelessness by partnering with local school districts through Memorandums of Understanding (MOUs) to ensure access to education. This collaboration allows homeless students to attend a drop-in center at The Cove to complete assignments and classwork, where they receive "seat time" credit. This means students aren't counted as absent from school and can still earn academic credit. This partnership proved particularly critical during the pandemic when school closures left homeless students without access to electricity, computers, and Wi-Fi.

The CoC works closely with local school districts to engage immediately with students who become homeless, aiming to make their homelessness rare, brief, and nonrecurring. Partnerships between Waco ISD, Waco Public Housing Authority, and the Salvation Army ensure that emergency housing is available for youth and families experiencing homelessness, with referrals made by homeless school liaisons.

In 2019, the CoC was awarded Youth Homelessness Demonstration Program (YHDP) funding, enabling collaboration with Region XII, a local education agency, to train school staff on how to effectively engage with homeless students and their families. Various agencies within the CoC continue to partner with school districts to provide educational and training opportunities for homeless youth. The Cove offers seat time credit on a 2:1 scale, meaning students receive credit for two days of attendance for every one day at the drop-in center. In addition, HOTRMHMR coordinates and delivers mental health services for homeless students facing mental health challenges.

The CoC Board has reserved seats for an Education Partner to ensure representation from youth education providers, State Education Agencies (SEAs), Local Education Agencies (LEAs), and school districts, as part of its governance structure. The CoC also maintains a policy and procedure that ensures homeless youth can access their school of origin when possible, fostering educational stability despite housing instability.

| | | |
|--------|---|--|
| 1C-4b. | Informing Individuals and Families Who Have Recently Begun Experiencing Homelessness about Eligibility for Educational Services. NOFO Section V.B.1.d. | |
|--------|---|--|

Describe in the field below written policies and procedures your CoC uses to inform individuals and families who have recently begun experiencing homelessness of their eligibility for educational services.

(limit 2,500 characters)

The CoC's policies and procedures include a policy aligned with 24 CFR 578.23, which ensures that individuals and families experiencing homelessness are informed about their eligibility for educational services. The policy mandates that:

1. Educational Needs of Children: Grant recipients must take into account the educational needs of children when placing families in housing. To the maximum extent practicable, families with children should be placed as close as possible to their school of origin to avoid disrupting the children's education.

2. Designated Staff for Education Services: Each grant recipient is required to designate a staff person responsible for ensuring that children in the program are enrolled in school and connected to appropriate educational and support services in the community.

This policy emphasizes the importance of educational stability and access to services for homeless children, ensuring that their schooling is not disrupted by housing instability. The CoC monitors grant recipients to ensure compliance with these requirements.

| | | |
|--------|--|--|
| 1C-4c. | Written/Formal Agreements or Partnerships with Early Childhood Services Providers. | |
| | NOFO Section V.B.1.d. | |

Select yes or no in the chart below to indicate whether your CoC has written formal agreements or partnerships with the listed providers of early childhood services:

| | | MOU/MOA | Other Formal Agreement |
|-----|--|---------|------------------------|
| 1. | Birth to 3 years | Yes | No |
| 2. | Child Care and Development Fund | No | No |
| 3. | Early Childhood Providers | Yes | No |
| 4. | Early Head Start | No | No |
| 5. | Federal Home Visiting Program–(including Maternal, Infant and Early Childhood Home and Visiting or MIECHV) | No | No |
| 6. | Head Start | No | No |
| 7. | Healthy Start | No | No |
| 8. | Public Pre-K | No | No |
| 9. | Tribal Home Visiting Program | No | No |
| | Other (limit 150 characters) | | |
| 10. | Child Welfare | No | Yes |

| | | |
|-------|--|--|
| 1C-5. | Addressing Needs of Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking–Collaboration with Federally Funded Programs and Victim Service Providers. | |
| | NOFO Section V.B.1.e. | |

In the chart below select yes or no for the organizations your CoC collaborates with:

| Organizations | | |
|--|--|-----|
| 1. | State Domestic Violence Coalitions | Yes |
| 2. | State Sexual Assault Coalitions | Yes |
| 3. | Anti-trafficking Service Providers | Yes |
| Other Organizations that Help this Population (limit 500 characters) | | |
| 4. | Governor's Office on Human Trafficking | Yes |

| | | |
|--------|--|--|
| 1C-5a. | Collaborating with Federally Funded Programs and Victim Service Providers to Address Needs of Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking. | |
| | NOFO Section V.B.1.e. | |
| | Describe in the field below how your CoC regularly collaborates with organizations that you selected yes to in Question 1C-5 to: | |
| 1. | update CoC-wide policies; and | |
| 2. | ensure all housing and services provided in the CoC's geographic area are trauma-informed and can meet the needs of survivors. | |

(limit 2,500 characters)

1. CoC-wide policies are developed by the CoC Advisory Committee, which includes the Family Abuse Center, the local housing and service provider for survivors of domestic violence. These policies are then approved by the CoC Board, which has a designated seat for organizations that provide housing and services to survivors of domestic violence, dating violence, sexual assault, and stalking. This ensures that survivor-specific needs are prioritized and addressed in CoC decision-making.

2. The CoC offers community-wide training and hosts an annual Domestic Violence Conference to ensure all housing and service providers within the CoC are trained to meet the needs of survivors. These trainings include trauma-informed care, which is integrated into new employee onboarding and annual training at participating agencies. Additionally, Coordinated Entry assessors receive specialized training on how to support survivors and connect them to the Family Abuse Center, where they can access the DV Coordinated Entry System designed to serve survivors.

| | | |
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| 1C-5b. | Implemented Safety Planning, Confidentiality Protocols in Your CoC's Coordinated Entry to Address the Needs of Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking. | |
| | NOFO Section V.B.1.e. | |
| | Describe in the field below how your CoC's coordinated entry addresses the needs of DV survivors by including: | |
| 1. | safety planning protocols; and | |
| 2. | confidentiality protocols. | |

(limit 2,500 characters)

1. Survivors of domestic violence are initially referred to the Family Abuse Center’s hotline. When a call is received, the Family Abuse Center staff first ensures that the caller is in a safe location to speak. If the caller is not in a safe situation, they are advised to contact 911. Throughout the call, safety planning is a key focus, forming an ongoing part of the conversation rather than a single-step process. For safety reasons, clients are never given direct directions to the shelter. Instead, they are directed to designated safe locations, such as Providence Hospital ER or Hillcrest Hospital ER. If a client is being transported by a friend, the friend may receive directions to the shelter only if they agree to come inside, sign a confidentiality form, and commit to not disclosing the shelter’s location. Case managers from partnering agencies are trained to help survivors with safety planning and to refer them to the Family Abuse Center for further support.

2. To maintain confidentiality, the Family Abuse Center uses a separate, secure database called OSNIUM to store client-level data. The names of Family Abuse Center clients are never disclosed during CoC Coordinated Entry meetings, nor are they included on CoC lists. For example, when Family Abuse Center clients are granted Emergency Housing Vouchers (EHVs), they are listed on the Coordinated Entry EHV list as FAC 1, FAC 2, etc. Family Abuse Center staff review weekly lists sent by the Coordinated Entry Lead Administrator, and if a client's case requires discussion, a signed Release of Information is obtained from the client. Only then will Family Abuse Center staff discuss the client’s situation with the Lead Administrator over the phone. To further protect confidentiality, client names are never used in email communication.

| | | |
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| 1C-5c. | Coordinated Annual Training on Best Practices to Address the Needs of Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors. | |
| | NOFO Section V.B.1.e. | |

In the chart below, indicate how your CoC facilitates training for project staff and coordinated entry staff that addresses best practices on safety planning and confidentiality protocols:

| | | Project Staff | Coordinated Entry Staff |
|----|---|---------------|-------------------------|
| 1. | Training Occurs at least annually? | Yes | Yes |
| 2. | Incorporates Trauma Informed best practices? | Yes | Yes |
| 3. | Incorporates Survivor-Centered best practices? | Yes | Yes |
| 4. | Identifies and assesses survivors’ individual safety needs? | Yes | Yes |
| 5. | Enhances and supports collaboration with DV organizations? | Yes | Yes |
| 6. | Ensures survivors’ rights, voices, and perspectives are incorporated? | Yes | Yes |
| | Other? (limit 500 characters) | | |
| 7. | Trains on best practices | Yes | Yes |

 nbsp;nbsp;

| | | |
|--------|---|--|
| 1C-5d. | Implemented VAWA-Required Written Emergency Transfer Plan Policies and Procedures for Domestic Violence, Dating Violence, Sexual Assault, and Stalking. | |
| | NOFO Section V.B.1.e. | |

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| | Describe in the field below: |
| 1. | whether your CoC's written policies and procedures include an emergency transfer plan; |
| 2. | how your CoC informs all households seeking or receiving CoC Program assistance about their rights to an emergency transfer; |
| 3. | what your CoC requires households to do to request emergency transfers; and |
| 4. | what your CoC does in response to households requesting emergency transfers. |

(limit 2,500 characters)

1.The CoC has policies and procedures that include an emergency transfer plan, developed in collaboration with the Family Abuse Center, the local domestic violence service provider. This plan is designed to ensure the safety of survivors by facilitating swift and secure emergency housing transfers when necessary.

2.The emergency transfer plan policies and procedures are publicly accessible on the Heart of Texas Homeless Coalition (HOTHC) website and are provided to program participants during intake when they receive CoC Program assistance. This ensures that participants are aware of the process and their rights regarding emergency transfers from the outset.

3.To request an emergency transfer, individuals or families must inform their housing program of their need. The program then coordinates with the landlord and takes the necessary steps to complete the emergency transfer to another housing unit within the community. This allows for a seamless transition while prioritizing the safety of the participant.

4.If the participant is not already in a domestic violence (DV) program and there is an available opening, the program participant may be transferred to a DV housing provider program. This is done in coordination with the CoC to ensure that all safety planning and emergency transfer protocols are followed. If a transfer to a DV housing program is not possible, all housing providers are educated on and required to follow the CoC Emergency Transfer Plan policies and procedures to ensure the participant's safety.

| | | |
|--------|---|--|
| 1C-5e. | Facilitating Safe Access to Housing and Services for Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking. | |
| | NOFO Section V.B.1.e. | |

Describe in the field below how your CoC ensures households experiencing trauma or a lack of safety related to fleeing or attempting to flee domestic violence, dating violence, sexual assault, or stalking have safe access to all of the housing and services available within your CoC's geographic area.

(limit 2,500 characters)

Survivors of domestic violence, dating violence, sexual assault, or stalking can access non-DV programs through the local coordinated entry process known as Heart to Home. All programs within the CoC are open to individuals experiencing these forms of violence. Upon entering the local coordinated entry process, survivors are connected to the Family Abuse Center, which operates a parallel coordinated entry process specifically for survivors.

The Family Abuse Center provides a comprehensive array of services, including emergency shelter, transitional housing, Youth Homelessness Demonstration Program (YHDP) rapid rehousing, adult rapid rehousing, and permanent supportive housing. This structure allows survivors to navigate both the non-DV and DV coordinated entry processes, enabling them to access the full range of services available within the entire system. This dual access ensures that survivors receive the necessary support tailored to their unique circumstances and needs.

| | | |
|--|--|--|
| 1C-5f. | Identifying and Removing Barriers for Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking. | |
| NOFO Section V.B.1.e. | | |
| Describe in the field below how your CoC ensures survivors receive safe housing and services by: | | |
| 1. | identifying barriers specific to survivors; and | |
| 2. | working to remove those barriers. | |

(limit 2,500 characters)

1.To proactively identify systemic barriers within the CoC, the CoC Board includes a designated Victim Service Provider seat, ensuring that victim service providers are integrated into all homeless planning efforts. This inclusion allows for valuable feedback and insights from those who work directly with survivors, helping to identify potential barriers and address any issues before they escalate.

2.All service providers within the CoC receive training on how to effectively work with survivors of domestic violence and other forms of violence. This training focuses on reducing barriers to safe housing and service provision for survivors and includes critical topics such as Trauma-Informed Care, Client-Centered Care, and the CoC’s Emergency Transfer Plan. These training initiatives equip providers with the necessary tools and knowledge to create a supportive environment for survivors.

| | | |
|-----------------------|---|--|
| 1C-6. | Addressing the Needs of Lesbian, Gay, Bisexual, Transgender and Queer+–Anti-Discrimination Policy and Equal Access Trainings. | |
| NOFO Section V.B.1.f. | | |

| | | |
|----|---|-----|
| 1. | Did your CoC implement a written CoC-wide anti-discrimination policy ensuring that LGBTQ+ individuals and families receive supportive services, shelter, and housing free from discrimination? | Yes |
| 2. | Did your CoC conduct annual CoC-wide training with providers on how to effectively implement the Equal Access to Housing in HUD Programs Regardless of Sexual Orientation or Gender Identity (Equal Access Final Rule)? | Yes |
| 3. | Did your CoC conduct annual CoC-wide training with providers on how to effectively implement Equal Access in Accordance With an Individual's Gender Identity in Community Planning and Development Programs (Gender Identity Final Rule)? | Yes |

| | | |
|--------|--|--|
| 1C-6a. | Anti-Discrimination Policy—Updating Policies—Assisting Providers—Evaluating Compliance—Addressing Noncompliance. | |
| | NOFO Section V.B.1.f. | |

Describe in the field below:

| | |
|----|---|
| 1. | how your CoC regularly collaborates with LGBTQ+ and other organizations to update its CoC-wide anti-discrimination policy, as necessary to ensure all housing and services provided in the CoC are trauma-informed and able to meet the needs of LGBTQ+ individuals and families; |
| 2. | how your CoC assisted housing and services providers in developing project-level anti-discrimination policies that are consistent with the CoC-wide anti-discrimination policy; |
| 3. | your CoC's process for evaluating compliance with your CoC's anti-discrimination policies; and |
| 4. | your CoC's process for addressing noncompliance with your CoC's anti-discrimination policies. |

(limit 2,500 characters)

1. The CoC actively solicits stakeholder feedback for annual updates to its policy manual. This feedback is accepted by both the CoC Board and the CoC Advisory Committee at any time throughout the year. Policies are typically reviewed on an annual basis, although special circumstances may prompt a review if stakeholder feedback raises specific concerns that warrant immediate attention.

2. In response to the implementation of the Equal Access Rule, the CoC provided technical assistance to its service providers in developing project-level anti-discrimination policies. These policies were then submitted for final approval by the CoC to ensure alignment with the CoC-wide anti-discrimination policy, which guarantees that LGBTQ+ individuals and families receive supportive services, shelter, and housing without discrimination.

3. Each year, CoC grantees undergo monitoring to ensure compliance with the CoC's anti-discrimination policies. This monitoring process helps maintain a consistent commitment to equitable access to services for all individuals, regardless of their identity.

4. If any agency is found to be non-compliant with the CoC's anti-discrimination policies, it must work with the CoC Lead to develop a corrective action plan. Additionally, all grantees are required to participate in annual training on Equal Access and anti-discrimination to reinforce their understanding and adherence to these critical policies.

| | | |
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| 1C-7. | Public Housing Agencies within Your CoC's Geographic Area—New Admissions—General/Limited Preference—Moving On Strategy. | |
| | NOFO Section V.B.1.g. | |

You must upload the PHA Homeless Preference\PHA Moving On Preference attachment(s) to the 4B. Attachments Screen.

Enter information in the chart below for the two largest PHAs highlighted in gray on the current CoC-PHA Crosswalk Report or the two PHAs your CoC has a working relationship with—if there is only one PHA in your CoC’s geographic area, provide information on the one:

| Public Housing Agency Name | Enter the Percent of New Admissions into Public Housing or Housing Choice Voucher Program During FY 2023 who were experiencing homelessness at entry | Does the PHA have a General or Limited Homeless Preference? | Does the PHA have a Preference for current PSH program participants no longer needing intensive supportive services, e.g., Moving On? |
|---------------------------------------|--|---|---|
| Housing Authority of the City of Waco | 10% | Yes-Both | Yes |
| Housing Authority of Marlin | 2% | No | No |

| | | |
|--------|---|--|
| 1C-7a. | Written Policies on Homeless Admission Preferences with PHAs. | |
| | NOFO Section V.B.1.g. | |

Describe in the field below:

- steps your CoC has taken, with the two largest PHAs within your CoC’s geographic area or the two PHAs your CoC has working relationships with, to adopt a homeless admission preference—if your CoC only has one PHA within its geographic area, you may respond for the one; or
- state that your CoC has not worked with the PHAs in its geographic area to adopt a homeless admission preference.

(limit 2,500 characters)

A letter was sent by the CoC Lead to each of the Public Housing Authorities (PHAs) in the CoC region, requesting that they clarify whether they have a homeless preference in their admission policies. The letter also encouraged those without such a preference to consider adopting one. Follow-up communication occurred via email to ensure responses were received.

The Housing Authority of Marlin reported that they currently do not have an official homeless preference outlined in their administration plan. However, they indicated that they prioritize individuals experiencing homelessness on an unofficial basis. In contrast, the Waco Housing Authority confirmed that they have a documented homeless preference in their policies and provided a copy for review. As the largest PHA in the region, the Waco Housing Authority plays a significant role in CoC activities and committees.

Over the past year, Emergency Housing Vouchers have been utilized as move-on vouchers in partnership with the Waco Housing Authority. They have agreed to provide five move-on vouchers per year for the CoC to use. As this partnership progresses, there will be ongoing evaluations to determine if additional move-on vouchers are needed. If so, the CoC will submit a request to the Waco Housing Authority for more vouchers.

Additionally, the Waco Housing Authority actively participates in Coordinated Entry Case Conferencing, assisting in identifying individuals eligible for Section 8 and public housing from the Prioritization List. This ensures alignment with their homeless preference policy, enhancing access to housing resources for those in need within the community. This collaborative approach fosters greater housing stability for individuals and families experiencing homelessness.

| | | |
|---------------|--|--|
| 1C-7b. | Moving On Strategy with Affordable Housing Providers. | |
| | Not Scored–For Information Only | |

Select yes or no in the chart below to indicate affordable housing providers in your CoC's jurisdiction that your recipients use to move program participants to other subsidized housing:

| | | |
|----|--|-----|
| 1. | Multifamily assisted housing owners | No |
| 2. | PHA | Yes |
| 3. | Low Income Housing Tax Credit (LIHTC) developments | Yes |
| 4. | Local low-income housing programs | No |
| | Other (limit 150 characters) | |
| 5. | | |

| | | |
|---------------|--|--|
| 1C-7c. | Include Units from PHA Administered Programs in Your CoC's Coordinated Entry. | |
| | NOFO Section V.B.1.g. | |

In the chart below, indicate if your CoC includes units from the following PHA programs in your CoC's coordinated entry process:

| | | |
|----|--|-----|
| 1. | Emergency Housing Vouchers (EHV) | Yes |
| 2. | Family Unification Program (FUP) | No |
| 3. | Housing Choice Voucher (HCV) | Yes |
| 4. | HUD-Veterans Affairs Supportive Housing (HUD-VASH) | Yes |
| 5. | Mainstream Vouchers | No |
| 6. | Non-Elderly Disabled (NED) Vouchers | No |
| 7. | Public Housing | No |
| 8. | Other Units from PHAs: | |
| | Foster Youth to Independence Vouchers | Yes |

| | | |
|---------------|--|--|
| 1C-7d. | Submitting CoC and PHA Joint Applications for Funding for People Experiencing Homelessness. | |
| | NOFO Section V.B.1.g. | |

| | | |
|----|---|-------------------------------|
| 1. | Did your CoC coordinate with a PHA(s) to submit a competitive joint application(s) for funding or jointly implement a competitive project serving individuals or families experiencing homelessness (e.g., applications for mainstream vouchers, Family Unification Program (FUP), other programs)? | Yes |
| | | Program Funding Source |
| 2. | Enter the type of competitive project your CoC coordinated with a PHA(s) to submit a joint application for or jointly implement. | HUD-VASH, FYI, EHV |

| | | |
|--------|---|--|
| 1C-7e. | Coordinating with PHA(s) to Apply for or Implement HCV Dedicated to Homelessness Including Emergency Housing Voucher (EHV). | |
| | NOFO Section V.B.1.g. | |

| | | |
|--|--|-----|
| | Did your CoC coordinate with any PHA to apply for or implement funding provided for Housing Choice Vouchers dedicated to homelessness, including vouchers provided through the American Rescue Plan? | Yes |
|--|--|-----|

1D. Coordination and Engagement Cont'd

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

| | | |
|-------|---|--|
| 1D-1. | Preventing People Transitioning from Public Systems from Experiencing Homelessness. | |
| | NOFO Section V.B.1.h. | |

Select yes or no in the chart below to indicate whether your CoC actively coordinates with the public systems listed to ensure persons who have resided in them longer than 90 days are not discharged directly to the streets, emergency shelters, or other homeless assistance programs.

| | | |
|----|------------------------------|-----|
| 1. | Prisons/Jails? | Yes |
| 2. | Health Care Facilities? | Yes |
| 3. | Residential Care Facilities? | Yes |
| 4. | Foster Care? | Yes |

| | | |
|-------|---|--|
| 1D-2. | Housing First—Lowering Barriers to Entry. | |
| | NOFO Section V.B.1.i. | |

| | | |
|----|--|------|
| 1. | Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe Haven, and Transitional Housing projects your CoC is applying for in FY 2024 CoC Program Competition. | 9 |
| 2. | Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe Haven, and Transitional Housing projects your CoC is applying for in FY 2024 CoC Program Competition that have adopted the Housing First approach. | 9 |
| 3. | This number is a calculation of the percentage of new and renewal PSH, RRH, SSO non-Coordinated Entry, Safe Haven, and Transitional Housing projects the CoC has ranked in its CoC Priority Listing in the FY 2024 CoC Program Competition that reported that they are lowering barriers to entry and prioritizing rapid placement and stabilization to permanent housing. | 100% |

| | | |
|--------|--|--|
| 1D-2a. | Project Evaluation for Housing First Compliance. | |
| | NOFO Section V.B.1.i. | |

You must upload the Housing First Evaluation attachment to the 4B. Attachments Screen.
 Describe in the field below:

| | |
|----|---|
| 1. | how your CoC evaluates every project—where the applicant checks Housing First on their project application—to determine if they are using a Housing First approach; |
| 2. | the list of factors and performance indicators your CoC uses during its evaluation; |
| 3. | how your CoC regularly evaluates projects outside of your local CoC competition to ensure the projects are using a Housing First approach; and |
| 4. | what your CoC has done to improve fidelity to Housing First. |

(limit 2,500 characters)

1. During the application process, every applicant is required to submit a Housing First Worksheet, which is evaluated by the Scoring and Ranking Committee. This ensures that all new and renewal projects adhere to the Housing First approach, which prioritizes providing housing without preconditions.
2. In the scoring process, program participants can earn up to 10 points for meeting the CoC's priority of adhering to Housing First principles. Additionally, on the renewal project scorecard, participants can earn up to 10 points based on their responses to the Housing First Worksheet. Projects that target hard-to-serve populations can also receive points, including 10 points for the percentage of participants with no income at project entry and 10 points for the percentage of entries from literal homelessness.
3. During annual project monitoring, projects are evaluated on their Housing First policies and implementation. Grantees also engage in peer reviews to assess their adherence to Housing First principles, promoting accountability and best practices.
4. To enhance fidelity to Housing First, program policies have been reviewed during monitoring, and recommendations for improvements have been made. The CoC has conducted listening sessions and surveys to gather feedback from program participants. For example, one agency that previously used mental health case managers as housing case managers improved its services by utilizing CoC Bonus funds to hire dedicated housing case managers. This change allows program participants to access housing without the requirement of first engaging in mental health services, thereby reducing barriers to obtaining stable housing.

| | | |
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| 1D-3. | Street Outreach—Data—Reaching People Least Likely to Request Assistance. | |
| | NOFO Section V.B.1.j. | |

| |
|---|
| Describe in the field below how your CoC tailored its street outreach to people experiencing homelessness who are least likely to request assistance. |
|---|

(limit 2,500 characters)

The Heart of Texas Region MHMR Center’s PATH Team and YHDP Navigation Street Outreach staff conduct comprehensive street outreach to identify individuals experiencing homelessness in various locations, including campsites, under bridges, wooded areas, and on the streets. They also provide in-reach services at drop-in centers and shelters.

The outreach teams distribute brochures for the Heart to Home Coordinated Entry System, which contain local resources such as emergency shelter locations, food pantries, and drop-in center hours. When approaching individuals, team members introduce themselves and explain the purpose of their outreach for the safety of both parties. Depending on the group size, outreach workers may have private conversations with individuals. If someone expresses interest in services, a brief screening form is completed, and a follow-up appointment with a PATH or YHDP street outreach caseworker is scheduled. For those not interested in immediate engagement, outreach items and business cards are offered, and the teams continue efforts to establish a connection.

The outreach initiative also involves collaboration with other agency outreach teams, including VA HCHV, Endeavors, The Cove, Central Texas Youth Services, and Throwing Aces. The PATH Program and YHDP Navigation Team provide outreach across the Heart of Texas Region, including rural areas like Bosque, Falls, McLennan, Limestone, Freestone, and Hill counties, achieving 100% coverage. PATH conducts outreach in Waco twice a week and schedules rural county outreach for a full day once a month. The YHDP Navigation Team conducts outreach at least once a week. Non-CoC funded street outreach teams operate on alternating days to maintain weekly coverage.

For individuals who are least likely to engage in services, case management and street outreach are provided upon request by the PATH Team, YHDP Navigation Team, VA HCHV, and Throwing Aces Outreach. All teams employ person-centered care, ensuring they meet individuals where they are both physically and emotionally, and continue to support clients until they feel ready to engage further.

| | | |
|--------------|---|--|
| 1D-4. | Strategies to Prevent Criminalization of Homelessness. | |
| | NOFO Section V.B.1.k. | |

Select yes or no in the chart below to indicate your CoC’s strategies to prevent the criminalization of homelessness in your CoC’s geographic area:

| | Your CoC’s Strategies | Engaged/Educated Legislators and Policymakers | Implemented Laws/Policies/Practices that Prevent Criminalization of Homelessness |
|----|---|---|--|
| 1. | Increase utilization of co-responder responses or social services-led responses over law enforcement responses to people experiencing homelessness? | Yes | Yes |
| 2. | Minimize use of law enforcement to enforce bans on public sleeping, public camping, or carrying out basic life functions in public places? | Yes | No |

| | | | |
|----|--|-----|----|
| 3. | Avoid imposing criminal sanctions, including fines, fees, and incarceration for public sleeping, public camping, and carrying out basic life functions in public places? | Yes | No |
| 4. | Other:(limit 500 characters) | | |

| | | |
|-------|---|--|
| 1D-5. | Rapid Rehousing–RRH Beds as Reported in the Housing Inventory Count (HIC) or Longitudinal Data from HMIS. | |
| | NOFO Section V.B.1.i. | |

| | | HIC Longitudinal HMIS Data | 2023 | 2024 |
|--|--|----------------------------|------|------|
| | Enter the total number of RRH beds available to serve all populations as reported in the HIC or the number of households served per longitudinal HMIS data, e.g., APR. | Longitudinal HMIS Data | 90 | 80 |

| | | |
|-------|---|--|
| 1D-6. | Mainstream Benefits–CoC Annual Training of Project Staff. | |
| | NOFO Section V.B.1.m. | |

Indicate in the chart below whether your CoC trains program staff annually on the following mainstream benefits available for program participants within your CoC's geographic area:

| | Mainstream Benefits | CoC Provides Annual Training? |
|----|--|-------------------------------|
| 1. | Food Stamps | Yes |
| 2. | SSI–Supplemental Security Income | Yes |
| 3. | SSDI–Social Security Disability Insurance | Yes |
| 4. | TANF–Temporary Assistance for Needy Families | Yes |
| 5. | Substance Use Disorder Programs | Yes |
| 6. | Employment Assistance Programs | Yes |
| 7. | Other (limit 150 characters) | |
| | SOAR | Yes |

| | | |
|--------|---|--|
| 1D-6a. | Information and Training on Mainstream Benefits and Other Assistance. | |
| | NOFO Section V.B.1.m | |

Describe in the field below how your CoC:

- works with projects to collaborate with healthcare organizations, including those that provide substance use disorder treatment and mental health treatment, to assist program participants with receiving healthcare services, including Medicaid; and
- promotes SSI/SSDI Outreach, Access, and Recovery (SOAR) certification of program staff.

(limit 2,500 characters)

1.The CoC actively shares information about mainstream benefits on its website and disseminates updates during general membership meetings. The Central Texas Food Bank plays a vital role in informing homeless clients about accessing, using, and enrolling in mainstream benefits like Medicaid, SNAP (Supplemental Nutrition Assistance Program), and TANF (Temporary Assistance for Needy Families). Many partner agencies, including the Heart of Texas Region MHMR, have in-house benefit specialists who assist clients with enrollment in these programs. When agencies do not have specialists, assigned case managers help navigate the enrollment process. Additionally, the CoC hosts presentations during general membership meetings focused on connecting participants to mainstream benefits, which encompass healthcare, substance abuse treatment, and mental health services. Organizations such as Indigent Health Care and Waco Family Medicine also support homeless clients in enrolling in various healthcare programs, including Medicaid.

2.The CoC facilitates connections to training programs for accessing SSI benefits, particularly through the SOAR (SSI/SSDI Outreach, Access, and Recovery) initiative. The Heart of Texas Behavioral Health Network houses the SOAR Lead in the area, who is responsible for developing SOAR-trained case managers across the CoC. The SOAR Lead actively promotes the initiative among service providers through Heart of Texas Homeless Coalition meetings, ensuring that staff are equipped to assist individuals in navigating the SSI application process effectively.

| | | |
|-------|---|--|
| ID-7. | Partnerships with Public Health Agencies—Collaborating to Respond to and Prevent the Spread of Infectious Diseases. | |
| | NOFO Section V.B.1.n. | |
| | Describe in the field below how your CoC effectively collaborates with state and local public health agencies to develop CoC-wide policies and procedures that: | |
| 1. | respond to infectious disease outbreaks; and | |
| 2. | prevent infectious disease outbreaks among people experiencing homelessness. | |

(limit 2,500 characters)

1.The CoC actively engages in Leadership Calls with public health officials and emergency management teams. This collaboration has led to the development of comprehensive policies and procedures aimed at responding to infectious disease outbreaks. During the COVID-19 pandemic, the CoC worked closely with the local public health authority to create a hotel-based emergency shelter manual, which served as a guideline for CoC policies during such outbreaks. Public health officials also contributed to the formulation of local shelter policies focused on infectious disease management. The strengthened relationships and communication established during COVID have fostered collaborations at community events within the homeless system, where public health representatives can disseminate important health information to the homeless population, as well as provide access to vaccinations and testing for infectious diseases on a regular basis.

2.The CoC has partnered with the local public health district to ensure that persons experiencing homelessness have access to testing and vaccinations. These services are offered at public events, homeless service fairs, local drop-in centers, and at the local health clinic dedicated to serving homeless individuals. Additionally, the local Office of Emergency Management supports agencies by supplying personal protective equipment for use in programs designed to prevent and manage the spread of infection among the homeless population.

| | | |
|---------------|--|---|
| ID-7a. | Collaboration With Public Health Agencies on Infectious Diseases. | |
| | NOFO Section V.B.1.n. | |
| | Describe in the field below how your CoC: | |
| | 1. | effectively shared information related to public health measures and homelessness; and |
| | 2. | facilitated communication between public health agencies and homeless service providers to ensure street outreach providers and shelter and housing providers are equipped to prevent or limit infectious disease outbreaks among program participants. |

(limit 2,500 characters)

1.The CoC leverages its website and social media platforms to disseminate public information about infectious disease outreach and management. The website features resources provided by the local public health agency and the CDC specifically tailored for homeless service providers and participants. Programs are trained on the appropriate use of personal protective equipment (PPE) and how to procure it within the community. Additionally, community homeless resource fairs, held at least twice a year, serve as venues where individuals experiencing homelessness and service agencies can receive vital public health information from the Public Health District, Indigent Health, local hospitals, and Waco Family Medicine, all of which participate in these events. Street outreach teams are also educated about infectious diseases and protocols to limit their spread, allowing them to effectively share this knowledge with individuals in the field.

2.The CoC Lead actively participates in Community Leader calls alongside representatives from the public health district, local hospitals, and community health clinics. This engagement ensures ongoing communication between the CoC and health providers. The CoC Lead facilitates the distribution of pertinent information to agencies through public emails and updates on the CoC’s website. Programs receive training on how to connect clients with necessary treatments and testing, as well as strategies to prevent and mitigate outbreaks. They are also informed about accessing PPE and vaccinations for infectious diseases, enhancing the overall response to health needs within the community. The public health district partners with the homeless service providers to host vaccination clinics across the homeless system.

| | | |
|--|---|--|
| 1D-8. | Coordinated Entry Standard Processes. NOFO Section V.B.1.o. | |
| Describe in the field below how your CoC’s coordinated entry system: | | |
| 1. | can serve everybody regardless of where they are located within your CoC’s geographic area; | |
| 2. | uses a standardized assessment process to achieve fair, equitable, and equal access to housing and services within your CoC; | |
| 3. | collects personal information in a trauma-informed way; and | |
| 4. | is updated at least annually using feedback received from participating projects and households that participated in coordinated entry. | |

(limit 2,500 characters)

1. Heart to Home, the Coordinated Entry System for the CoC, was designed to serve the entire six-county region through a phone line for assessments. This phone line is particularly beneficial for individuals fleeing domestic violence, those facing transportation barriers, and those with disabilities, providing them with a convenient means to be assessed. There are two physical access points located in Waco at community shelters, and outreach staff in the area are trained to conduct assessments during outreach efforts if requested by the individuals being served. The introduction of YHDP funding has further expanded access points for youth, including phone, physical, and outreach access options. The CE Administrator conducts outreach and advertising across all counties, with promotional materials available on the CoC's website, including a Prezi presentation explaining CE, flyers advertising access points, and resource lists for potential users.

2. Assessors conduct a CE Assessment using the VI-SPDAT to screen households experiencing homelessness. Once assessed, clients are placed on the Prioritization List and matched with housing programs as openings become available in the CoC region through case conferencing held by the CE Committee. If a household is found eligible for a housing program to which they were referred via the CE process, they will be contacted by that program. The CoC is developing a new CE tool and collaborating with the Lived Experience Advisory Board to ensure its effectiveness.

3. Assessors are trained in trauma-informed care practices and receive training from the CE Administrator on how to administer assessments in a trauma-informed manner. The CoC is in the process of updating the CE assessment and evaluating the trauma-informed efficacy of the new assessment and processes to ensure improvements over the previous methods, with input from the Lived Experience Advisory Board.

4. The CE process is continually updated based on feedback from stakeholders, program participants, and agencies. The CE Committee regularly reviews and implements feedback, typically on a monthly basis or as needed. They are evaluating the effectiveness of the existing common assessment tool and are developing a newly updated version that is being tested alongside the current tool. Feedback from households with lived experience is gathered through surveys, listening sessions, and the Advisory Board to enhance the processes further.

| | | |
|------------------------|--|------------|
| 1D-8a. | Coordinated Entry–Program Participant-Centered Approach. | |
| | NOFO Section V.B.1.o. | |
| | Describe in the field below how your CoC's coordinated entry system: | |
| 1. | reaches people who are least likely to apply for homeless assistance in the absence of special outreach; | |
| 2. | prioritizes people most in need of assistance; | |
| 3. | ensures people most in need of assistance receive permanent housing in a timely manner, consistent with their needs and preferences; and | |
| 4. | takes steps to reduce burdens on people seeking assistance. | |
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(limit 2,500 characters)

1.The Coordinated Entry System (CES) was designed to ensure coverage across the region, utilizing a phone line for assessments. This phone line serves individuals fleeing domestic violence, those facing transportation challenges, and people with disabilities, providing them with an accessible means to be assessed. Additionally, there are two physical access points at community shelters, and outreach staff in the area are trained to conduct assessments. With the implementation of YHDP, new access points have been established for youth, including phone, physical, and outreach options for assessments. The CE Administrator actively engages in outreach and advertising throughout all counties, and information about CES is also available on the CoC’s website, which features a Prezi presentation, flyers advertising access points, and resource lists.

2.The CES works closely with street outreach teams and shelter staff to identify and engage individuals who are least likely to seek assistance for homelessness. Law enforcement, public housing authorities, and service providers have been educated about the CE processes, and community-wide advertising efforts occur to promote awareness of the process and the referral methods for assessments.

3.Assessors complete the assessment with individual. Once assessed, individuals are placed on the Prioritization List, and the CE Committee holds case conferencing sessions twice a month to evaluate levels of need, program eligibility, referrals to housing program openings, and to monitor the length of time it takes for individuals to receive assistance. Participants are referred to housing providers according to the CoC’s Order of Priority, which prioritizes individuals most in need of assistance. If an individual is not found eligible for any housing programs or if no openings are available, Housing Navigators are on hand to assist with locating housing options for individuals with income.

4.To alleviate the burden of the CE process on participants, the community offers multiple access points, including phone, physical, and trained street outreach assessors for conducting assessments. Participants have the flexibility to check in monthly at their convenience with any access point or through their current provider, allowing the CES to be informed of their ongoing need for housing assistance. Housing Navigators provide support to those selected for housing programs or vouchers in identifying suitable housing options.

| | | |
|--------|--|--|
| 1D-8b. | Coordinated Entry–Informing Program Participants about Their Rights and Remedies–Reporting Violations. | |
| | NOFO Section V.B.1.o. | |

| | |
|---|---|
| Describe in the field below how your CoC through its coordinated entry: | |
| 1. | affirmatively markets housing and services provided within the CoC’s geographic area and ensures it reaches all persons experiencing homelessness; |
| 2. | informs program participants of their rights and remedies available under federal, state, and local fair housing and civil rights laws; and |
| 3. | reports any conditions or actions that impede fair housing choice for current or prospective program participants to the jurisdiction(s) responsible for certifying consistency with the Consolidated Plan. |

(limit 2,500 characters)

1.The CoC actively markets the housing and services available within its geographic area concerning Coordinated Entry through various channels, including the CoC’s website and printed brochures distributed at service providers throughout the region. For individuals lacking internet access, information is also accessible through street outreach staff and at public libraries in the area.

2.The CoC website features a publicly accessible Coordinated Entry Policy and Procedures Manual that includes detailed information on program participants’ rights and remedies under federal, state, and local fair housing and civil rights laws. Program participants can reach out to the Coordinated Entry Administrator or the CoC Administrator with any questions regarding their rights and remedies, with contact information for both individuals readily available on the CoC’s website.

3.The CoC Administrator, who works under the CoC Lead, plays a key role in the development of the Consolidated Plan, ensuring that the CoC’s efforts align with this plan. Additionally, the CoC Administrator collaborates closely with the Fair Housing staff within the local jurisdiction’s department, allowing for the reporting of any observed conditions or actions that may impede fair housing. These issues can then be addressed through formal processes established by the jurisdiction.

| | | |
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| 1D-9. | Advancing Racial Equity in Homelessness—Conducting Assessment. | |
| | NOFO Section V.B.1.p. | |

| | | |
|----|---|------------|
| 1. | Has your CoC conducted a racial disparities assessment in the last 3 years? | Yes |
| 2. | Enter the date your CoC conducted its latest assessment for racial disparities. | 09/26/2022 |

| | | |
|--------|--|--|
| 1D-9a. | Using Data to Determine if Racial Disparities Exist in Your CoC’s Provision or Outcomes of CoC Program-Funded Homeless Assistance. | |
| | NOFO Section V.B.1.p. | |

Describe in the field below:

| | |
|----|---|
| 1. | the data your CoC used to analyze whether any racial disparities are present in your CoC’s provision or outcomes of CoC Program-funded homeless assistance; and |
| 2. | how your CoC analyzed the data to determine whether any racial disparities are present in your CoC’s provision or outcomes of CoC Program-funded homeless assistance. |

(limit 2,500 characters)

1.The Continuum of Care (CoC) employs HUD’s Racial Equity Analysis Tool, which compares Point-In-Time (PIT) data with American Community Survey (ACS) data. Additionally, the CoC utilizes data from the Homeless Management Information System (HMIS) and collaborates with a community backbone agency that specializes in data analysis to gain deeper insights into community trends.

2.Previous racial equity analyses conducted by the CoC have revealed a significant overrepresentation of Black and African American individuals within the homeless system. For instance, data from a past analysis indicates that 35% of individuals experiencing homelessness in the CoC identify as Black, while they constitute only 14% of the CoC region's total population. This disproportionality is even more pronounced at the state level, where 38% of individuals experiencing homelessness identify as Black, compared to just 12% of Texas's overall population.

The trend extends to families with children as well, where 42% of homeless families in the CoC identify as Black, in contrast to their 13% representation in the general population of the CoC region. At the state level, Black families with children make up 41% of those experiencing homelessness while representing only 11% of Texas's general population. This pattern of overrepresentation is consistently observed in youth under 25 years old and among veteran sub-populations as well.

| | | |
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| 1D-9b. | Implemented Strategies to Prevent or Eliminate Racial Disparities. | |
| | NOFO Section V.B.1.p | |

Select yes or no in the chart below to indicate the strategies your CoC is using to prevent or eliminate racial disparities.

| | | |
|-----|---|-----|
| 1. | Are your CoC’s board and decisionmaking bodies representative of the population served in the CoC? | Yes |
| 2. | Did your CoC identify steps it will take to help the CoC board and decisionmaking bodies better reflect the population served in the CoC? | Yes |
| 3. | Is your CoC expanding outreach in your CoC's geographic areas with higher concentrations of underrepresented groups? | Yes |
| 4. | Does your CoC have communication, such as flyers, websites, or other materials, inclusive of underrepresented groups? | Yes |
| 5. | Is your CoC training staff working in the homeless services sector to better understand racism and the intersection of racism and homelessness? | Yes |
| 6. | Is your CoC establishing professional development opportunities to identify and invest in emerging leaders of different races and ethnicities in the homelessness sector? | Yes |
| 7. | Does your CoC have staff, committees, or other resources charged with analyzing and addressing racial disparities related to homelessness? | Yes |
| 8. | Is your CoC educating organizations, stakeholders, boards of directors for local and national nonprofit organizations working on homelessness on the topic of creating greater racial and ethnic diversity? | Yes |
| 9. | Did your CoC review its coordinated entry processes to understand their impact on people of different races and ethnicities experiencing homelessness? | Yes |
| 10. | Is your CoC collecting data to better understand the pattern of program use for people of different races and ethnicities in its homeless services system? | Yes |
| 11. | Is your CoC conducting additional research to understand the scope and needs of different races or ethnicities experiencing homelessness? | Yes |

| | | |
|------------------------------|---|-----|
| Other:(limit 500 characters) | | |
| 12. | YHDP CQI analysis related to racial disparities | Yes |

| | | |
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| 1D-9c. | Plan for Ongoing Evaluation of System-level Processes, Policies, and Procedures for Racial Equity. | |
| | NOFO Section V.B.1.p. | |

Describe in the field below your CoC's plan for ongoing evaluation of system-level processes, policies, and procedures for racial equity.

(limit 2,500 characters)

The CoC is actively implementing strategies recommended by the United States Interagency Council on Homelessness to address disparities in the local homeless system. These initiatives are designed for the ongoing evaluation of system-level processes, policies, and procedures concerning racial equity. Key strategies include:

- 1.The CoC ensures that its project-level staff reflects the diversity of individuals accessing homeless services, fostering cultural competence and understanding.
- 2.The CoC actively partners with individuals who have lived experience of homelessness, integrating their insights into system planning and decision-making processes to prioritize their perspectives and needs.
- 3.The CoC provides racial equity training for its members and encourages participation in local training opportunities, promoting awareness and sensitivity to racial issues.
- 4.The CoC evaluates its policies to ensure they are enforced equitably and effectively meet the needs of populations that are overrepresented in the homeless system.
- 5.By analyzing available data, the CoC identifies both overrepresentation and underrepresentation of various racial groups within the experiences of homelessness, helping to align strategies accordingly.
- 6.The CoC analyzes local project data to ensure equitable access to housing and services for individuals experiencing homelessness and to achieve fair outcomes for all clients served.
- 7.The CoC examines whether the data collected addresses critical questions related to racial equity and identifies additional questions and outcomes that need to be measured.
- 8.The CoC identifies training needs to enhance the understanding and analysis of data related to racial disparities in the homeless system, enabling better comprehension of the dynamics involved.
- 9.The CoC shares its findings with community partners and leaders to foster a collective understanding of racial disparities affecting people experiencing homelessness and to facilitate collaborative solutions.
- 10.The CoC has established Equity and Continuous Quality Improvement (CQI) Committees under the Youth Homelessness Demonstration Program (YHDP) to focus specifically on equity issues in the development of the new youth homeless system.

These strategies work together to create a more equitable and effective homeless service system, addressing the unique needs of all individuals in the community, particularly those from marginalized groups.

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| 1D-9d. | Plan for Using Data to Track Progress on Preventing or Eliminating Racial Disparities. | |
| | NOFO Section V.B.1.p. | |
| | Describe in the field below: | |
| 1. | the measures your CoC plans to use to continuously track progress on preventing or eliminating racial disparities in the provision or outcomes of homeless assistance; and | |
| 2. | the tools your CoC plans to use to continuously track progress on preventing or eliminating racial disparities in the provision or outcomes of homeless assistance. | |

(limit 2,500 characters)

To monitor and address disparities in the provision and outcomes of homeless assistance, the CoC employs several strategies:

1.Recurring Racial Equity Analyses: The community conducts ongoing analyses to track outcomes related to racial equity. This includes examining data from the Homeless Management Information System (HMIS) alongside other community data sources. Specifically, the Youth Homelessness Demonstration Program (YHDP) has established a Continuous Quality Improvement (CQI) Work Group that tracks outcomes quarterly in the youth system, aligning efforts with the Coordinated Community Plan's Goal #6, which emphasizes that racial equity should guide all decision-making and program implementation. Measures assessed include racial/ethnic breakdowns compared to census data, rates of returns to homelessness, exits to permanent housing, education outcomes, and qualitative data from client surveys.

2.Evaluation Tools: The CoC utilizes a combination of tools to assess progress in eliminating disparities. These include the CoC Racial Equity Analysis tool, HMIS data and reporting mechanisms, qualitative survey data, and the YHDP Continuous Quality Improvement tracking tool. Together, these resources help evaluate the effectiveness of programs and identify areas for improvement to ensure equitable access and outcomes for all individuals experiencing homelessness in the community.

By employing these strategies and tools, the CoC aims to create a more equitable homeless assistance system that effectively addresses the needs of all populations, particularly those who are historically marginalized.

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| 1D-10. | Involving Individuals with Lived Experience of Homelessness in Service Delivery and Decisionmaking–CoC's Outreach Efforts. | |
| | NOFO Section V.B.1.q. | |
| | Describe in the field below your CoC's outreach efforts (e.g., social media announcements, targeted outreach) to engage those with lived experience of homelessness in leadership roles and decisionmaking processes. | |

(limit 2,500 characters)

Over the past decade, the CoC has actively engaged community partners and individuals with lived experience to enhance participation and representation within its decision-making processes. Key initiatives and strategies include:
 1. Encouraging Participation: Community partners have been encouraged to invite clients from their programs to attend general membership meetings. This outreach occurs through various channels, including emergency shelters, drop-in centers, social media, and the CoC website, emphasizing the importance of community engagement and representation.

2. Youth Action Board (YAB): In 2018, the CoC established a formalized Youth Action Board as part of its Youth Homelessness Demonstration Program (YHDP). Recruitment efforts for the YAB have involved youth service providers, schools, drop-in centers, social media, and flyers distributed in libraries and community colleges, as well as peer recruitment.

3. Board Representation: The CoC Board reserves a minimum of two seats for individuals with lived experience, including both adult and youth representatives. Often, this number has expanded to 3-5 members, ensuring that diverse perspectives are included in the governance of the coalition.

4. Engagement in YHDP: Throughout the planning and implementation of the YHDP, the YAB was actively involved in all aspects of decision-making and received compensation for their contributions during planning, feedback, and implementation meetings. This approach recognizes and values the insights and time of those with lived experience.

5. Lived Experience Work Group: During the Notice of Funding Opportunity (NOFO) season, the CoC forms a lived experience work group to evaluate the CoC's priorities and projects. Outreach for this group is conducted by the CoC Board members with lived experience and includes community meetings, flyers, social media, and the CoC's website to attract participants.

These initiatives demonstrate the CoC's commitment to ensuring that individuals with lived experience are not only included but also have meaningful roles in shaping policies and programs that impact their lives. This approach fosters a more inclusive and effective homeless service system that is responsive to the needs of the community.

| | | |
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| 1D-10a. | Active CoC Participation of Individuals with Lived Experience of Homelessness. | |
| | NOFO Section V.B.1.q. | |

You must upload the Lived Experience Support Letter attachment to the 4B. Attachments Screen.
 Enter in the chart below the number of people with lived experience who currently participate in your CoC under the four categories listed:

| | Level of Active Participation | Number of People with Lived Experience Within the Last 7 Years or Current Program Participant | Number of People with Lived Experience Coming from Unsheltered Situations |
|----|--|---|---|
| 1. | Routinely included in the decisionmaking processes related to addressing homelessness. | 10 | 5 |

| | | | |
|----|---|----|---|
| 2. | Participate on CoC committees, subcommittees, or workgroups. | 10 | 5 |
| 3. | Included in the development or revision of your CoC's local competition rating factors. | 10 | 5 |
| 4. | Included in the development or revision of your CoC's coordinated entry process. | 10 | 5 |

| | | |
|---------|--|--|
| 1D-10b. | Professional Development and Employment Opportunities for Individuals with Lived Experience of Homelessness. | |
| | NOFO Section V.B.1.q. | |

Describe in the field below how your CoC or CoC membership organizations provide professional development and employment opportunities to individuals with lived experience of homelessness.

(limit 2,500 characters)

The CoC is committed to professional development and training for all participants, particularly those with lived experience. Key elements of this commitment include:

1. Training Opportunities: The CoC offers professional development through training meetings and online resources. Participants engaged in these training sessions receive compensation for their time, recognizing the value of their contributions.

2. Youth Action Board Training: Special training sessions are organized for Youth Action Board (YAB) members, covering essential topics such as the foundations of the CoC, the Youth Homelessness Demonstration Program (YHDP), Continuous Quality Improvement (CQI), and effective participation strategies for collaborating with adult partners. This training empowers youth to engage meaningfully in decision-making processes.

3. Adulthood Training: The CoC provides training for adult partners on the concept of adulthood and the importance of integrating lived experiences into the work of the CoC. This training helps create a shared understanding and promotes respectful collaboration between youth participants and adult partners.

4. Comprehensive Board Training: All CoC Board members, including those with lived experience, are invited to participate in annual training provided by a local foundation. These sessions cover various critical topics, including trauma-informed care, positive youth development, equity, LGBTQ+ inclusivity, Equal Access, human trafficking, and domestic violence.

5. Peer Support Positions: Individuals with lived experience are actively recruited and hired for peer support roles within the CoC. They are encouraged to apply for other positions where they meet the qualifications, ensuring that the CoC benefits from diverse perspectives and expertise.

By prioritizing training and development for individuals with lived experience, the CoC fosters a collaborative and inclusive environment that empowers all members to contribute to the mission of addressing homelessness effectively. This approach enhances the overall effectiveness of the CoC's initiatives and promotes a culture of equity and respect.

| | | |
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| 1D-10c. | Routinely Gathering Feedback and Addressing Challenges of Individuals with Lived Experience of Homelessness. | |
| | NOFO Section V.B.1.q. | |

Describe in the field below:

| | |
|----|--|
| 1. | how your CoC gathers feedback from people experiencing homelessness; |
| 2. | how often your CoC gathers feedback from people experiencing homelessness; |
| 3. | how your CoC gathers feedback from people who received assistance through the CoC Program or ESG Program; |
| 4. | how often your CoC gathers feedback from people who have received assistance through the CoC Program or ESG Program; and |
| 5. | steps your CoC has taken to address challenges raised by people with lived experience of homelessness. |

(limit 2,500 characters)

The Heart of Texas Continuum of Care (CoC) prioritizes gathering feedback from individuals experiencing homelessness to ensure that services are effective and responsive to their needs. Here are the key ways the CoC collects feedback:

1.Participation in Meetings and Committees: The CoC routinely invites individuals with lived experience to participate in meetings and committees. This includes listening sessions held at significant events like Project Homelessness Connect, as well as regular sessions at shelters and drop-in centers. Additionally, lived experience work groups, such as the NOFO work group and Youth Action Board, provide structured opportunities for feedback.

2.Project Homelessness Connect: At this biannual event, the CoC conducts specific listening sessions to gather insights from participants about their experiences with assistance programs. The CoC also holds monthly listening sessions at drop-in centers, including those that serve youth, and utilizes project-level feedback mechanisms like suggestion boxes and program surveys to facilitate broader input.

3.Assistance Program Feedback: The CoC gathers feedback from individuals who have received assistance through the CoC Program or ESG Program via feedback surveys, exit surveys, and listening sessions. This regular check-in helps assess the effectiveness of the services provided.

4.Addressing Challenges Raised: The CoC actively takes feedback from individuals with lived experience and presents it to programs and the CoC Board for consideration. Feedback loops have been established with lived experience work groups and the Youth Action Board. For example, when youth reported difficulties accessing local emergency shelters during feedback sessions at a youth drop-in center, this information was communicated to the shelters. As a result, the shelters reviewed their program design and policies to make necessary adjustments aimed at better serving youth and reducing barriers to access.

Through these strategies, the CoC fosters a culture of continuous improvement by integrating the experiences and suggestions of those they serve into the homeless service delivery system. The CoC gathers feedback from people experiencing homelessness and those in CoC and EGE programs monthly. This ongoing engagement helps ensure that the voices of those affected by homelessness are consistently represented in decision-making processes.

| | | |
|--------|---|--|
| 1D-11. | Increasing Affordable Housing Supply. | |
| | NOFO Section V.B.1.s. | |
| | Describe in the field below at least two steps your CoC has taken in the past 12 months to engage city, county, or state governments that represent your CoC's geographic area regarding the following: | |
| | 1. reforming zoning and land use policies to permit more housing development; and | |
| | 2. reducing regulatory barriers to housing development. | |

(limit 2,500 characters)

The CoC has been actively involved in the implementation of a new Housing Plan coordinated by the City of Waco, in collaboration with community partners. This initiative has opened up significant opportunities for the CoC to engage with city government to address the critical issue of affordable housing supply in the region. Here are the key components of their involvement:

1. Housing Task Force: CoC leadership is part of a Housing Task Force that was established as part of the Housing Plan's launch. Within this Task Force, they advocate for critical zoning changes, including:

- Pushing for rezoning of land to facilitate the establishment of a new emergency shelter.
- Advocating for the rezoning of specific areas to allow for increased high-density housing options.
- Supporting the development of new ordinances related to accessory dwelling units to present to the City Council.

2. Zoning Reform: CoC staff actively attend zoning meetings with both elected and non-elected officials to discuss potential reforms in zoning and land use policies. These efforts aim to:

- Increase housing density in the core of Waco.
- Identify and reduce barriers that may hinder housing development initiatives.

3. Advocacy: In addition to local efforts, CoC leadership participates in an Advocacy Work Group through the Texas Homeless Network. This group focuses on advocating with state and federal leaders to:

- Work towards minimizing obstacles that impede housing development.
- CoC members have taken part in letter writing campaigns led by the Waco Housing Authority and Texas Homeless Network to further advocate for reduced regulatory barriers.
- Push for the expansion of program funding aimed at assisting individuals in accessing affordable housing.
- Discuss regulatory challenges and potential solutions at the federal level.

Through these efforts, the CoC is playing a vital role in shaping local housing policy, advocating for the needs of the community, and promoting the development of affordable housing solutions to support individuals experiencing homelessness.

1E. Project Capacity, Review, and Ranking–Local Competition

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

| | | |
|-------|---|--|
| 1E-1. | Web Posting of Advance Public Notice of Your CoC’s Local Competition Deadline, Scoring and Rating Criteria. | |
| | NOFO Section V.B.2.a. and 2.g. | |

| | | |
|----|---|------------|
| 1. | Enter the date your CoC published its submission deadline and scoring and rating criteria for New Project applicants to submit their project applications for your CoC’s local competition. | 08/07/2024 |
| 2. | Enter the date your CoC published its submission deadline and scoring and rating criteria for Renewal Project applicants to submit their project applications for your CoC’s local competition. | 08/07/2024 |

| | | |
|-------|---|--|
| 1E-2. | Project Review and Ranking Process Your CoC Used in Its Local Competition. We use the response to this question and the response in Question 1E-2a along with the required attachments from both questions as a factor when determining your CoC’s eligibility for bonus funds and for other NOFO criteria below. | |
| | NOFO Section V.B.2.a., 2.b., 2.c., 2.d., and 2.e. | |

You must upload the Local Competition Scoring Tool attachment to the 4B. Attachments Screen.

Select yes or no in the chart below to indicate how your CoC ranked and selected project applications during your local competition:

| | | |
|----|--|-----|
| 1. | Established total points available for each project application type. | Yes |
| 2. | At least 33 percent of the total points were based on objective criteria for the project application (e.g., cost effectiveness, timely draws, utilization rate, match, leverage), performance data, type of population served (e.g., DV, youth, Veterans, chronic homelessness), or type of housing proposed (e.g., PSH, RRH). | Yes |
| 3. | At least 20 percent of the total points were based on system performance criteria for the project application (e.g., exits to permanent housing destinations, retention of permanent housing, length of time homeless, returns to homelessness). | Yes |
| 4. | Provided points for projects that addressed specific severe barriers to housing and services. | Yes |
| 5. | Used data from comparable databases to score projects submitted by victim service providers. | Yes |

| | | |
|----|---|-----|
| 6. | Provided points for projects based on the degree the projects identified any barriers to participation (e.g., lack of outreach) faced by persons of different races and ethnicities, particularly those over-represented in the local homelessness population, and has taken or will take steps to eliminate the identified barriers. | Yes |
|----|---|-----|

| | | |
|--------|---|--|
| 1E-2a. | Scored Project Forms for One Project from Your CoC's Local Competition. We use the response to this question and Question 1E-2. along with the required attachments from both questions as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criteria below. NOFO Section V.B.2.a., 2.b., 2.c., and 2.d. | |
|--------|---|--|

You must upload the Scored Forms for One Project attachment to the 4B. Attachments Screen.
Complete the chart below to provide details of your CoC's local competition:

| | | |
|----|---|-----|
| 1. | What were the maximum number of points available for the renewal project form(s)? | 200 |
| 2. | How many renewal projects did your CoC submit? | 11 |
| 3. | What renewal project type did most applicants use? | Tie |

| | | |
|--------|--|--|
| 1E-2b. | Addressing Severe Barriers in the Local Project Review and Ranking Process. NOFO Section V.B.2.d. | |
|--------|--|--|

| | |
|------------------------------|---|
| Describe in the field below: | |
| 1. | how your CoC analyzed data regarding each project that has successfully housed program participants in permanent housing; |
| 2. | how your CoC analyzed data regarding how long it takes to house people in permanent housing; |
| 3. | how your CoC considered the specific severity of needs and vulnerabilities experienced by program participants preventing rapid placement in permanent housing or the ability to maintain permanent housing when your CoC ranked and selected projects; and |
| 4. | the severe barriers your CoC considered. |

(limit 2,500 characters)

1.The Scoring and Ranking Committee evaluates Annual Performance Reports to assess the effectiveness of each program in successfully transitioning participants into permanent housing. This assessment includes evaluating the percentage of participants who increase their income and non-cash benefits, exit to a positive housing destination, connect to mainstream resources, and obtain health care. For Permanent Supportive Housing (PSH) programs, client retention is also considered.

2.The committee reviews Annual Performance Reports to determine the average length of time it takes to house individuals, specifically analyzing the duration from project entry to the housing move-in date.

3.Points are awarded in the competition for housing programs based on various factors, including the percentage of entries from places not meant for human habitation, participants with no income at entry, those with multiple disabilities at entry, and the implementation of a Housing First model. These criteria address the specific needs and vulnerabilities that may hinder rapid placement or retention in housing. Permanent Supportive Housing programs are specifically evaluated on client retention, with exemptions for domestic violence programs in terms of increased income and average length of participation, recognizing the unique challenges faced by this population.

4.In developing the scoring tools, the CoC took into account severe barriers such as domestic violence, access issues for persons of color and LGBTQIA+ individuals, and challenges faced by those considered hard to serve, including individuals exiting street homelessness, participants with no income at entry, and those with disabilities.

| | | |
|------------------------------|---|--|
| 1E-3. | Advancing Racial Equity through Participation of Over-Represented Populations in the Local Competition Review and Ranking Process. | |
| NOFO Section V.B.2.e. | | |
| Describe in the field below: | | |
| 1. | how your CoC used input from persons of different races and ethnicities, particularly those over-represented in the local homelessness population, to determine the rating factors used to review project applications; | |
| 2. | how your CoC included persons of different races and ethnicities, particularly those over-represented in the local homelessness population in the review, selection, and ranking process; and | |
| 3. | how your CoC rated and ranked projects based on the degree that proposed projects identified any barriers to participation (e.g., lack of outreach) faced by persons of different races and ethnicities, particularly those over-represented in the local homelessness population, and steps the projects took or will take to eliminate the identified barriers. | |

(limit 2,500 characters)

1. The rating factors used to review project applications were developed through input from the CoC Board and CoC Committee, which are diverse groups comprising individuals from various races and ethnicities, particularly those overrepresented in the local homeless population. According to the last Racial Equity Analysis completed in 2022, the City of Waco is 71% white and 21% Black. The 2021 Point-in-Time numbers indicate that 74% of the homeless population is White, while 23% is Black, revealing an overrepresentation of Black individuals experiencing homelessness in Waco. The CoC Board and CoC Committee reflect a composition that mirrors the demographics of the populations served within the homeless system. Each year, the rating factors are evaluated, and priorities are established based on feedback from underserved populations gathered at events such as Project Homeless Connect and general membership meetings of the Heart of Texas Homeless Coalition. This feedback has informed necessary changes to the rating factors, particularly regarding the CoC's established priorities.

2. The CoC's Scoring and Ranking Committee is formed annually through a call for volunteers within the CoC. The CoC Administrator curates this group to ensure a balanced representation of races and ethnicities within the region, aiming to create a committee that reflects the composition of the local homeless system. The Scoring and Ranking Committee also includes individuals with lived experience of homelessness, with the Lived Experience Work Group representing a diverse range of backgrounds reflective of the populations served. Approximately 25% of the members on both the Scoring and Ranking Committee and the Lived Experience Work Group are Black, aligning with the overrepresented population in the region.

3. The CoC designated equity as one of its key priorities for which projects receive points during the application process. Applicants must demonstrate how they are advancing equity by developing policies and procedures aimed at eliminating barriers to access, thereby addressing disparities within the system. This includes showcasing hiring practices designed to create a diverse and representative workforce. Additionally, applicants are required to illustrate their participation in CoC initiatives aimed at reducing the overrepresentation of people of color and LGBTQ+ individuals experiencing homelessness and housing instability.

| | | |
|--------------|---|--|
| 1E-4. | Reallocation—Reviewing Performance of Existing Projects. | |
| | NOFO Section V.B.2.f. | |
| | Describe in the field below: | |
| 1. | your CoC's reallocation process, including how your CoC determined which projects are candidates for reallocation because they are low performing or less needed; | |
| 2. | whether your CoC identified any low performing or less needed projects through the process described in element 1 of this question during your CoC's local competition this year; | |
| 3. | whether your CoC reallocated any low performing or less needed projects during its local competition this year; and | |
| 4. | why your CoC did not reallocate low performing or less needed projects during its local competition this year, if applicable. | |

(limit 2,500 characters)

1.The CoC process includes provisions for both voluntary and involuntary reallocation of funds. Involuntary reallocation may occur if a project underperforms or exhibits a history of chronic underspending. Chronic underspending is defined as returning 10% or more of a project’s awarded funds at the end of a project year for two or more consecutive years. Additionally, if a renewal project scores below 100 points out of 200 on the Renewal Project Scoring Tool, the full project funds may be at risk for reallocation unless a Project Improvement Plan is submitted and approved by the CoC.

2.In this year’s competition, the Scoring and Ranking Committee did not identify any project as low performing or less needed. Each project within the CoC is unique and serves a specific purpose.

3.Since no projects were identified as low performing or less needed during the competition, none had their funds reallocated. However, one agency voluntarily reallocated funds from a Youth Homelessness Demonstration Program (YHDP) project to enhance the implementation of YHDP programming in the community.

4.This is not applicable, as no projects were deemed low performing or less needed during the competition.

| | | |
|--------|---|--|
| 1E-4a. | Reallocation Between FY 2019 and FY 2024. | |
| | NOFO Section V.B.2.f. | |

| | | |
|--|--|----|
| | Did your CoC cumulatively reallocate at least 20 percent of its ARD between FY 2019 and FY 2024? | No |
|--|--|----|

| | | |
|-------|---|--|
| 1E-5. | Projects Rejected/Reduced–Notification Outside of e-snaps. | |
| | NOFO Section V.B.2.g. | |
| | You must upload the Notification of Projects Rejected-Reduced attachment to the 4B. Attachments Screen. | |

| | | |
|----|---|----|
| 1. | Did your CoC reject any project application(s) submitted for funding during its local competition? | No |
| 2. | Did your CoC reduce funding for any project application(s) submitted for funding during its local competition? | No |
| 3. | Did your CoC inform applicants why your CoC rejected or reduced their project application(s) submitted for funding during its local competition? | No |
| 4. | If you selected Yes for element 1 or element 2 of this question, enter the date your CoC notified applicants that their project applications were being rejected or reduced, in writing, outside of e-snaps. If you notified applicants on various dates, enter the latest date of any notification. For example, if you notified applicants on 06/26/2024, 06/27/2024, and 06/28/2024, then you must enter 06/28/2024. | |

| | | |
|--------|---|--|
| 1E-5a. | Projects Accepted–Notification Outside of e-snaps. | |
| | NOFO Section V.B.2.g. | |
| | You must upload the Notification of Projects Accepted attachment to the 4B. Attachments Screen. | |

| | | |
|--|--|------------|
| | Enter the date your CoC notified project applicants that their project applications were accepted and ranked on the New and Renewal Priority Listings in writing, outside of e-snaps. If you notified applicants on various dates, enter the latest date of any notification. For example, if you notified applicants on 06/26/2024, 06/27/2024, and 06/28/2024, then you must enter 06/28/2024. | 10/09/2024 |
|--|--|------------|

| | | |
|--------|---|--|
| 1E-5b. | Local Competition Selection Results for All Projects. | |
| | NOFO Section V.B.2.g. | |
| | You must upload the Local Competition Selection Results attachment to the 4B. Attachments Screen. | |

| | | |
|--|---|-----|
| | Does your attachment include: 1. Project Names; 2. Project Scores; 3. Project Status–Accepted, Rejected, Reduced Reallocated, Fully Reallocated; 4. Project Rank; 5. Amount Requested from HUD; and 6. Reallocated Funds +/-. | Yes |
|--|---|-----|

| | | |
|--------|---|--|
| 1E-5c. | Web Posting of CoC-Approved Consolidated Application 2 Days Before CoC Program Competition Application Submission Deadline. | |
| | NOFO Section V.B.2.g. and 24 CFR 578.95. | |
| | You must upload the Web Posting–CoC-Approved Consolidated Application attachment to the 4B. Attachments Screen. | |

| | | |
|--|--|------------|
| | Enter the date your CoC posted the CoC-approved Consolidated Application on the CoC’s website or partner’s website—which included: 1. the CoC Application; and 2. Priority Listings for Reallocation forms and all New, Renewal, and Replacement Project Listings. | 10/27/2024 |
|--|--|------------|

| | | |
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| 1E-5d. | Notification to Community Members and Key Stakeholders by Email that the CoC-Approved Consolidated Application is Posted on Website. | |
| | NOFO Section V.B.2.g. | |
| | You must upload the Notification of CoC-Approved Consolidated Application attachment to the 4B. Attachments Screen. | |

| | | |
|--|---|------------|
| | Enter the date your CoC notified community members and key stakeholders that the CoC-approved Consolidated Application was posted on your CoC’s website or partner’s website. | 10/27/2024 |
|--|---|------------|

2A. Homeless Management Information System (HMIS) Implementation

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

| | | |
|--------------|---------------------------------|--|
| 2A-1. | HMIS Vendor. | |
| | Not Scored—For Information Only | |

| | | |
|--|--|---------|
| | Enter the name of the HMIS Vendor your CoC is currently using. | Wellsky |
|--|--|---------|

| | | |
|--------------|---|--|
| 2A-2. | HMIS Implementation Coverage Area. | |
| | Not Scored—For Information Only | |

| | | |
|--|--|------------|
| | Select from dropdown menu your CoC's HMIS coverage area. | Single CoC |
|--|--|------------|

| | | |
|--------------|------------------------------------|--|
| 2A-3. | HIC Data Submission in HDX. | |
| | NOFO Section V.B.3.a. | |

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|--|---|------------|
| | Enter the date your CoC submitted its 2024 HIC data into HDX. | 04/17/2024 |
|--|---|------------|

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|--------------|--|--|
| 2A-4. | Comparable Databases for DV Providers—CoC and HMIS Lead Supporting Data Collection and Data Submission by Victim Service Providers. | |
| | NOFO Section V.B.3.b. | |

| | | |
|----|--|--|
| | In the field below: | |
| 1. | describe actions your CoC and HMIS Lead have taken to ensure DV housing and service providers in your CoC collect data in HMIS comparable databases; and | |
| 2. | state whether DV housing and service providers in your CoC are using a HUD-compliant comparable database—compliant with the FY 2024 HMIS Data Standards. | |

(limit 2,500 characters)

Our community's sole local Domestic Violence (DV) provider, the Family Abuse Center (FAC), plays a pivotal role in supporting survivors. To ensure compliance with federal guidelines, FAC uses OSNIUM, a database specifically designed for DV service providers. OSNIUM meets all the requirements for a comparable database, making it a vital tool for data management and reporting.

OSNIUM is widely adopted by DV providers across Texas, creating a cohesive network of service providers that share insights, trends, and best practices. This standardized system enhances collaboration between agencies, improves referral processes, and ultimately leads to better outcomes for survivors. OSNIUM is HUD-compliant and meets the FY 2024 HMIS Data Standards.

FAC and the HMIS team maintain ongoing communication to ensure data standards are consistently met. These conversations not only focus on the technical aspects of OSNIUM's usage but also on how the data is effectively leveraged to inform programmatic decisions and improve service delivery for DV survivors.

| | | |
|-------|---|--|
| 2A-5. | Bed Coverage Rate—Using HIC, HMIS Data—CoC Merger Bonus Points. | |
| | NOFO Section V.B.3.c. and V.B.7. | |

Using the 2024 HDX Competition Report we issued your CoC, enter data in the chart below by project type:

| Project Type | Adjusted Total Year-Round, Current Non-VSP Beds [Column F of HDX Report] | Adjusted Total Year-Round, Current VSP Beds [Column K of HDX Report] | Total Year-Round, Current, HMIS Beds and VSP Beds in an HMIS Comparable Database [Column M of HDX Report] | HMIS and Comparable Database Coverage Rate [Column O of HDX Report] |
|--|--|--|---|---|
| 1. Emergency Shelter (ES) beds | 101 | 64 | 101 | 61.21% |
| 2. Safe Haven (SH) beds | 0 | 0 | 0 | 0.00% |
| 3. Transitional Housing (TH) beds | 71 | 31 | 5 | 4.90% |
| 4. Rapid Re-Housing (RRH) beds | 20 | 17 | 20 | 54.05% |
| 5. Permanent Supportive Housing (PSH) beds | 76 | 4 | 76 | 95.00% |
| 6. Other Permanent Housing (OPH) beds | 0 | 0 | 0 | 0.00% |

| | | |
|--------|--|--|
| 2A-5a. | Partial Credit for Bed Coverage Rates at or Below 84.99 for Any Project Type in Question 2A-5. | |
| | NOFO Section V.B.3.c. | |

For each project type with a bed coverage rate that is at or below 84.99 percent in question 2A-5, describe:

| | |
|----|--|
| 1. | steps your CoC will take over the next 12 months to increase the bed coverage rate to at least 85 percent for that project type; and |
| 2. | how your CoC will implement the steps described to increase bed coverage to at least 85 percent. |

(limit 2,500 characters)

A significant portion of the transitional housing beds available in our community is not currently reflected in HMIS. This gap primarily arises from the loss of HUD CoC funding by an agency that manages 60 transitional housing beds, leading to their decision to discontinue participation in HMIS. As a result, there has been a substantial decrease in the visibility and tracking of these critical transitional housing resources.

Over the past year, the agency’s former Executive Director expressed interest in re-establishing their involvement with the CoC and HMIS. These conversations aimed to address the barriers to data entry and explore strategies to better integrate the agency’s services into the HMIS framework. However, progress stalled when the Executive Director unexpectedly departed, leaving a gap in communication and coordination.

Recently, the agency appointed a new Executive Director, which presents a renewed opportunity to reopen discussions about the importance of HMIS participation. We anticipate resuming these discussions at the beginning of the year, focusing on establishing clear protocols for data entry and ensuring that the agency’s transitional housing beds are accurately captured in the system.

The CoC and HMIS staff will engage the new Executive Director to highlight the benefits of participating in the CoC and HMIS, particularly the advantages of enhanced data collection and program visibility. The CoC will also explore potential funding streams, such as United Way, that could incentivize the agency’s participation in HMIS. By re-engaging this partner, we aim to integrate their role within the homeless services system and improve the overall coordination and support for transitional housing in the community.

| | | |
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| 2A-6. | Longitudinal System Analysis (LSA) Submission in HDX 2.0. | |
| | NOFO Section V.B.3.d. | |
| | You must upload your CoC’s FY 2024 HDX Competition Report to the 4B. Attachments Screen. | |

| | |
|---|-----|
| Did your CoC submit at least two usable LSA data files to HUD in HDX 2.0 by January 24, 2024, 11:59 p.m. EST? | Yes |
|---|-----|

2B. Continuum of Care (CoC) Point-in-Time (PIT) Count

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

| | | |
|-------|----------------------|--|
| 2B-1. | PIT Count Date. | |
| | NOFO Section V.B.4.a | |

| | | |
|--|---|------------|
| | Enter the date your CoC conducted its 2024 PIT count. | 01/24/2024 |
|--|---|------------|

| | | |
|-------|-------------------------------------|--|
| 2B-2. | PIT Count Data–HDX Submission Date. | |
| | NOFO Section V.B.4.a | |

| | | |
|--|---|------------|
| | Enter the date your CoC submitted its 2024 PIT count data in HDX. | 04/17/2024 |
|--|---|------------|

| | | |
|-------|---|--|
| 2B-3. | PIT Count–Effectively Counting Youth in Your CoC’s Most Recent Unsheltered PIT Count. | |
| | NOFO Section V.B.4.b. | |

| | | |
|----|---|--|
| | Describe in the field below how your CoC: | |
| 1. | engaged unaccompanied youth and youth serving organizations in your CoC’s most recent PIT count planning process; | |
| 2. | worked with unaccompanied youth and youth serving organizations to select locations where homeless youth are most likely to be identified during your CoC’s most recent PIT count planning process; and | |
| 3. | included youth experiencing homelessness as counters during your CoC’s most recent unsheltered PIT count. | |

(limit 2,500 characters)

1. The CoC youth stakeholders—including YHDP program staff, school district homeless liaisons, education service center staff, youth drop-in center providers, and outreach workers—participated in multiple planning meetings with the CoC and HMIS Administrators to determine effective methodologies for counting youth in our community. Additionally, the Youth Action Board (YAB) and peer support specialists with lived experience of homelessness were invited and encouraged to actively engage in both the planning and implementation of the annual Point-in-Time (PIT) count.

2. During the planning phase, stakeholders collaborated with the Youth Action Board and Peer Support Specialists to identify locations where youth are most likely to be found, including youth drop-in centers, parks, and schools. In addition to the PIT count, the CoC organizes Project Homeless Connect—a semi-annual service and resource fair—which serves as an additional opportunity to capture individuals who may not have been counted during the PIT. Youth are also counted at agencies participating in the shelter PIT, as well as at meal-serving organizations and other areas identified by outreach workers and law enforcement. This effort includes a helicopter survey, coordinated with the sheriff’s office, to locate hidden encampments that may not be visible from the street.

3. Youth drop-in centers, street outreach teams, and Youth Action Board members informed youth experiencing homelessness about the PIT count, as they have in past years. While there has been a lack of interest from some youth in directly participating in the count, they have provided valuable suggestions on locations for outreach. Peer Support Specialists, who previously experienced homelessness as youth in the area, played an active role in conducting the PIT count, leveraging their lived experience to improve engagement and outreach efforts.

| | | |
|-------|---|--|
| 2B-4. | PIT Count—Methodology Change—CoC Merger Bonus Points. | |
| | NOFO Section V.B.5.a and V.B.7.c. | |

| | |
|---------------------|--|
| In the field below: | |
| 1. | describe any changes your CoC made to your sheltered PIT count implementation, including methodology or data quality changes between 2023 and 2024, if applicable; |
| 2. | describe any changes your CoC made to your unsheltered PIT count implementation, including methodology or data quality changes between 2023 and 2024, if applicable; |
| 3. | describe whether your CoC’s PIT count was affected by people displaced either from a natural disaster or seeking short-term shelter or housing assistance who recently arrived in your CoCs’ geographic; and |
| 4. | describe how the changes affected your CoC’s PIT count results; or |
| 5. | state “Not Applicable” if there were no changes or if you did not conduct an unsheltered PIT count in 2024. |

(limit 2,500 characters)

Not Applicable

2C. System Performance

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

| | | |
|--------------|---|--|
| 2C-1. | Reducing the Number of First Time Homeless—Risk Factors Your CoC Uses. | |
| | NOFO Section V.B.5.b. | |
| | In the field below: | |
| 1. | describe how your CoC determined the risk factors to identify persons experiencing homelessness for the first time; | |
| 2. | describe your CoC’s strategies to address individuals and families at risk of becoming homeless; and | |
| 3. | provide the name of the organization or position title that is responsible for overseeing your CoC’s strategy to reduce the number of individuals and families experiencing homelessness for the first time | |

(limit 2,500 characters)

1.The CoC gathers data through the Coordinated Entry process to identify key risk factors contributing to homelessness. The Youth Homelessness Demonstration Program Continuous Quality Improvement process has identified youth-specific risks, including educational status, trauma, and identification with vulnerable sub-populations such as LGBTQ+ youth. The local poverty rate of 24.8%, significantly higher than the Texas state average of 14%, as highlighted in the Consolidated Plan, also serves as a critical risk factor for homelessness. Racial Equity Analysis points to additional risks, such as racial identity, criminal history, and co-occurring mental health or substance use disorders, all of which elevate the likelihood of first-time homelessness.

2.The CoC has established a Homelessness Prevention Committee in collaboration with the Emergency Solutions Grant Grantee, Salvation Army, and the Heart to Home Coordinated Entry System. This committee develops strategies to address homelessness risk factors affecting both individuals and families. To combat affordable housing challenges, the CoC’s Permanent Housing Task Force partners with the Waco Housing Authority. The City of Waco’s Housing Plan, currently being implemented, aims to address regional barriers to housing and homeownership. For veterans, the Texas Veterans Commission program, along with Endeavors, provides emergency assistance and Rapid Re-Housing services through the Supportive Services for Veteran Families program. Additionally, CoC providers offer supportive services that help clients build life skills, increase employment opportunities, increase income and non-cash benefits, and access to educational supports.

3.The CoC and CE Committees, in collaboration with the HMIS and CoC Leads, direct strategies aimed at reducing first-time homelessness. The CoC Committee comprises grantees receiving CoC and ESG funding, with the HMIS Lead playing a key role in data collection and evaluation. The CoC and CE Committees regularly monitor and assess the effectiveness of prevention strategies, leveraging data on identified risk factors to continuously adapt and improve efforts to prevent homelessness.

| | | |
|---------------|--|--|
| 2C-1a. | Impact of Displaced Persons on Number of First Time Homeless. | |
| | NOFO Section V.B.5.b | |

Was your CoC’s Number of First Time Homeless [metric 5.2] affected by the number of persons seeking short-term shelter or housing assistance displaced due to:

| | | |
|----|--|----|
| 1. | natural disasters? | No |
| 2. | having recently arrived in your CoC’s geographic area? | No |

| | | |
|--------------|---|--|
| 2C-2. | Reducing Length of Time Homeless—CoC’s Strategy. | |
| | NOFO Section V.B.5.c. | |

In the field below:

| | |
|----|--|
| 1. | describe your CoC’s strategy to reduce the length of time individuals and persons in families remain homeless; |
| 2. | describe how your CoC identifies and houses individuals and persons in families with the longest lengths of time homeless; and |

| | |
|----|--|
| 3. | provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the length of time individuals and families remain homeless. |
|----|--|

(limit 2,500 characters)

1.The Coordinated Entry (CE) Committee has implemented several strategies aimed at reducing the average length of time individuals and families experience homelessness. A key focus is on prioritizing housing for those who have spent the longest time in homelessness within the CE system. As the system is refined, roadblocks are continuously identified and addressed. The Housing Navigator Team and Permanent Supportive Housing Task Force work to remove barriers to housing, engaging landlords and advocating for affordable housing. The CoC collaborates with agencies and landlords to promote low barrier housing options, ensuring that all grantees adhere to a Housing First approach. Local emergency shelters are also actively involved, quickly connecting participants with caseworkers, facilitating CE assessments, and discussing diversion and housing solutions. CoC grantees are monitored for performance and evaluated as part of the Scoring and Ranking process.

2.The CoC's CE assessment incorporates an acuity component that prioritizes households based on the length of time they have been homeless. The Housing Navigator uses this information to prioritize participants for housing, following the CoC Order of Priority, which designates the length of time homeless as a key factor for housing placement. Heart to Home and the HMIS Lead use data from HMIS and client reports to track the length of time households remain homeless. Additionally, the HMIS Lead leverages Longitudinal Systems Analysis (LSA) and Stella data to identify barriers to housing and map effective pathways for housing.

3.The CE and CoC Committees, in collaboration with the CoC and HMIS Leads, oversee strategies to reduce the duration of homelessness. The CoC Committee, which includes grantees receiving CoC and ESG funding, relies on data provided by the HMIS Lead to evaluate the effectiveness of these strategies. The CE Committee, CE Lead, and Housing Navigators manage system flow and client prioritization, streamlining housing placements and ensuring a continuous reduction in the time individuals and families spend homeless.

| | | |
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| 2C-3. | Successful Permanent Housing Placement or Retention –CoC's Strategy. | |
| | NOFO Section V.B.5.d. | |

In the field below:

| | |
|----|--|
| 1. | describe your CoC's strategy to increase the rate that individuals and persons in families residing in emergency shelter, safe havens, transitional housing, and rapid rehousing exit to permanent housing destinations; |
| 2. | describe your CoC's strategy to increase the rate that individuals and persons in families residing in permanent housing projects retain their permanent housing or exit to permanent housing destinations; and |
| 3. | provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to increase the rate that individuals and families exit to or retain permanent housing. |

(limit 2,500 characters)

1.The CoC has implemented Coordinated Entry and Housing Navigator programs to increase the number of individuals transitioning into permanent housing. To improve housing options, the CoC educates landlords and sets goals to reduce barriers to securing and retaining permanent housing. Participants engage in housing problem-solving discussions and supportive services, setting personalized goals to ensure positive outcomes when exiting programs. They are connected to resources such as SOAR, education programs, workforce development, and vocational rehabilitation, all aimed at helping them secure income and maintain housing. Additionally, programs are enhancing aftercare services to support long-term housing retention. For individuals in emergency shelters and safe havens, diversion conversations help identify alternative housing options for rapid exits. Transitional housing and rapid rehousing programs focus on income development through employment and skills training, with case managers assisting participants in securing and sustaining permanent housing. The CoC also works closely with housing authorities to secure additional vouchers, including Housing Choice Vouchers, Emergency Housing Vouchers, and Foster Youth to Independence Vouchers, to provide more permanent housing options and facilitate long-term stability.

2.Those in permanent housing programs are engaged in regular, ongoing case management that is person-centered and strengths based. Providers offer ongoing case management and skills training, including budgeting, education, employment connections, and access to mainstream benefits. These supports help participants achieve long-term housing stability. The CoC has partnered with the state SOAR Lead to offer SOAR training, improving access to SSI/SSDI for individuals experiencing homelessness to help them with retaining housing by increasing earned income. Youth involved in the Youth Homelessness Demonstration Program can access up to three years of rapid rehousing support, enabling them to pursue educational degrees or trades and build the necessary skills for long-term housing retention.

3.CoC grantees, the CoC Committee, the Permanent Housing Task Force, and the CoC and HMIS Leads are responsible for overseeing the strategy to increase permanent housing retention. The HMIS Lead provides data for evaluation, while the CoC Committee and CoC Lead monitor the effectiveness of these strategies to ensure continuous improvement and success.

| | | |
|-------|--|--|
| 2C-4. | Reducing Returns to Homelessness—CoC’s Strategy. NOFO Section V.B.5.e. | |
| | In the field below: | |
| 1. | describe your CoC’s strategy to identify individuals and families who return to homelessness; | |
| 2. | describe your CoC’s strategy to reduce the rate that individuals and families return to homelessness; and | |
| 3. | provide the name of the organization or position title that is responsible for overseeing your CoC’s strategy to reduce the rate individuals and persons in families return to homelessness. | |

(limit 2,500 characters)

1. The CoC uses several strategies to identify those returning to homelessness, including street outreach teams, emergency shelters and drop-in centers, and Coordinated Entry. Data from the HMIS is used to identify common risk factors among those experiencing repeated homelessness. The CE system tracks multiple entries and referrals to the Priority List, helping the CoC monitor individuals returning to homelessness. Regular case conferencing through the CE process has enhanced the identification of at-risk individuals and facilitated connections to appropriate services. Street outreach teams, drop-in centers, and emergency shelters play a critical role in reconnecting individuals with resources, facilitating rapid exits from homelessness, including mediation with families of origin and housing problem solving discussions. The HMIS team continually monitors system data to detect trends in returns to homelessness, enabling a proactive and responsive approach.

2. The CoC prioritizes individuals with a history of homelessness and works to identify effective combination of resources to help them retain permanent housing. Continuous improvements to the CE system are focused on enhancing service delivery, including efforts to engage landlords and property management companies to reduce barriers to housing. The CoC ensures that individuals are connected to supportive services such as SOAR, education and employment programs, and mainstream benefits to promote stability. Case conferencing through the CE process enables community partners to collaborate on targeted strategies for those who return to homelessness, facilitating tailored solutions and improving overall system effectiveness. Advocacy is pursued to encourage the mobilization of more resources towards homelessness prevention and programming to work toward the end of poverty. Partnerships have been developed with homelessness prevention providers to include them in the CoC.

3. SPMs are used to monitor and analyze the CoC's performance in addressing homelessness. The CoC Committee and CoC Lead utilize this data to identify service gaps and unmet needs. To enhance service quality and reduce returns to homelessness, the CoC reallocates funds from lower-performing projects to higher-performing programs, ensuring resources are directed where they can have the most impact. This data-driven approach strengthens the CoC's ability to provide more effective services and improve housing stability for those in need.

| | | |
|-------|--|--|
| 2C-5. | Increasing Employment Cash Income—CoC's Strategy. | |
| | NOFO Section V.B.5.f. | |
| | In the field below: | |
| 1. | describe your CoC's strategy to access employment cash sources; | |
| 2. | describe how your CoC works with mainstream employment organizations to help individuals and families experiencing homelessness increase their employment cash income; and | |
| 3. | provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase income from employment. | |

(limit 2,500 characters)

1.The CoC is focused on building partnerships with local training, education, and technical programs to help clients enhance job skills and increase employment income. CoC projects actively support clients through case management and by connecting them to community organizations like Workforce and Vocational Rehab, which provide targeted income development services. Many agencies also offer employment specialists who assist clients with job applications, enhance work readiness, and act as liaisons between clients and potential employers. The Waco Employee Resource Network plays a critical role in expanding training and job opportunities, with a strong emphasis on improving job retention. CoC projects are incentivized to increase participants' cash income, with additional points awarded during the CoC Competition for achieving these employment and income outcomes.

2.The CoC improves employment opportunities for individuals experiencing homelessness by linking them to job fairs, employment services, job readiness training, certificate programs, and educational resources through the Coordinated Entry process. Collaborations with Texas Workforce and Vocational Rehab provide participants with access to job readiness programs and employment opportunities. Additionally, the CoC has established a partnership with Texas State Technical College, offering training programs that lead to direct employment opportunities upon completion.

3.The CoC Committee, CE Committee, CoC grantees, and CoC Lead are responsible for overseeing and implementing the strategy to increase job opportunities and income for CoC participants, ensuring alignment with broader community goals.

| | | |
|--------|---|--|
| 2C-5a. | Increasing Non-employment Cash Income–CoC's Strategy | |
| | NOFO Section V.B.5.f. | |
| | In the field below: | |
| | 1. describe your CoC's strategy to access non-employment cash income; and | |
| | 2. provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase non-employment cash income. | |

(limit 2,500 characters)

1.The CoC is dedicated to building strong collaborations among agencies that provide non-employment cash income, improving participants' access to crucial mainstream benefits. Through these partnerships, the CoC connects clients with benefits specialists who assist in navigating and securing support such as SSI, SSDI, and other public benefits. A primary focus is on increasing the number of SOAR-trained staff, as SOAR-trained caseworkers are vital in helping homeless individuals successfully apply for SSI and SSDI benefits. The CoC has also developed stronger ties with the local Social Security Administration office to streamline the application process, ensuring quicker access to benefits for participants.

CoC projects are incentivized to prioritize the growth of non-employment cash income by awarding additional points during the CoC Competition scoring process. These points are given to projects that demonstrate measurable success in helping participants increase their non-employment cash income, making this a critical performance metric for funded programs. Beyond SSI/SSDI, CoC-funded case management services assist clients in applying for other income support programs, such as Supplemental Nutrition Assistance Program benefits, Temporary Assistance for Needy Families, and additional public benefits. By providing comprehensive assistance in securing these benefits, CoC projects aim to improve participants' financial stability, particularly for those unable to enter the workforce immediately.

2.The CoC Committee, CE Committee, and CoC Lead oversee the strategy to increase non-employment cash income. They work together to monitor and evaluate the effectiveness of programs in helping participants secure non-employment benefits, ensuring continuous improvement in service delivery. By focusing on these elements, the CoC enhances long-term stability for participants, reducing the risk of returning to homelessness.

3A. Coordination with Housing and Healthcare

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

| | | |
|--------------|---|--|
| 3A-1. | New PH-PSH/PH-RRH Project–Leveraging Housing Resources. | |
| | NOFO Section V.B.6.a. | |
| | You must upload the Housing Leveraging Commitment attachment to the 4B. Attachments Screen. | |

| | | |
|--|--|----|
| | Is your CoC applying for a new PH-PSH or PH-RRH project that uses housing subsidies or subsidized housing units which are not funded through the CoC or ESG Programs to help individuals and families experiencing homelessness? | No |
|--|--|----|

| | | |
|--------------|--|--|
| 3A-2. | New PH-PSH/PH-RRH Project–Leveraging Healthcare Resources. | |
| | NOFO Section V.B.6.b. | |
| | You must upload the Healthcare Formal Agreements attachment to the 4B. Attachments Screen. | |

| | | |
|--|--|----|
| | Is your CoC applying for a new PH-PSH or PH-RRH project that uses healthcare resources to help individuals and families experiencing homelessness? | No |
|--|--|----|

| | | |
|--------------|--|--|
| 3A-3. | Leveraging Housing/Healthcare Resources–List of Projects. | |
| | NOFO Sections V.B.6.a. and V.B.6.b. | |

If you selected yes to questions 3A-1. or 3A-2., use the list feature icon to enter information about each project application you intend for HUD to evaluate to determine if they meet the criteria.

| Project Name | Project Type | Rank Number | Leverage Type |
|-----------------------------|--------------|-------------|---------------|
| This list contains no items | | | |

3B. New Projects With Rehabilitation/New Construction Costs

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

| | | |
|-------|---|--|
| 3B-1. | Rehabilitation/New Construction Costs–New Projects. | |
| | NOFO Section V.B.1.r. | |

| | |
|--|----|
| Is your CoC requesting funding for any new project application requesting \$200,000 or more in funding for housing rehabilitation or new construction? | No |
|--|----|

| | | |
|-------|---|--|
| 3B-2. | Rehabilitation/New Construction Costs–New Projects. | |
| | NOFO Section V.B.1.r. | |

If you answered yes to question 3B-1, describe in the field below actions CoC Program-funded project applicants will take to comply with:

| | |
|----|---|
| 1. | Section 3 of the Housing and Urban Development Act of 1968 (12 U.S.C. 1701u); and |
| 2. | HUD’s implementing rules at 24 CFR part 75 to provide employment and training opportunities for low- and very-low-income persons, as well as contracting and other economic opportunities for businesses that provide economic opportunities to low- and very-low-income persons. |

(limit 2,500 characters)

n/a

3C. Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

| | | |
|-------|--|--|
| 3C-1. | Designating SSO/TH/Joint TH and PH-RRH Component Projects to Serve Persons Experiencing Homelessness as Defined by Other Federal Statutes. | |
| | NOFO Section V.F. | |

| | | |
|--|--|----|
| | Is your CoC requesting to designate one or more of its SSO, TH, or Joint TH and PH-RRH component projects to serve families with children or youth experiencing homelessness as defined by other Federal statutes? | No |
|--|--|----|

| | | |
|-------|---|--|
| 3C-2. | Cost Effectiveness of Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes. | |
| | NOFO Section V.F. | |

You must upload the Project List for Other Federal Statutes attachment to the 4B. Attachments Screen.

If you answered yes to question 3C-1, describe in the field below:

| | |
|----|---|
| 1. | how serving this population is of equal or greater priority, which means that it is equally or more cost effective in meeting the overall goals and objectives of the plan submitted under Section 427(b)(1)(B) of the Act, especially with respect to children and unaccompanied youth than serving the homeless as defined in paragraphs (1), (2), and (4) of the definition of homeless in 24 CFR 578.3; and |
| 2. | how your CoC will meet requirements described in Section 427(b)(1)(F) of the Act. |

(limit 2,500 characters)

n/a

4A. DV Bonus Project Applicants for New DV Bonus Funding

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

| | | |
|-------|----------------------------------|--|
| 4A-1. | New DV Bonus Project Applicants. | |
| | NOFO Section I.B.3.j. | |

| | | | |
|--|--|--|-----|
| | Did your CoC submit one or more new project applications for DV Bonus Funding? | | Yes |
|--|--|--|-----|

| | | |
|--------|-------------------------|--|
| 4A-1a. | DV Bonus Project Types. | |
| | NOFO Section I.B.3.j. | |

Select yes or no in the chart below to indicate the type(s) of new DV Bonus project(s) your CoC included in its FY 2024 Priority Listing.

| | Project Type | |
|----|---|-----|
| 1. | SSO Coordinated Entry | No |
| 2. | PH-RRH or Joint TH and PH-RRH Component | Yes |

You must click "Save" after selecting Yes for element 1 SSO Coordinated Entry to view questions 4A-2, 4A-2a. and 4A-2b.

| | | |
|-------|--|--|
| 4A-3. | Data Assessing Need for New DV Bonus Housing Projects in Your CoC's Geographic Area. | |
| | NOFO Section I.B.3.j.(1)(c) and I.B.3.j.(3)(c) | |

| | | |
|----|--|-----|
| 1. | Enter the number of survivors that need housing or services: | 604 |
| 2. | Enter the number of survivors your CoC is currently serving: | 44 |
| 3. | Unmet Need: | 560 |

| | | |
|--------|--|--|
| 4A-3a. | How Your CoC Calculated Local Need for New DV Bonus Housing Projects. | |
| | NOFO Section I.B.3.j.(1)(c) | |
| | Describe in the field below: | |
| | 1. how your CoC calculated the number of DV survivors needing housing or services in question 4A-3 element 1 and element 2; and | |
| | 2. the data source (e.g., comparable databases, other administrative data, external data source, HMIS for non-DV projects); or | |
| | 3. if your CoC is unable to meet the needs of all survivors please explain in your response all barriers to meeting those needs. | |

(limit 2,500 characters)

1. The Family Abuse Center calculated the number of clients who entered their emergency shelter from October 1, 2023, to October 1, 2024, and subtracted the number of clients in housing programs during that same period. Over the past year, Family Abuse Center has successfully graduated numerous clients and families from their programs; however, a total of 74 clients were served during the specified dates, and they are currently assisting 44 of those clients.

2. For our data tracking, Family Abuse Center utilizes the Osnium database.

3. Family Abuse Center is requesting an expansion grant to increase their capacity to serve a larger number of survivors entering their shelter. The absence of an expansion grant this past year limited our ability to provide more opportunities for clients in the shelter to transition into housing programs. As a result, their programs filled up more quickly, forcing them to offer alternative resources to meet clients' housing needs. An expansion grant would enable them to accept more survivors into this program and help bridge the gaps in providing stable housing.

| | | |
|--------|---|--|
| 4A-3b. | Information About Unique Project Applicant Requesting New DV Bonus Housing Project(s). | |
| | NOFO Section I.B.3.j.(1) | |
| | Use the list feature icon to enter information on each unique project applicant applying for New PH-RRH and Joint TH and PH-RRH Component DV Bonus projects—only enter project applicant information once, regardless of how many DV Bonus projects that applicant is applying for. | |

| |
|-----------------------|
| Applicant Name |
| Family Abuse Center |

Project Applicants Applying for New PH-RRH and Joint TH and PH-RRH DV Bonus Projects

| | | |
|--------|--|--|
| 4A-3b. | Information About Unique Project Applicant Requesting New DV Bonus Housing Project(s). | |
| | NOFO Section I.B.3.j.(1) | |

Enter information in the chart below on the project applicant that applied for one or more New DV Bonus housing projects included on your CoC's FY 2024 Priority Listing for New Projects:

| | | |
|----|--|---------------------|
| 1. | Applicant Name | Family Abuse Center |
| 2. | Rate of Housing Placement of DV Survivors–Percentage | 76% |
| 3. | Rate of Housing Retention of DV Survivors–Percentage | 92% |

| | | |
|----------|---|--|
| 4A-3b.1. | Applicant's Housing Placement and Retention Data Explanation. | |
| | NOFO Section I.B.3.j.(1)(d) | |

For the rate of housing placement and rate of housing retention of DV survivors reported in question 4B-3b., describe in the field below:

| | |
|----|--|
| 1. | how the project applicant calculated the rate of housing placement; |
| 2. | whether the rate for housing placement accounts for exits to safe housing destinations; |
| 3. | how the project applicant calculated the rate of housing retention; and |
| 4. | the data source (e.g., comparable databases, other administrative data, external data source, HMIS for non-DV projects). |

(limit 1,500 characters)

1. From October 1, 2023, to October 1, 2024, the Family Abuse Center received 17 applications for housing programs. They successfully accepted and secured housing for 13 of these applicants. Two clients did not complete the intake process, one client chose to pursue her own housing option for young adults, and another opted to seek housing through Compassion Ministries.

2. All 13 clients placed in housing were exited to a safe destination within one of the community's scattered site partner properties. Each client had the opportunity to choose their preferred location and express their preferences regarding their safety and comfort.

3. Out of the 13 clients placed into housing, all but one have remained in the program. One client voluntarily exited early to relocate out of town.

4. For data tracking, Family Abuse Center utilizes the Osnium database.

| | | |
|--------|--|--|
| 4A-3c. | Applicant's Experience Housing DV Survivors. | |
| | NOFO Section I.B.3.j.(1)(d) | |

Describe in the field below how the project applicant:

| | |
|----|---|
| 1. | ensured DV survivors experiencing homelessness were quickly moved into safe affordable housing; |
| 2. | prioritized survivors—you must address the process the project applicant used, e.g., Coordinated Entry, prioritization list, CoC's emergency transfer plan; |
| 3. | determined survivors' supportive services needs; |
| 4. | connected survivors to supportive services; and |
| 5. | moved survivors from assisted housing to housing they could sustain—address housing stability after the housing subsidy ends. |

(limit 2,500 characters)

1. Family Abuse Center's goal is to transition survivors from shelter to housing within 30 days of completing the intake process. While there have been instances where this goal extended beyond 30 days due to a lack of available units for families, the average time to move a client into housing from October 1, 2023, to October 1, 2024, was 25.6 days.

2. Family Abuse Center actively participates in the Continuum of Care (CoC) Coordinated Entry process. Each client who entered a housing programs during this period was a resident of the emergency shelter and received assistance from the Shelter Case Managers to complete their housing applications.

3. From the moment clients enter the emergency shelter, they are assessed for connections to appropriate supportive services. Clients have the opportunity to express their needs.

4. Shelter Case Managers provide referrals to resources both within the agency and the broader community that can support those needs. Within the shelter, clients have access to a range of services, including case management, counseling, legal advocacy, and children's services.

5. The process of moving clients into their own homes includes advocacy from the Director of Housing of Family Abuse Center, who works with clients to establish partnerships with landlords beyond the program, ensuring they can sustain their housing independently. Family Abuse Center is committed to setting clients up for long-term success, not just during their time in the program, but also as they graduate and become self-sufficient.

| | | |
|--------|--|--|
| 4A-3d. | Applicant's Experience in Ensuring DV Survivors' Safety. | |
| | NOFO Section I.B.3.j.(1)(d) | |
| | Describe in the field below examples of how the project applicant ensured the safety and confidentiality of DV survivors experiencing homelessness by: | |
| 1. | taking steps to ensure privacy/confidentiality during the intake and interview process to minimize potential coercion of survivors; | |
| 2. | making determinations and placements into safe housing; | |
| 3. | keeping survivors' information and locations confidential; | |
| 4. | training staff on safety and confidentiality policies and practices; and | |
| 5. | taking security measures for units (congregate or scattered site), that support survivors' physical safety and location confidentiality. | |

(limit 2,500 characters)

1. All clients meet privately with the Director of Housing of the Family Abuse Center to complete the intake process in a confidential office setting.
2. During the intake meeting, clients have the opportunity to express their preferred housing locations within the scattered site partnerships across the counties served. Clients are not placed in congregate settings to protect their confidentiality. Clients can also indicate specific areas of town or counties where they may not feel safe and prefer not to be placed.
3. Housing staff regularly emphasize the importance of keeping clients' addresses confidential, advising them to share their location only with necessary parties to ensure their safety. Staff members are trained on client data confidentiality, including the use of the OSNIUM comparable database and the proper handling of client records.
4. All staff members receive training on agency safety policies regarding client confidentiality and are required to strictly adhere to these policies.
5. Upon a client's move-in, each landlord or property manager signs a confidentiality form, agreeing not to disclose any information about the client's affiliation with the agency or their location unless necessary for the client's protection.

| | | |
|----------|--|--|
| 4A-3d.1. | Applicant's Experience in Evaluating Its Ability to Ensure DV Survivors' Safety. | |
| | NOFO Section I.B.3.j.(1)(d) | |

Describe in the field below how the project evaluated its ability to ensure the safety of DV survivors the project served in the project, including any areas identified for improvement throughout the project's operation.

(limit 2,500 characters)

Family Abuse Center conducts an annual review of safety protocols to ensure the protection of domestic violence survivors. Safety is a continuous topic of discussion that Housing Case Managers address with clients during case management meetings. Clients are encouraged to return to the shelter if they ever feel they are in immediate danger. Additionally, Family Abuse Center has facilitated the relocation of clients when their unsafe individuals have found them.

| | | |
|--------|---|--|
| 4A-3e. | Applicant's Experience in Placing and Stabilizing Survivors in Permanent Housing Using Trauma-Informed, Survivor-Centered Approaches. | |
| | NOFO Section I.B.3.j.(1)(d) | |

Describe in the field below the project applicant's experience in:

| | |
|----|--|
| 1. | prioritizing placement and stabilization of survivors; |
| 2. | placing survivors in permanent housing; |
| 3. | placing and stabilizing survivors consistent with their preferences; and |

| | |
|----|---|
| 4. | placing and stabilizing survivors consistent with their stated needs. |
|----|---|

(limit 2,500 characters)

The Family Abuse Center adheres to our CoC’s Coordinated Entry process for prioritizing clients who have applied for housing, while also operating a parallel Coordinated Entry System (CES). Placing clients in their preferred housing is an important conversation, and clients are actively involved in making this choice alongside us.

The Director of Housing at the Family Abuse Center is committed to creating a supportive environment during the intake process, allowing clients to share what aspects of housing are important to them while informing them of their options. Clients are made aware that decisions regarding their housing will never be made without their input, ensuring they have a voice in the process.

Family Abuse Center recognizes that it can be challenging for clients to understand the limitations of the assistance provided, particularly regarding rent support. Therefore, they prioritize open and honest discussions about what they can offer while actively listening to clients’ desires. By sharing the boundaries within which they operate, they aim to set realistic expectations.

Ultimately, the goal is to place clients in environments where they feel safe and comfortable, helping them establish a home and set them up for success. Family Abuse Center also discuss safety planning in relation to housing placement to ensure that their safety needs are adequately met.

| | | |
|--------|---|--|
| 4A-3f. | Applicant’s Experience in Trauma-Informed, Survivor-Centered Approaches. | |
| | NOFO Section I.B.3.j.(1)(d) | |
| | Describe in the field below examples of the project applicant’s experience using trauma-informed, victim-centered approaches to meet needs of DV survivors by: | |
| | 1. establishing and maintaining an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures survivors and staff interactions are based on equality, and minimize power differentials; | |
| | 2. providing survivors access to information on trauma, e.g., training staff on providing survivors with information on the effects of trauma; | |
| | 3. emphasizing survivors’ strengths, e.g., strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans worked towards survivor-defined goals and aspirations; | |
| | 4. centering on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination, language access, improving services to be culturally responsive, accessible, and trauma-informed; | |
| | 5. providing a variety of opportunities for survivors’ connections, e.g., groups, mentorships, peer-to-peer, spiritual needs; and | |
| | 6. offering support for survivor parenting, e.g., trauma-informed parenting classes, childcare, connections to legal services. | |

(limit 5,000 characters)

1. The Family Abuse Center (FAC) emphasizes that the goal of their agency and housing staff is to partner with clients in achieving their personal goals. They do not mandate services or force decisions upon them; instead, they walk alongside them in support of their expressed needs.
2. FAC recognizes that clients have experienced significant trauma. Their role is to avoid pushing clients into services that may feel coercive, helping them access support on a voluntary basis. They are committed to providing resources and referrals to assist clients in processing their experiences. Staff receive annual training on best practices for trauma-informed care and participate in additional relevant training to foster effective partnerships with clients.
3. FAC case managers utilize strengths-based approaches, acknowledging that each client possesses unique strengths. Their objective is to empower clients to recognize and harness these strengths within themselves.
4. They prioritize cultural humility in their work with clients, creating space for them to educate staff on what best honors their cultural values and goals.
5. FAC offers weekly peer support groups and a 13-week Domestic Violence Education group, providing survivors with opportunities to connect with others who have had similar experiences and to learn about the cycle of unhealthy relationships. Each client also has access to FAC's Children's Coordinator for ongoing support related to their children's well-being. FAC's children's program provides monthly enrichment packets containing developmentally appropriate learning activities and craft materials to encourage engagement between parents and their children. Additionally, families with children aged 0-5 are referred to FAC's HOPES Parent as Teachers program for in-home support. FAC also provide referrals to community agencies such as MCH Family Outreach, Arrow, and Klara's for additional support. FAC frequently refers clients to the Workforce Commission for assistance with childcare needs.
6. FAC's Legal Outreach team assists clients with protective orders, crime victim compensation applications, address confidentiality programs, victim information and notification, court accompaniment, and referrals to legal agencies (including Lone Star Legal Aid, Great Waco Legal Services, Texas Advocacy Project, and American Gateways) for help with divorce, immigration, or custody issues.

| | | |
|--------|--|--|
| 4A-3g. | Applicant's Experience Meeting Service Needs of DV Survivors. NOFO Section I.B.3.j.(1)(d) | |
|--------|--|--|

Describe in the field below examples of supportive services the project provided to domestic violence survivors while quickly moving them into permanent housing and addressing their safety needs.

(limit 5,000 characters)

At the Family Abuse Center, they offer extensive supportive services across four departments while working to move clients into housing: Case Management, Counseling, Legal Advocacy, and Children’s Services.

1. Case Management: The Shelter Case Management team provides one-on-one meetings to assess clients' immediate needs and goals. They facilitate referrals to outside organizations for mental and physical health needs, connecting clients with Waco Family Medicine or Heart of Texas Behavioral Health Network. For pregnancy and reproductive health needs, referrals may be made to Care Net, Nurse Family Partnership, WIC, or Planned Parenthood. Case Managers also assist clients in identifying needs for benefits such as SNAP and TANF, helping them navigate the application process. Additionally, they provide support for obtaining essential documents like drivers’ licenses and birth certificates.

2. Counseling: The Counseling department is staffed by two Licensed Counselors, one of whom is bilingual. Counseling services are available to all clients at no cost and can be conducted either face-to-face or via telehealth.

3. Legal Advocacy: The Legal Department offers vital assistance with protective orders, crime victim compensation applications, address confidentiality programs, victim information and notifications, court accompaniment, and referrals to legal agencies such as Lone Star Legal Aid, Great Waco Legal Services, Texas Advocacy Project, and American Gateways. These resources help clients with divorce, immigration, and custody matters.

4. Children’s Services: Children’s Services provide a wide array of support, including individual and group counseling, case management, crisis intervention, and assistance with accessing local resources. They also offer psychoeducational groups, recreational activities, field trips, tutoring, educational enrollment and arrangements, parenting education, and CPS assistance. Additional services include childcare and car seat training. Referrals to external organizations, such as The Cove for youth services, Methodist Children’s Home Family Support Services, and Starry Counseling for children, are also part of the comprehensive support system.

| | | |
|--------|---|--|
| 4A-3h. | Applicant’s Plan for Placing and Stabilizing Survivors in Permanent Housing Using Trauma-Informed, Survivor-Centered Approaches in the New DV Bonus Housing Project(s). | |
| | NOFO Section I.B.3.j.(1)(e) | |
| | Describe in the field below how the project(s) will: | |
| 1. | prioritize placement and stabilization of program participants; | |
| 2. | place program participants in permanent housing; | |
| 3. | place and stabilize program participants consistent with their preferences; and | |
| 4. | place and stabilize program participants consistent with their stated needs. | |

(limit 2,500 characters)

Family Abuse Center is seeking to expand an existing Rapid Re-Housing (RRH) project, and their approach to prioritizing and placing clients will remain consistent with their trauma-informed, survivor-centered methodology. This approach, previously detailed in section 4A-3e, is reiterated here for reference.

The Family Abuse Center adheres to our CoC’s Coordinated Entry process for prioritizing clients who have applied for housing, while also operating a parallel Coordinated Entry System (CES). Placing clients in their preferred housing is an important conversation, and clients are actively involved in making this choice alongside us.

The Director of Housing at the Family Abuse Center is committed to creating a supportive environment during the intake process, allowing clients to share what aspects of housing are important to them while informing them of their options. Clients are made aware that decisions regarding their housing will never be made without their input, ensuring they have a voice in the process.

Family Abuse Center recognizes that it can be challenging for clients to understand the limitations of the assistance provided, particularly regarding rent support. Therefore, they prioritize open and honest discussions about what they can offer while actively listening to clients’ desires. By sharing the boundaries within which they operate, they aim to set realistic expectations.

Ultimately, the goal is to place clients in environments where they feel safe and comfortable, helping them establish a home and set them up for success. Family Abuse Center also discuss safety planning in relation to housing placement to ensure that their safety needs are adequately met.

| | | |
|--------|---|--|
| 4A-3i. | Applicant’s Plan for Administering Trauma-Informed, Survivor-Centered Practices in the New DV Bonus Housing Project(s). | |
| | NOFO Section I.B.3.j.(1)(e) | |

| | |
|--|--|
| Describe in the field below examples of how the new project(s) will: | |
| 1. | establish and maintain an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures program participant and staff interactions are based on equality, and minimize power differentials; |
| 2. | provide program participants access to information on trauma, e.g., training staff on providing program participants with information on the effects of trauma; |
| 3. | emphasize program participants’ strengths—for example, strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans work towards survivor-defined goals and aspirations; |
| 4. | center on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination, language access, improving services to be culturally responsive, accessible, and trauma-informed; |
| 5. | provide a variety of opportunities for program participants’ connections, e.g., groups, mentorships, peer-to-peer, spiritual needs; and |
| 6. | offer support for survivor parenting, e.g., trauma-informed parenting classes, childcare, connections to legal services. |

(limit 5,000 characters)

Family Abuse Center seeking to expand an already existing RRH program. Their approach on how they administer trauma-informed and survivor-centered practices was noted above in 4A-3f but is listed here again for reference.

1. The Family Abuse Center (FAC) emphasizes that the goal of their agency and housing staff is to partner with clients in achieving their personal goals. They do not mandate services or force decisions upon them; instead, they walk alongside them in support of their expressed needs.

2. FAC recognizes that clients have experienced significant trauma. Their role is to avoid pushing clients into services that may feel coercive, helping them access support on a voluntary basis. They are committed to providing resources and referrals to assist clients in processing their experiences. Staff receive annual training on best practices for trauma-informed care and participate in additional relevant training to foster effective partnerships with clients.

3. FAC case managers utilize strengths-based approaches, acknowledging that each client possesses unique strengths. Their objective is to empower clients to recognize and harness these strengths within themselves.

4. They prioritize cultural humility in their work with clients, creating space for them to educate staff on what best honors their cultural values and goals.

5. FAC offers weekly peer support groups and a 13-week Domestic Violence Education group, providing survivors with opportunities to connect with others who have had similar experiences and to learn about the cycle of unhealthy relationships. Each client also has access to FAC's Children's Coordinator for ongoing support related to their children's well-being. FAC's children's program provides monthly enrichment packets containing developmentally appropriate learning activities and craft materials to encourage engagement between parents and their children. Additionally, families with children aged 0-5 are referred to FAC's HOPES Parent as Teachers program for in-home support. FAC also provide referrals to community agencies such as MCH Family Outreach, Arrow, and Klara's for additional support. FAC frequently refers clients to the Workforce Commission for assistance with childcare needs.

6. FAC's Legal Outreach team assists clients with protective orders, crime victim compensation applications, address confidentiality programs, victim information and notification, court accompaniment, and referrals to legal agencies (including Lone Star Legal Aid, Great Waco Legal Services, Texas Advocacy Project, and American Gateways) for help with divorce, immigration, or custody issues.

| | | |
|--------|--|--|
| 4A-3j. | Applicant's Plan for Involving Survivors in Policy and Program Development, Operations, and Evaluation in the New DV Bonus Housing Project(s). | |
| | NOFO Section I.B.3.j.(1)(f) | |
| | Describe in the field below how the new project will involve survivors: | |
| 1. | with a range of lived expertise; and | |
| 2. | in policy and program development throughout the project's operation. | |

(limit 2,500 characters)

Family Abuse Center currently administer feedback surveys to their housing clients on a quarterly basis and intend to continue this practice with the new Domestic Violence (DV) Bonus Housing Project. These surveys provide clients with an opportunity to anonymously share their honest feedback through QuestionPro regarding their experiences in the program and to offer suggestions for enhancing services. Family Abuse Center also has persons with lived experience of homelessness and domestic violence on their Board, to help with providing feedback from a survivor’s perspective on policies and procedures.

Family Abuse Center values the unique perspectives of their clients and aims to honor what they consider most important, ensuring they feel valued and supported during their time in services. It is essential that Family Abuse Center programs align with clients' needs and desires, as the ultimate goal is to help them achieve success and self-sufficiency in securing sustainable housing. Family Abuse Center believes that clients should have a voice in how programs deliver services to them.

4B. Attachments Screen For All Application Questions

We have provided the following guidance to help you successfully upload attachments and get maximum points:

1. You must include a Document Description for each attachment you upload; if you do not, the Submission Summary screen will display a red X indicating the submission is incomplete.
2. You must upload an attachment for each document listed where 'Required?' is 'Yes'.
3. We prefer that you use PDF files, though other file types are supported—please only use zip files if necessary. Converting electronic files to PDF, rather than printing documents and scanning them, often produces higher quality images. Many systems allow you to create PDF files as a Print option. If you are unfamiliar with this process, you should consult your IT Support or search for information on Google or YouTube.
4. Attachments must match the questions they are associated with.
5. Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process.
6. If you cannot read the attachment, it is likely we cannot read it either.
 - . We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).
 - . We must be able to read everything you want us to consider in any attachment.
7. After you upload each attachment, use the Download feature to access and check the attachment to ensure it matches the required Document Type and to ensure it contains all pages you intend to include.
8. Only use the "Other" attachment option to meet an attachment requirement that is not otherwise listed in these detailed instructions.

| Document Type | Required? | Document Description | Date Attached |
|--|-----------|----------------------|---------------|
| 1C-7. PHA Homeless Preference | No | 1C-7. PHA Homeles... | 10/22/2024 |
| 1C-7. PHA Moving On Preference | No | 1C-7. PHA Moving ... | 10/22/2024 |
| 1D-10a. Lived Experience Support Letter | Yes | 1D-10a. Lived Exp... | 10/22/2024 |
| 1D-2a. Housing First Evaluation | Yes | 1D-2a. Housing Fi... | 10/22/2024 |
| 1E-2. Local Competition Scoring Tool | Yes | 1E-2. Local Compe... | 10/22/2024 |
| 1E-2a. Scored Forms for One Project | Yes | 1E-2a. Scored For... | 10/22/2024 |
| 1E-5. Notification of Projects Rejected-Reduced | Yes | 1E-5. Notificatio... | 10/22/2024 |
| 1E-5a. Notification of Projects Accepted | Yes | 1E-5a. Notificati... | 10/22/2024 |
| 1E-5b. Local Competition Selection Results | Yes | 1E-5b. Local Comp... | 10/29/2024 |
| 1E-5c. Web Posting—CoC-Approved Consolidated Application | Yes | 1E-5c. Web Posti... | 10/28/2024 |
| 1E-5d. Notification of CoC-Approved Consolidated Application | Yes | 1E-5d. Notificati... | 10/28/2024 |

| | | | |
|---|-----|----------------------|------------|
| 2A-6. HUD's Homeless Data Exchange (HDX) Competition Report | Yes | 2A-6. HUD's Homel... | 10/22/2024 |
| 3A-1a. Housing Leveraging Commitments | No | | |
| 3A-2a. Healthcare Formal Agreements | No | | |
| 3C-2. Project List for Other Federal Statutes | No | | |
| Other | No | | |

Attachment Details

Document Description: 1C-7. PHA Homeless Preference

Attachment Details

Document Description: 1C-7. PHA Moving On Preference

Attachment Details

Document Description: 1D-10a. Lived Experience Support Letter

Attachment Details

Document Description: 1D-2a. Housing First Evaluation

Attachment Details

Document Description: 1E-2. Local Competition Scoring Tool

Attachment Details

Document Description: 1E-2a. Scored Forms for One Project

Attachment Details

Document Description: 1E-5. Notification of Projects Rejected-Reduced

Attachment Details

Document Description: 1E-5a. Notification of Projects Accepted

Attachment Details

Document Description: 1E-5b. Local Competition Selection Results

Attachment Details

Document Description: 1E-5c. Web Posting–CoC-Approved Consolidated Application

Attachment Details

Document Description: 1E-5d. Notification of CoC-Approved Consolidated Application

Attachment Details

Document Description: 2A-6. HUD's Homeless Data Exchange (HDX)
Competition Report

Attachment Details

Document Description:

Attachment Details

Document Description:

Attachment Details

Document Description:

Attachment Details

Document Description:

Submission Summary

Ensure that the Project Priority List is complete prior to submitting.

| Page | Last Updated |
|---|--------------|
| 1A. CoC Identification | 10/12/2024 |
| 1B. Inclusive Structure | 10/29/2024 |
| 1C. Coordination and Engagement | 10/29/2024 |
| 1D. Coordination and Engagement Cont'd | 10/29/2024 |
| 1E. Project Review/Ranking | 10/29/2024 |
| 2A. HMIS Implementation | 10/29/2024 |
| 2B. Point-in-Time (PIT) Count | 10/29/2024 |
| 2C. System Performance | 10/29/2024 |
| 3A. Coordination with Housing and Healthcare | 10/29/2024 |
| 3B. Rehabilitation/New Construction Costs | 10/29/2024 |
| 3C. Serving Homeless Under Other Federal Statutes | 10/29/2024 |

| | |
|--|-------------------|
| 4A. DV Bonus Project Applicants | 10/29/2024 |
| 4B. Attachments Screen | 10/29/2024 |
| Submission Summary | No Input Required |



October 22, 2024

To Whom It May Concern:

This letter is to support the application of the Continuum of Care Grant for the Supplemental Notice of funding opportunity on Unsheltered and Rural Homelessness.

On the enclosed attachment you will note that the Housing Authority already has a Homeless preference as well as one for Domestic Violence with subcategories of dating violence, sexual assault and stalking, etc. In addition, we have preferences for Veterans in both our public housing and in our Section 8 programs.

WHA maintains a Mainstream Voucher program and a VASH program. The Mainstream Voucher program has 79 housed with 0 searching and VASH has 64 housed with 4 searching.

This year, we will apply (35) move-on vouchers to their housing services. These vouchers serve as a homeless preference, helping residents transition from temporary or supportive housing to permanent, independent living arrangements. This initiative aligns with our shared goal of providing comprehensive support that not only addresses immediate housing needs but also ensures long-term stability for those moving on from homelessness.

Within the Housing Authority's RAD process of all three of its public housing properties, we have started to work on a Community Neighborhood Initiative Grant for the Kate Ross property. In addition, we are going to be building one- and two-bedroom units on nine (9) acres of land on Gurley Lane.

In demonstrating the Housing Authorities commitment to the needs of our local homeless, we partnered with the VA to build a complex on the VA campus consisting of 34 units. We will manage and maintain the units for the VA and 8 of these will be used as a set aside for homeless veterans using VASH vouchers.

Please let me know if you have any additional questions.

Thanks,

A handwritten signature in black ink that reads "Milet Hopping". The signature is written in a cursive, flowing style.

Milet Hopping, President/CEO
Waco Housing Authority and Affiliates
mileth@wacopha.org



October 22, 2024

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Milet Hopping, President/CEO
Waco Housing Authority and Affiliates
mileth@wacopha.org



HEART OF TEXAS HOMELESS COALITION

ADVOCACY · ASSISTANCE · ACKNOWLEDGEMENT

October 10, 2024

Dear HUD Continuum of Care Team,

The Heart of Texas Lived Experience Advisory Board of the Heart of Texas Homeless Coalition is a group of individuals from the Heart of Texas Region with lived experience of homelessness. Our purpose in convening is to evaluate the TX-604 Heart of Texas Continuum of Care's Collaborative Application projects being submitted for the Continuum of Care and Youth Homelessness Demonstration Notice of Funding Opportunity. We are in support of the priorities of the CoC, and the projects being submitted in this NOFO.

Sincerely,

The Heart of Texas Lived Experience Advisory Board

Randy Medrano
Name

R. S. [Signature]
Signature

Sarah Muse
Name

Sarah Muse
Signature

Jerry McDonald
Name

Jerry McDonald
Signature

8 Taylor Krupa
Name

8 Taylor Krupa
Signature

Aloha Russell
Name

[Signature]
Signature

Name

Signature

Name

Signature

Name

Signature



HEART OF TEXAS HOMELESS COALITION

ADVOCACY • ASSISTANCE • ACKNOWLEDGEMENT

October 10, 2024

As representatives of the Heart of Texas Youth Action Board (YAB), we are committed to expanding justice for youth in the Heart of Texas region through housing opportunities. We are thankful for the opportunity to participate in making decisions that will impact young people in our community.

- We certify that each of us are under the age of 25.
- At least two-thirds of the YAB members have experienced homelessness or is currently experiencing homelessness.
- The YAB has representation on the Heart of Texas Homeless Coalition Board, YHDP Lead Team, and Youth Homelessness Committee of the CoC.
- We commit to reviewing and approving the Youth Homelessness Demonstration Program (YHDP) applications submitted by the Heart of Texas Homeless Coalition/TX-604 CoC NOFO Consolidated Application.
- We have been a formal committee of the Heart of Texas Homeless Coalition since April 2018.

We have a good understanding of both the strengths and needs of our peers who are in similar situations. We are eager for our voices to be heard in this way and our perspective is highly valuable. We are confident that our perspective is vital to the success of our community's implementation of the Youth Homelessness Demonstration Program. We have reviewed and approved the applications, and we look forward to partnering with the CoC to plan and implement interventions that serve homeless youth in Waco and our surrounding counties.

We approve the following YHDP projects:

- FY 24-25 HOTRMHMR YHDP DOBEY SSO-SO (Renewal)
- FY 24-25 HOTRMHMR YHDP HOTTCHY TH (Renewal)
- FY 2024 HOTRMHMR YHDP HOTTCHY TH Expansion (Reallocation)
- FY 24-25 HOTRMHMR YHDP STARRSKYE RRH (Replacement)
- FY 24-25 Family Abuse Center YHDP RRH Renewal (Renewal)
- FY 24-25 The Cove YHDP Drop-In Renewal SSO (Renewal)

Sincerely,

The Heart of Texas Youth Action Board

Signatures on the following page.



HEART OF TEXAS HOMELESS COALITION

ADVOCACY · ASSISTANCE · ACKNOWLEDGEMENT

YAB Signature Page

Alona Russell 12.17.04 AR
Name Birthdate Signature

Joshua Curtis 12/2/2000 JC
Name Birthdate Signature

Xavier Flores 08-06-2005 XF
Name Birthdate Signature

Alfred Santos Pérez 05-21-2001 Alfred Santos
Name Birthdate Signature

Name Birthdate Signature

Name Birthdate Signature

Name Birthdate Signature

HOUSING FIRST ASSESSMENT WORKSHEET

Project Agency and Name: _____

Housing First projects are effective in assisting all homeless people access and sustain permanent stable housing. It has been demonstrated that projects can be well-run and safe without imposing requirements that prevent many homeless individuals from entering and/or remaining in housing. As part of the NOFA solicitation for new and renewal projects applicants are required to answer the following questions related to the existing or proposed project's eligibility criteria and project rules. Each question will be scored as indicated. At the completion of the questionnaire, the applicant will tabulate the total score. Maximum points is 15.

1. Low Barrier access:

- a. **Will/Does the project require clients to pass a background screening prior to project entry (excluding sexual offender/predator check)?**

Yes No [No = 1 point]

- b. **Will/Does the project require all persons with specified criminal convictions to be excluded on a blanket basis from admission (excluding registered sexual offender/predator, and background screening imposed by other funders)?**

Yes No [No = 1 point]

- c. **Will/Does the project require participants to be clean and sober for a specified period prior to project entry as a condition for admission?**

Yes No [No = 1 point]

- d. **Will/Does the project serve individuals and families regardless of sexual orientation, family composition, or marital status and are transgendered persons served according to the gender with which they identify?**

Yes No [Yes = 1 point]

- e. **Will/Does the project expedite the admission process including aiding in assembling necessary documents to support the application for admission?**

Yes No [Yes = 1 point]

- f. **Does the project actively participate in coordinated entry including attendance at meetings and case conferencing and, if applicable, are all new project entrants being referred through coordinated entry?**

Yes No [Yes = 1 point]

2. Housing Retention

- a. **Will/Does the project terminate participants for failure to participate in treatment or support services including case management?**

Yes No [No = 1 point}

- b. **Will/Does the project terminate participants solely for engaging in substance use?**

Yes No [No = 1 [point]

- c. **Will/Does the project require participants to obtain earned or benefit income as a condition of remaining in the project?**

Yes No [No = 1 [point]

- d. **Will/Does the project make all efforts to avoid discharging participants into homelessness including referral back to coordinated entry for those who cannot remain in the project?**

Yes No [Yes = 1 point]

- e. **Are/Will project participants held to standards/behaviors not found in mainstream leases (such as not being allowed visitors, curfews, required to do chores, or not allowed to have alcoholic beverages in their unit)?**

Yes No [No = 1 point]

3. Participant engagement

- a. **Will/Does the project provide participant choice in accessing services and are efforts made to connect participants to community-based services?**

Yes No [Yes = 1 point]

- b. **Will/Does the project provide regular opportunities for program participants to provide input on project policies and operations?**

Yes No [Yes = 1 point]

- c. **Will/Does the project employ Person Centered Planning as a guiding principle of the service planning process? Person Centered Planning focuses on helping the individual to identify and then accomplish their own goals in terms of relationships, community and program participation, achieving control over their lives, and developing the skills and resources needed to accomplish these goals.**

Yes No [Yes = 1 point]

- d. **Are/Will the project staffed be trained in clinical and non-clinical strategies to support participant engagement including harm reduction, motivational interviewing, trauma informed approaches, and strength based?**

Yes No [Yes = 1 point]

TOTAL SCORE: _____

Comments:

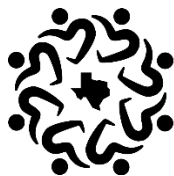
Certification of Responses

I attest that the answers above are true and are provided without any additional comment or clarification.

Authorized Applicant Signature

Authorized Applicant Name and Title

Date



TX-604 WACO/MCLENNAN COUNTY FY 24-25 COC RENEWAL PROJECT EVALUATION

Name of Agency and Project: _____

Project Type: PSH RRH DV PSH DV RRH DV TH

Name of Reviewer: _____

The Continuum of Care (CoC) Scoring and Ranking Committee will complete a Renewal Project Evaluation Tool for each renewing CoC project (except for 1st year renewals due to lack of an Annual Performance Review to use for scoring). Projects failing to submit required information need to score a question, will receive zero points for that question. After completing all Renewal Project Evaluation Tools, the CoC Scoring and Ranking Committee will rank all renewal projects according to their evaluation score and how well they meet the priorities set by HUD and HOTHHC.

DATA SOURCES

While some data will be collected from narratives such as the project descriptions, the majority of the data used in project evaluation comes from projects' Annual Performance Reviews (APRs) and data from the Heart of Texas HMIS/Victim Service Provider Comparable Database. Some information is obtained directly from providers or from Sage. Data from these sources is verified by HUD whenever possible:

- HUD audit/monitoring findings documentation.
- Information on timely draws and unspent funds from each applicant's Line of Credit Control System (LOCCS) accounts.
- Information on project matching funds; and
- Information collected by HUD field offices as shown through SAGE, including total LOCCS draw amounts.

RENEWAL PROJECT RANKING AND FUNDING RECOMMENDATIONS

The CoC Lead Agency for the Heart of Texas Homeless Coalition accepts all qualifying applications that meet HUD threshold requirements as established in the NOFA. Qualifying projects are then submitted to the CoC Scoring and Ranking Committee for scoring, ranking recommendations, and final approval for the CoC Competition Priority Listing.

REALLOCATION PROCESS AND PROCEDURE

The HOTHHC Board and CoC Committee understands and acknowledges that through the reallocation process very valuable projects may be defunded. The HOTHHC Board and CoC Committee is striving to develop a reallocation process that will ensure that projects submitted in the CoC Consolidated Application best align with the HUD CoC funding mechanism's priorities and contribute to a competitive application that collaboratively secures these dollars to improve our community. The HOTHHC Board and CoC Committee seeks to make data-driven decisions based on information gathered from APRs and other HUD recommended data tools. This does not mean that the HOTHHC Board and CoC Committee do not value reallocated projects or the diversity of programs in our community. Rather, the HOTHHC Board and CoC Committee anticipates that most reallocated projects will seek funders with priorities better suited to cultivate the unique contributions these projects make to our community that HUD's CoC funding mechanism is not designed to recognize.

HOUSING FIRST ASSESSMENT WORKSHEET

Project Agency and Name: _____

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- c. **Will/Does the project require participants to be clean and sober for a specified period prior to project entry as a condition for admission?**

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- e. **Will/Does the project expedite the admission process including aiding in assembling necessary documents to support the application for admission?**

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- b. **Will/Does the project provide regular opportunities for program participants to provide input on project policies and operations?**

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Yes No [Yes = 1 point]

d. **Are/Will the project staffed be trained in clinical and non-clinical strategies to support participant engagement including harm reduction, motivational interviewing, trauma informed approaches, and strength based?**

Yes No [Yes = 1 point]

TOTAL SCORE: _____

Comments:

Certification of Responses

I attest that the answers above are true and are provided without any additional comment or clarification.

Authorized Applicant Signature

Authorized Applicant Name and Title

Date

RACIAL EQUITY QUESTIONNAIRE

Project Agency and Name: _____

Centering race equity is a value in our Continuum of Care (CoC) and in how we approach homeless design and services. It is achieved as a series of steps taken to move toward a more equitable practice. We will use this information to learn the actions organizations are taking in this important work to help further cultivate race equity throughout our CoC.

The survey is divided into two parts. **Part One** asks you to reflect on your organization's readiness for race equity practices and policies. **Part Two** focuses on how race equity is being considered across multiple areas of your organization.

Directions: Please answer the questions below using the scale below:

1 = We haven't started work in this area yet

2 = Plans exist to use race equity in planning and implementation

3 = This is in place in sections of our organization, and we have evidence of its use

4 = This is part of our routine, and we model it throughout our project and organization.

ORGANIZATIONAL CHARACTERISTICS:

1. Institutional commitment to addressing/eliminating racial and ethnic inequities (1-4):

1

2

3

4

**For HUD CoCs (Continuums of Care), institutional commitment to racial equity means that the CoC and its affiliated organizations are dedicated to addressing and dismantling systemic racial disparities within the homelessness response system. This commitment involves actively working to eliminate racial inequities and promoting fair and equitable access to housing and services for all individuals, regardless of their race or ethnicity.

2. Hiring to address racial and ethnic inequities, prioritizing the hiring of employees who represent communities of color, immigrants, and/or refugees (1-4):

1

2

3

4

3. Inclusive and culturally responsive internal communications (1-4):

1

2

3

4

** Internal communications in addressing racial equity within a CoC (Continuum of Care) refer to the strategies and practices employed to promote dialogue, awareness, and action among agency staff, board regarding racial disparities and the pursuit of racial equity within the homelessness response system.

4. Supporting staff to address racial and ethnic inequities (1-4):

1

2

3

4

5. Data and planning practices are developed, as appropriate, with input from community stakeholders of color to incorporate their experiences into how data are collected, analyzed, and employed (1-4):

1

2

3

4

ORGANIZATIONAL COMMITMENT, LEADERSHIP & GOVERNANCE

Directions: Please answer the questions below. Put a “Yes”, “No” or “I don't know” in the field.

1. Has your organization made a public statement to racial equity?

Yes No I don't know

2. Does your organization have a public statement that incorporates racial equity?

Yes No I don't know

3. Does your organization have an internal structure whose goal is to address issues of racial equity, for example, an equity committee?

Yes No I don't know

4. To what extent does your organization's leadership team and board of directors represent the racial, ethnic, and linguistic diversity of the clients you serve?

Please include a short response here:

Multiple horizontal lines for providing a short response to question 4.

RACIAL EQUITY POLICIES & IMPLEMENTATION PRACTICES

5. Does your organization have a racial equity policy?

Yes No I don't know

6. Does your organization have a written racial equity plan with clear actions, timelines, a committee, people responsible for each action, indicators of progress, and/or processes for monitoring and evaluation?

Yes No I don't know

ORGANIZATIONAL CLIMATE, CULTURE & COMMUNICATIONS

7. Does your organization visibly post materials in languages other than English?

Yes No I don't know

SERVICE-BASED EQUITY

8. Do you provide language interpreter/translator services for people who speak languages other than English?

Yes No I don't know

SERVICE-USER VOICE & INFLUENCE

9. Do you collect data on service-user or constituent satisfaction with your organization regarding racial equity?

Yes No I don't know

WORKFORCE COMPOSITION & QUALITY

10. Do you regularly evaluate the racial, ethnic, and linguistic makeup of your workforce?

Yes No I don't know

11. Does your organization have written procedures to increase the recruitment, retention, and promotion of people of color?

Yes No I don't know

12. Does your organization have an internal structure or position dedicated to promoting workforce diversity?

Yes No I don't know

13. Are racial equity and cultural competency training and capacity building made available to your workforce?

Yes No I don't know

14. To what extent does your organization's staff team represent the racial, ethnic, and linguistic diversity of the clients you serve?

Please include a short response here:

COMMUNITY COLLABORATION

15. Does your organization have formal partnerships with organizations of color?

Yes No I don't know

****Organizations of color refer to non-profit organizations or community-based organizations that are primarily led by and serve individuals from racial and ethnic minority groups. These organizations focus on addressing the specific needs, challenges, and disparities faced by communities of color and work towards promoting social justice, equality, and empowerment.**

16. Does your organization allocate resources for engagement and outreach in communities of color?

Yes No I don't know

DATA, METRICS, & CONTINUOUS QUALITY IMPROVEMENT

17. Does your organization have a written policy or formal practice regarding the collection of race and ethnicity data?

Yes No I don't know

18. Does your organization meet regularly with leaders from communities of color specifically to discuss racial equity within your organization?

Yes No I don't know

Certification of Responses

I attest that the answers above are true and are provided without any additional comment or clarification.

Authorized Applicant Signature

Authorized Applicant Name and Title

Date

FOR SCORING AND RANKING COMMITTEE

Evaluation of Racial Equity Questionnaire by Scoring & Ranking Committee:

Excels Average Poor

PRIORITY CHECKLIST WORKSHEET

In review of the project application, does the project meet these priorities?

| PRIORITY | TOTAL POINTS AVAILABLE | SCORE |
|---|------------------------|-------|
| ENDING HOMELESSNESS FOR ALL PERSONS | 10 | |
| <ul style="list-style-type: none"> • Identify, engage, and effectively serve persons experiencing homelessness. • Develop housing and supportive services tailored to the needs of those experiencing homelessness. • Use data to measure project effectiveness in ending homelessness. | | |
| REDUCING UNSHELTERED HOMELESSNESS | 10 | |
| <ul style="list-style-type: none"> • Provides access to low barrier housing and services to youth and adults experiencing homelessness that is not conditional to a particular subpopulation or service provision (i.e., person served does not have to be a Veteran, fleeing domestic violence, in services with any particular agency to receive assistance). • Project assists Coalition in meeting benchmarks towards achieving the goal of making homelessness brief, rare, and non-recurring. • Agency implements trauma-informed practices that emphasize resiliency and strength-based strategies. • Project targets hard to serve populations and persons coming from literal homeless situations. | | |
| USES A HOUSING FIRST APPROACH | 10 | |
| <ul style="list-style-type: none"> • Meets Housing First requirements outlined in Housing First Assessment Worksheet. • Individuals are rapidly placed and stabilized in housing without any preconditions regarding income, work effort, sobriety, or any other factor. • Projects should help participants move quickly into permanent housing and should measure and reduce the length of time people experience homelessness. • Projects engage landlords and property owners, remove barriers to entry, and adopt client-centered service methods. • Service participation requirements occur only after a person has been stabilized in housing, and program participants are not required to participate in disability-related services (i.e., mental health services, outpatient health services, provision of medication) as a condition of continued participation in the program. | | |
| PERSONS WITH LIVED EXPERIENCE | 20 | |
| <ul style="list-style-type: none"> • Agency prioritizes hiring people with lived experience. • Agency includes persons with lived experience in their planning and decision-making processes, including representation in staff and on the board of directors. • Project evaluation process includes persons with lived experience. | | |
| IMPROVE SYSTEM PERFORMANCE | 20 | |
| <ul style="list-style-type: none"> • Using cost, performance, and outcome data, project should improve how resources are utilized to end homelessness. • Uses data to review project quality, performance, and cost effectiveness. • Participates in the Coordinated Entry System and follows the Order of Priority designated by the CoC to fill openings. | | |

| PRIORITY | TOTAL POINTS AVAILABLE | SCORE |
|---|------------------------|-------|
| <ul style="list-style-type: none"> Employs strong use of data and evidence, including the cost-effectiveness and impact of project on positive housing outcomes, recovery, self-sufficiency, and reducing homelessness. Trains project staff on best practices, which are then implemented when working with project participants. For HMIS and CE projects, projects meet HUD standards. The priority will be to improve data quality, continuous quality improvement, system flow, and decrease time from homeless to housed. | | |
| PARTNERING WITH HOUSING, HEALTH, AND SERVICE AGENCIES | | |
| <ul style="list-style-type: none"> Collaborates with mainstream resources in the community to connect participants with assistance in areas such as employment, education, healthcare, and benefits. Partners with local workforce development center to improve employment opportunities. Works closely with public and private health and mental health care organizations to connect program participants to health insurance and health services. | 10 | |
| ADVANCING EQUITY | | |
| <ul style="list-style-type: none"> Agency are creating policies, procedures, and processes with attention to eliminating barriers for persons of color, gender identity, and sexual orientation with the aim to improve equity and to address disparities. Agency should address the needs of LGBTQ+, transgender, gender non-conforming, and non-binary individuals and families, ensuring privacy, respect, safety, and access regardless of gender identity or sexual orientation in programs. Agency hires staff and has board members that are diverse and are representative of the clients in services. Agency participates in the work to reduce the over representation of people of color and LGBTQ+ experiencing homelessness and housing instability. | 20 | |
| Total Points | 100 | |

**Priorities obtained from the FY 24-25 Continuum of Care NOFA and the HOTHHC Priorities.*

Comments:

CONTINUUM OF CARE GRANT RENEWAL SCORING TOOL

| Category | Evaluation Criteria | Source | Calculation | 10 Points | 5 Points | 0 Points | Points | Score |
|---------------------|--|--|--|------------------------------|----------------------------|--------------------------|--------|-------|
| Priorities | 1. Meets HUD and HOTH C Priorities | Priority Checklist Worksheet | Number of met priorities | 90-100 points | 75-89 points | 0-74 points | 10 | |
| Project Performance | 2a. PSH Programs: Percentage of participants who gained or increased earned income from entry to latest status | APR Q19a1; row 1, performance measure column | Percent of persons who accomplished this measure <i>(DV Exception Included)</i> | 20-100% <i>DV 15-100%</i> | 15-19% <i>DV 5-14%</i> | 0-14% <i>DV 0-4%</i> | 10 | |
| | 2b. RRH Programs: Percentage of participants who gained or increased earned income from entry to exit | APR Q19a2; row 1, performance measure column | Percent of persons who accomplished this measure <i>(DV Exception Included)</i> | 60-100% <i>DV 50-100%</i> | 40-59% <i>DV 30-49%</i> | 0-39% <i>DV 0-29%</i> | | |
| | 2c. TH Programs: Percentage of participants who gained or increased earned income from entry to exit | APR Q19a2; row 1, performance measure column | Percent of persons who accomplished this measure <i>(DV Exception Included)</i> | 50-100% <i>DV 40-100%</i> | 25-49% <i>DV 20-39%</i> | 0-24% <i>DV 0-19%</i> | | |
| | 3a. PSH Programs: Percentage of participants who gained or increased other income from entry to latest status | APR Q19a1; row 3, performance measure column | Percent of persons who accomplished this measure <i>(DV Exception Included)</i> | 40-100% <i>DV 30-100%</i> | 25-39% <i>DV 20-29%</i> | 0-24% <i>DV 0-19%</i> | 10 | |
| | 3b. RRH Programs: Percentage of participants who gained or increased other income from entry to exit | APR Q19a2; row 3, performance measure column | Percent of persons who accomplished this measure | 50-100% | 25-49% | 0-24% | | |
| | 3c. TH Programs: Percentage of participants who gained or increased other income from entry to exit | APR Q19a2; row 3, performance measure column | % of persons who accomplished this measure | 50-100% | 25-49% | 0-24% | | |
| | 4a. PSH Programs: Percentage of persons who exited to a Positive Housing Destination | APR Q23c | Last row of chart labeled "Percentage" | 80-100% | 60-79% | 0-59% | 10 | |

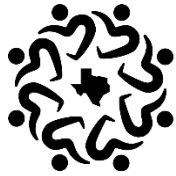
| Category | Evaluation Criteria | Source | Calculation | 10 Points | 5 Points | 0 Points | Points | Score |
|----------|--|------------------|--|---------------------------|------------------------------|---------------------------|--------|-------|
| | 4b. RRH Programs: Percentage of persons who exited to a Positive Housing Destination | APR Q23c | Last row of chart labeled "Percentage" | 70-100% | 50-69% | 0-49% | | |
| | 4c. TH Programs: Percentage of persons who exited to a Positive Housing Destination | APR Q23c | Last row of chart labeled "Percentage" | 70-100% | 50-69% | 0-49% | | |
| | 5a. PSH Programs: Retention in PSH for 365 days or more | APR Q23c and Q5a | (Q5a Total Persons Served – (Q23c Total Number of Persons Leaving – Persons Excluded*))/Q5a Total Persons Served | 85-100% | 80-84% | 0-79% | 10 | |
| | 5b. RRH Programs: Average length of participation for leavers | APR Q22b | Average length of participation for leavers <i>(DV Exception Included)</i> | <365 <i>DV >730</i> | 366-729 <i>DV 366-729</i> | >730 <i>DV <365</i> | | |
| | 5c. TH Programs: Average length of participation for leavers | APR Q22b | Average length of participation for leavers <i>(DV Exception Included)</i> | <365 <i>DV >730</i> | 366-729 <i>DV 366-729</i> | >730 <i>DV <365</i> | | |
| | 6. Program's commitment to connecting participants with mainstream resources/benefits | Application 4A | Answers "Yes" to all relevant questions on project application. | Yes to all 4 | Yes to 3 | Yes to only 1-2 | 10 | |
| | 7a. RRH and PSH Programs: Average length of time between "Project Entry" to "Housing Move-In Date" | APR Q22C | Quickly move to PH (30 days or less) | 30 days or less | 31-120 days | Over 120 days | 10 | |
| | 7b. TH Programs: Percentage of participants who exit to permanent destinations | APR Q23c | Permanent Destinations Total/Total | 80100% | 50-79% | 0-49% | | |
| | 8a. RRH & TH Programs: Percentage of participants with health insurance at exit for RRH and TH | APR Q21 | Percentage of participants with health insurance at exit | 90%-100% | 89-50% | 0-49% | 10 | |

| Category | Evaluation Criteria | Source | Calculation | 10 Points | 5 Points | 0 Points | Points | Score |
|--------------------------------|--|---|---|--------------------------------------|--|--------------------------------|--------|-------|
| | 8b. PSH Programs: Percentage of participants with health insurance at annual follow-up | APR Q21 | Percentage of participants with health insurance at annual follow-up | 90%-100% | 89-50% | 0-49% | | |
| | 9. Number of adult stayers without required annual assessment | APR Q18 | Number of stayers with completed annual assessment/Total Stayers | 90-100% | 80-89% | 0-79% | 10 | |
| Targeting Hard to Serve | 10. Percent of entries from places not meant for human habitation | APR Q15 & Q5a | Number of Entries from Place Not Meant for Habitation/ Adult Heads of Household | 50-100% | 25-49% | 0-24% | 10 | |
| | 11. Participants with no income at entry | APR Q18 | % of entries with no income (Number of participants with no income/Total Adults) | 50-100% | 25-49% | 0-24% | 10 | |
| | 12. Participants with more than one disability at entry. | APR13a2 | % of persons with more than one disability (Total persons with 2 conditions + total persons with 3+ conditions/Total) | 50-100% | 25-49% | 0-24% | 10 | |
| | 13. Project uses a Housing First Model | Housing First Assessment Worksheet | Scoring of Housing First Assessment Worksheet | 15 | 10-14 | 0-9 | 10 | |
| Financial & Cost Effectiveness | 14. Audit Review | Audit submitted by agency | Outcome of audit | Low risk auditee AND has no findings | Low risk auditee OR agency has no findings | High risk auditee AND findings | 10 | |
| | 15. Grant Spent Down | APR Q28/Q1a | % of grant expended (Q28 Total Expenditures / Q1a Total Award for Grant Year) | 90-100% | 80-89% | 0-79% | 10 | |
| HMIS & Data | 16. PIT Involvement | Registered Users in Counting Us App from last PIT Count | Staff involved in conducting PIT | Yes | — | No | 10 | |

| Category | Evaluation Criteria | Source | Calculation | 10 Points | 5 Points | 0 Points | Points | Score |
|----------------|--|-----------------------------|--|-----------------------------------|-----------------------------------|------------------------------------|------------|-------|
| | 17a. HMIS Data Quality and Completeness | HMIS | Score on Data Completeness Report Card | 20 points: 95-100% | 10 points: 90-94% | 0 points: 0-89% | 20 | |
| | 17b. DV Project Data Quality (DV Exception) | APR Q6a, 6b, 6c | Average of % Error Column except for SS# | 20 points: 0-5% | 10 points: 6-10% | 0 points: 11-100% | | |
| | 18. Missing data for client destination at exit | APR Q23c & Q5a | Percentage of all households with data not collected/total heads of households | 0-25% | 26-50% | 51-100% | 10 | |
| Equity | 19. Racial Equity Questionnaire | Racial Equity Questionnaire | Evaluation of Racial Equity Questionnaire | Excels | Average | Poor | 10 | |
| Penalty | 20. Application turned in after internal deadline | Submission Email | Application Submission Date | Turned in after internal deadline | — | Turned in on time | -10 | |
| Total | Total Possible Points before Penalty Points | | | | | | 200 | |

* HUD Approved Excluded Exits include: Deceased, Foster Care, Hospital & Nursing Facility.

Comments:



TX-604 WACO/MCLENNAN COUNTY FY 2024 COC NEW PROJECT EVALUATION

Name of Agency and Project: _____

Project Type: PSH RRH Joint TH-RRH CE-SSO HMIS (HMIS Lead Agency Only)

DV Bonus RRH DV Bonus TH-RRH DV Bonus CE-SSO

Name of Reviewer: _____

CONTINUUM OF CARE GRANT NEW PROJECT ELIGIBILITY THRESHOLD

| Threshold Review Criteria <i>Applicants must fully meet threshold criteria.</i> <i>Projects not meeting all the specified criteria will not be reviewed further.</i> | Meets Criteria? Yes, No, N/A |
|---|---|
| 1. Project must be for eligible project type: Rapid Rehousing (RRH), Permanent Supportive Housing (PSH), Joint Transitional Housing/Rapid Rehousing (TH-RRH), Coordinated Entry System (CE-SSO), HMIS, DV Bonus - RRH, DV Bonus - TH-RRH, or DV Bonus - CE-SSO. | |
| 2. Project proposes to serve an eligible population for the project type: <ul style="list-style-type: none"> • Permanent Supportive Housing (PSH) <ul style="list-style-type: none"> ○ Can serve Category 1 & 4 homeless. ○ All projects must be either 100% dedicated to chronically homeless or all beds/units must be Dedicated PLUS. ○ All projects must serve exclusively disabled individuals/households as defined by HUD. • Rapid Rehousing (RRH) <ul style="list-style-type: none"> ○ Can serve Category 1 & 4 homeless. ○ Residing in TH funded as part of a Joint TH-RRH project ○ Receiving assistance from a VA homeless program and met one of the above criteria on intake into the VA program • Joint Transitional Housing & Rapid Rehousing (TH-RRH) <ul style="list-style-type: none"> ○ Can serve Category 1, 2, & 4 homeless. ○ All participants must initially receive TH services and transition as soon as practical to rapid rehousing. • Coordinated Entry (CE-SSO) <ul style="list-style-type: none"> ○ Can serve Category 1, 2, & 4 homeless. This project type is accessible to all participants eligible for all other project types. • HMIS – N/A | |
| 3. Project proposes to use eligible costs for the project type: <ul style="list-style-type: none"> • PSH: Rental assistance (tenant, sponsor, or project based), leasing or operating funds, supportive services, HMIS and administrative costs • RRH: Rental assistance (tenant based only), supportive services, HMIS and administrative costs | |

| <p style="text-align: center;">Threshold Review Criteria</p> <p style="text-align: center;"><i>Applicants must fully meet threshold criteria.</i></p> <p style="text-align: center;"><i>Projects not meeting all the specified criteria will not be reviewed further.</i></p> | <p style="text-align: center;">Meets Criteria?</p> <p style="text-align: center;">Yes, No, N/A</p> |
|--|--|
| <ul style="list-style-type: none"> • TH-RRH: For TH component – operating, leasing or rental assistance, for RRH component tenant based rental assistance only, supportive services and admin costs eligible for entire project. TH-RRH: Operating or leasing assistance and supportive services for the TH phase; tenant based rental assistance plus supportive services for the RRH phase. • CE-SSO: assessment of service needs, assistance with moving costs, case management, child care, education services, employment assistance, food, housing/counseling services, legal services, life skills, mental health services, outpatient health services, outreach services, substance abuse treatment services, transportation, utility deposits, operating costs • HMIS: Leasing/operating a structure in which the HMIS operates, and costs related to establishing, operating, and customizing a CoC’s HMIS. | |
| <p>4. Project applicant is an eligible entity:</p> <ul style="list-style-type: none"> • Must have an active registration in the SAMS system. • Must have a UEI number. • Must be a nonprofit organization, state or local government, or instrumentalities of state or local government. • Must be in good standing with the Federal government. | |
| <p>5. Match is greater than or equal to 25%.</p> | |
| <p>6. Project agrees to participant in Coordinated Entry and HMIS.</p> | |
| <p>7. Project agrees to use Housing First principles and be low barrier (not applicable to HMIS grants).</p> | |
| <p>8. Project applicant must demonstrate the financial and management capacity and experience to carry out the project as detailed in the project application and the capacity to administer federal funds.</p> | |

Project meets threshold eligibility criteria? If any of the above answers are no, the project does not meet threshold, and is therefore not eligible for funding consideration.

Accepted Rejected

Comments:

CONTINUUM OF CARE GRANT NEW PROJECT QUALITY THRESHOLD

| Rating Factor for New Project Types | Points Available | Points Awarded | Criteria |
|--|---------------------|-------------------|---|
| Permanent Housing: Permanent Supportive Housing or Rapid Rehousing | | | |
| New permanent housing projects must receive at least 4 out of the 5 points available for this project type. Projects that do not receive at least 4 points will be rejected. | 1 | | The type of housing proposed, including the number and configuration of units, will fit the needs of the program participants (e.g., two or more bedrooms for families). |
| | 1 | | The type of supportive services that will be offered to program participants will ensure successful retention in or help to obtain permanent housing, including all supportive services regardless of funding source. |
| | 1 | | The proposed project has a specific plan for ensuring program participants will be individually assisted to obtain the benefits of mainstream health, social, and employment programs for which they are eligible to apply meets the needs of program participants (e.g., Medicare, Medicaid, SSI, Food Stamps, local Workforce office, early childhood education). |
| | 1 | | Program participants are assisted to obtain and remain in permanent housing in a manner that fits their needs (e.g., provides the participant with some type of transportation to access needed services, safety planning, case management, additional assistance to ensure retention of permanent housing). |
| | 1 | | The average cost per household served is reasonable, meaning that the costs for housing and services provided by the project are consistent with the population the project plans to serve. |
| Total Points | 5 | | <input type="checkbox"/> Accepted <input type="checkbox"/> Rejected |

| Joint TH-RRH | | | |
|---|---------------------|----------|--|
| <p>New Joint TH and PH-RRH component project applications must receive at least 6 out of 8 points available for this project type. Projects that do not receive at least 6 points will be rejected.</p> | 1 | | The type of housing proposed, including the number and configuration of units, will fit the needs of the program participants (e.g., two or more bedrooms for families.) |
| | 2 | | The proposed project will provide enough rapid re-housing assistance to ensure that at any given time a program participant may move from transitional housing to permanent housing. This may be demonstrated by identifying a budget that has twice as many resources for the rapid re-housing portion of the project than the TH portion, by having twice as many PH-RRH units at a point in time as TH units, or by demonstrating that the budget and units are appropriate for the population being served by the project. |
| | 1 | | The type of supportive services that will be offered to program participants will ensure successful retention or help to obtain permanent housing, including all supportive services regardless of funding source. |
| | 1 | | The proposed project has a specific plan for ensuring program participants will be individually assisted to obtain the benefits of mainstream health, social, and employment programs for which they are eligible to apply meets the needs of program participants (e.g., Medicare, Medicaid, SSI, Food Stamps, local Workforce office, early childhood education). |
| | 1 | | Program participants are assisted to obtain and remain in permanent housing in a manner that fits their needs (e.g., provides the participant with some type of transportation to access needed services, safety planning, case management, additional assistance to ensure retention of permanent housing). |
| | 1 | | The project adheres to a Housing First model as defined in section I.B.2.b(15) of the FY24-25 NOFO. |
| | 1 | | The average cost per household served is reasonable, meaning that the costs for housing and services provided by the project are consistent with the population the project plans to serve. |
| | Total Points | 8 | |

| SSO-Coordinated Entry | | | |
|--|----------|--|---|
| New SSO-Coordinated Entry project applications (also known as centralized or coordinated assessment) must receive at least 2 out of the 4 points for this project type. Projects that do not receive at least 2 points will be rejected. | 1 | | The Coordinated Entry system is easily available/reachable for all persons within the CoC's geographic area who are seeking information regarding homelessness assistance. The system must also be accessible for persons with disabilities within the CoC's geographic area. |
| | 1 | | There is a strategy for advertising that is designed specifically to reach households experiencing homelessness with the highest needs and who are disproportionately represented within the CoC's homeless response system. |
| | 1 | | There is a standardized assessment process. |
| | 1 | | Ensures program participants, taking into account those who are from historically underserved population through the CoC's prioritization process, are directed to appropriate housing and services that fit their needs. |
| Total Points | 4 | | <input type="checkbox"/> Accepted <input type="checkbox"/> Rejected |
| HMIS | | | |
| New HMIS project applications must receive at least 3 out of the 4 points available for this project type. New projects that do not receive at least 3 points will be rejected. | 1 | | How the HMIS funds will be expended in a way that is consistent with the CoC's funding strategy for the HMIS and furthers the CoC's HMIS implementation. |
| | 1 | | The HMIS collects all Universal Data Elements as set forth in the HMIS Data Standards. |
| | 1 | | The ability of the HMIS to un-duplicate client records. |
| | 1 | | The HMIS produces all HUD-required reports and provides data as needed for HUD reporting (e.g., APR, quarterly reports, data for CAPER/ESG reporting) and other reports required by other federal partners. |
| Total Points | 4 | | <input type="checkbox"/> Accepted <input type="checkbox"/> Rejected |

Comments:

PRIORITY CHECKLIST WORKSHEET

In review of the project application, does the project meet these priorities?

| PRIORITY | TOTAL POINTS AVAILABLE | SCORE |
|---|------------------------|-------|
| ENDING HOMELESSNESS FOR ALL PERSONS | 10 | |
| <ul style="list-style-type: none"> • Identify, engage, and effectively serve persons experiencing homelessness. • Develop housing and supportive services tailored to the needs of those experiencing homelessness. • Use data to measure project effectiveness in ending homelessness. | | |
| REDUCING UNSHELTERED HOMELESSNESS | 10 | |
| <ul style="list-style-type: none"> • Provides access to low barrier housing and services to youth and adults experiencing homelessness that is not conditional to a particular subpopulation or service provision (i.e., person served does not have to be a Veteran, fleeing domestic violence, in services with any particular agency to receive assistance). • Project assists Coalition in meeting benchmarks towards achieving the goal of making homelessness brief, rare, and non-recurring. • Agency implements trauma-informed practices that emphasize resiliency and strength-based strategies. • Project targets hard to serve populations and persons coming from literal homeless situations. | | |
| USES A HOUSING FIRST APPROACH | 10 | |
| <ul style="list-style-type: none"> • Meets Housing First requirements outlined in Housing First Assessment Worksheet. • Individuals are rapidly placed and stabilized in housing without any preconditions regarding income, work effort, sobriety, or any other factor. • Projects should help participants move quickly into permanent housing and should measure and reduce the length of time people experience homelessness. • Projects engage landlords and property owners, remove barriers to entry, and adopt client-centered service methods. • Service participation requirements occur only after a person has been stabilized in housing, and program participants are not required to participate in disability-related services (i.e., mental health services, outpatient health services, provision of medication) as a condition of continued participation in the program. | | |
| PERSONS WITH LIVED EXPERIENCE | 20 | |
| <ul style="list-style-type: none"> • Agency prioritizes hiring people with lived experience. • Agency includes persons with lived experience in their planning and decision-making processes, including representation in staff and on the board of directors. • Project evaluation process includes persons with lived experience. | | |
| IMPROVE SYSTEM PERFORMANCE | 20 | |
| <ul style="list-style-type: none"> • Using cost, performance, and outcome data, project should improve how resources are utilized to end homelessness. • Uses data to review project quality, performance, and cost effectiveness. • Participates in the Coordinated Entry System and follows the Order of Priority designated by the CoC to fill openings. | | |

| PRIORITY | TOTAL POINTS AVAILABLE | SCORE |
|---|------------------------|-------|
| <ul style="list-style-type: none"> Employs strong use of data and evidence, including the cost-effectiveness and impact of project on positive housing outcomes, recovery, self-sufficiency, and reducing homelessness. Trains project staff on best practices, which are then implemented when working with project participants. For HMIS and CE projects, projects meet HUD standards. The priority will be to improve data quality, continuous quality improvement, system flow, and decrease time from homeless to housed. | | |
| PARTNERING WITH HOUSING, HEALTH, AND SERVICE AGENCIES | | |
| <ul style="list-style-type: none"> Collaborates with mainstream resources in the community to connect participants with assistance in areas such as employment, education, healthcare, and benefits. Partners with local workforce development center to improve employment opportunities. Works closely with public and private health and mental health care organizations to connect program participants to health insurance and health services. | 10 | |
| ADVANCING EQUITY | | |
| <ul style="list-style-type: none"> Agency are creating policies, procedures, and processes with attention to eliminating barriers for persons of color, gender identity, and sexual orientation with the aim to improve equity and to address disparities. Agency should address the needs of LGBTQ+, transgender, gender non-conforming, and non-binary individuals and families, ensuring privacy, respect, safety, and access regardless of gender identity or sexual orientation in programs. Agency hires staff and has board members that are diverse and are representative of the clients in services. Agency participates in the work to reduce the over representation of people of color and LGBTQ+ experiencing homelessness and housing instability. | 20 | |
| Total Points | 100 | |

**Priorities obtained from the FY 24-25 Continuum of Care NOFA and the HOTHHC Priorities.*

Comments:

HOUSING FIRST ASSESSMENT WORKSHEET

Project Agency and Name: _____

Housing First projects are effective in assisting all homeless people access and sustain permanent stable housing. It has been demonstrated that projects can be well-run and safe without imposing requirements that prevent many homeless individuals from entering and/or remaining in housing. As part of the NOFA solicitation for new and renewal projects applicants are required to answer the following questions related to the existing or proposed project's eligibility criteria and project rules. Each question will be scored as indicated. At the completion of the questionnaire, the applicant will tabulate the total score. Maximum points is 15.

4. Low Barrier access:

- a. **Will/Does the project require clients to pass a background screening prior to project entry (excluding sexual offender/predator check)?**

Yes No [No = 1 point]

- b. **Will/Does the project require all persons with specified criminal convictions to be excluded on a blanket basis from admission (excluding registered sexual offender/predator, and background screening imposed by other funders)?**

Yes No [No = 1 point]

- c. **Will/Does the project require participants to be clean and sober for a specified period prior to project entry as a condition for admission?**

Yes No [No = 1 point]

- d. **Will/Does the project serve individuals and families regardless of sexual orientation, family composition, or marital status and are transgendered persons served according to the gender with which they identify?**

Yes No [Yes = 1 point]

- e. **Will/Does the project expedite the admission process including aiding in assembling necessary documents to support the application for admission?**

Yes No [Yes = 1 point]

- f. **Does the project actively participate in coordinated entry including attendance at meetings and case conferencing and, if applicable, are all new project entrants being referred through coordinated entry?**

Yes No [Yes = 1 point]

5. Housing Retention

- a. **Will/Does the project terminate participants for failure to participate in treatment or support services including case management?**

Yes No [No = 1 point]

- b. **Will/Does the project terminate participants solely for engaging in substance use?**

Yes No [No = 1 [point]

- c. **Will/Does the project require participants to obtain earned or benefit income as a condition of remaining in the project?**

Yes No [No = 1 [point]

- d. **Will/Does the project make all efforts to avoid discharging participants into homelessness including referral back to coordinated entry for those who cannot remain in the project?**

Yes No [Yes = 1 point]

- e. **Are/Will project participants held to standards/behaviors not found in mainstream leases (such as not being allowed visitors, curfews, required to do chores, or not allowed to have alcoholic beverages in their unit)?**

Yes No [No = 1 point]

6. Participant engagement

- a. **Will/Does the project provide participant choice in accessing services and are efforts made to connect participants to community-based services?**

Yes No [Yes = 1 point]

- b. **Will/Does the project provide regular opportunities for program participants to provide input on project policies and operations?**

Yes No [Yes = 1 point]

c. **Will/Does the project employ Person Centered Planning as a guiding principle of the service planning process? Person Centered Planning focuses on helping the individual to identify and then accomplish their own goals in terms of relationships, community and program participation, achieving control over their lives, and developing the skills and resources needed to accomplish these goals.**

Yes No [Yes = 1 point]

d. **Are/Will the project staffed be trained in clinical and non-clinical strategies to support participant engagement including harm reduction, motivational interviewing, trauma informed approaches, and strength based?**

Yes No [Yes = 1 point]

TOTAL SCORE: _____

Comments:

Certification of Responses

I attest that the answers above are true and are provided without any additional comment or clarification.

Authorized Applicant Signature

Authorized Applicant Name and Title

Date

RACIAL EQUITY QUESTIONNAIRE

Project Agency and Name: _____

Centering race equity is a value in our Continuum of Care (CoC) and in how we approach homeless design and services. It is achieved as a series of steps taken to move toward a more equitable practice. We will use this information to learn the actions organizations are taking in this important work to help further cultivate race equity throughout our CoC.

The survey is divided into two parts. **Part One** asks you to reflect on your organization's readiness for race equity practices and policies. **Part Two** focuses on how race equity is being considered across multiple areas of your organization.

Directions: Please answer the questions below using the scale below:

1 = We haven't started work in this area yet

2 = Plans exist to use race equity in planning and implementation

3 = This is in place in sections of our organization, and we have evidence of its use

4 = This is part of our routine, and we model it throughout our project and organization.

ORGANIZATIONAL CHARACTERISTICS:

6. Institutional commitment to addressing/eliminating racial and ethnic inequities (1-4):

1

2

3

4

**For HUD CoCs (Continuums of Care), institutional commitment to racial equity means that the CoC and its affiliated organizations are dedicated to addressing and dismantling systemic racial disparities within the homelessness response system. This commitment involves actively working to eliminate racial inequities and promoting fair and equitable access to housing and services for all individuals, regardless of their race or ethnicity.

7. Hiring to address racial and ethnic inequities, prioritizing the hiring of employees who represent communities of color, immigrants, and/or refugees (1-4):

2

2

3

4

8. Inclusive and culturally responsive internal communications (1-4):

1

2

3

4

** Internal communications in addressing racial equity within a CoC (Continuum of Care) refer to the strategies and practices employed to promote dialogue, awareness, and action among agency staff, board regarding racial disparities and the pursuit of racial equity within the homelessness response system.

9. Supporting staff to address racial and ethnic inequities (1-4):

1

2

3

4

RACIAL EQUITY POLICIES & IMPLEMENTATION PRACTICES

23. Does your organization have a racial equity policy?

Yes No I don't know

24. Does your organization have a written racial equity plan with clear actions, timelines, a committee, people responsible for each action, indicators of progress, and/or processes for monitoring and evaluation?

Yes No I don't know

ORGANIZATIONAL CLIMATE, CULTURE & COMMUNICATIONS

25. Does your organization visibly post materials in languages other than English?

Yes No I don't know

SERVICE-BASED EQUITY

26. Do you provide language interpreter/translator services for people who speak languages other than English?

Yes No I don't know

SERVICE-USER VOICE & INFLUENCE

27. Do you collect data on service-user or constituent satisfaction with your organization regarding racial equity?

Yes No I don't know

WORKFORCE COMPOSITION & QUALITY

28. Do you regularly evaluate the racial, ethnic, and linguistic makeup of your workforce?

Yes No I don't know

29. Does your organization have written procedures to increase the recruitment, retention, and promotion of people of color?

Yes No I don't know

34. Does your organization allocate resources for engagement and outreach in communities of color?

Yes No I don't know

DATA, METRICS, & CONTINUOUS QUALITY IMPROVEMENT

35. Does your organization have a written policy or formal practice regarding the collection of race and ethnicity data?

Yes No I don't know

36. Does your organization meet regularly with leaders from communities of color specifically to discuss racial equity within your organization?

Yes No I don't know

Certification of Responses

I attest that the answers above are true and are provided without any additional comment or clarification.

Authorized Applicant Signature

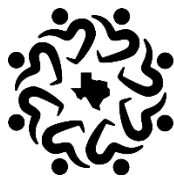
Authorized Applicant Name and Title

Date

FOR SCORING AND RANKING COMMITTEE

Evaluation of Racial Equity Questionnaire by Scoring & Ranking Committee:

Excels Average Poor



TX-604 WACO/MCLENNAN COUNTY FY 24-25 CoC RENEWAL PROJECT EVALUATION

Name of Agency and Project: _____ Family Abuse Center

Project Type: PSH RRH DV PSH DV RRH DV TH

Name of Reviewer: _____ Scoring and Ranking Committee

The Continuum of Care (CoC) Scoring and Ranking Committee will complete a Renewal Project Evaluation Tool for each renewing CoC project (except for 1st year renewals due to lack of an Annual Performance Review to use for scoring). Projects failing to submit required information need to score a question, will receive zero points for that question. After completing all Renewal Project Evaluation Tools, the CoC Scoring and Ranking Committee will rank all renewal projects according to their evaluation score and how well they meet the priorities set by HUD and HOTHC.

DATA SOURCES

While some data will be collected from narratives such as the project descriptions, the majority of the data used in project evaluation comes from projects' Annual Performance Reviews (APRs) and data from the Heart of Texas HMIS/Victim Service Provider Comparable Database. Some information is obtained directly from providers or from Sage. Data from these sources is verified by HUD whenever possible:

- HUD audit/monitoring findings documentation.
- Information on timely draws and unspent funds from each applicant's Line of Credit Control System (LOCCS) accounts.
- Information on project matching funds; and
- Information collected by HUD field offices as shown through SAGE, including total LOCCS draw amounts.

RENEWAL PROJECT RANKING AND FUNDING RECOMMENDATIONS

The CoC Lead Agency for the Heart of Texas Homeless Coalition accepts all qualifying applications that meet HUD threshold requirements as established in the NOFA. Qualifying projects are then submitted to the CoC Scoring and Ranking Committee for scoring, ranking recommendations, and final approval for the CoC Competition Priority Listing.

REALLOCATION PROCESS AND PROCEDURE

The HOTHC Board and CoC Committee understands and acknowledges that through the reallocation process very valuable projects may be defunded. The HOTHC Board and CoC Committee is striving to develop a reallocation process that will ensure that projects submitted in the CoC Consolidated Application best align with the HUD CoC funding mechanism's priorities and contribute to a competitive application that collaboratively secures these dollars to improve our community. The HOTHC Board and CoC Committee seeks to make data-driven decisions based on information gathered from APRs and other HUD recommended data tools. This does not mean that the HOTHC Board and CoC Committee do not value reallocated projects or the diversity of programs in our community. Rather, the HOTHC Board and CoC Committee anticipates that most reallocated projects will seek funders with priorities better suited to cultivate the unique contributions these projects make to our community that HUD's CoC funding mechanism is not designed to recognize.

PRIORITY CHECKLIST WORKSHEET

In review of the project application, does the project meet these priorities?

| PRIORITY | TOTAL POINTS AVAILABLE | SCORE |
|---|------------------------|------------|
| ENDING HOMELESSNESS FOR ALL PERSONS | | |
| <ul style="list-style-type: none"> ● Identify, engage, and effectively serve persons experiencing homelessness. ● Develop housing and supportive services tailored to the needs of those experiencing homelessness. ● Use data to measure project effectiveness in ending homelessness. | 10 | 10 |
| REDUCING UNSHELTERED HOMELESSNESS | | |
| <ul style="list-style-type: none"> ● Provides access to low barrier housing and services to youth and adults experiencing homelessness that is not conditional to a particular subpopulation or service provision (i.e., person served does not have to be a Veteran, fleeing domestic violence, in services with any particular agency to receive assistance). ● Project assists Coalition in meeting benchmarks towards achieving the goal of making homelessness brief, rare, and non-recurring. ● Agency implements trauma-informed practices that emphasize resiliency and strength-based strategies. ● Project targets hard to serve populations and persons coming from literal homeless situations. | 10 | 9.6 |
| USES A HOUSING FIRST APPROACH | | |
| <ul style="list-style-type: none"> ● Meets Housing First requirements outlined in Housing First Assessment Worksheet. ● Individuals are rapidly placed and stabilized in housing without any preconditions regarding income, work effort, sobriety, or any other factor. ● Projects should help participants move quickly into permanent housing and should measure and reduce the length of time people experience homelessness. ● Projects engage landlords and property owners, remove barriers to entry, and adopt client-centered service methods. | 10 | 9.6 |

| PRIORITY | TOTAL POINTS AVAILABLE | SCORE |
|--|------------------------|-------------|
| <ul style="list-style-type: none"> Service participation requirements occur only after a person has been stabilized in housing, and program participants are not required to participate in disability-related services (i.e., mental health services, outpatient health services, provision of medication) as a condition of continued participation in the program. | | |
| PERSONS WITH LIVED EXPERIENCE | | |
| <ul style="list-style-type: none"> Agency prioritizes hiring people with lived experience. Agency includes persons with lived experience in their planning and decision-making processes, including representation in staff and on the board of directors. Project evaluation process includes persons with lived experience. | 20 | 16.2 |
| IMPROVE SYSTEM PERFORMANCE | | |
| <ul style="list-style-type: none"> Using cost, performance, and outcome data, project should improve how resources are utilized to end homelessness. Uses data to review project quality, performance, and cost effectiveness. Participates in the Coordinated Entry System and follows the Order of Priority designated by the CoC to fill openings. Employs strong use of data and evidence, including the cost-effectiveness and impact of project on positive housing outcomes, recovery, self-sufficiency, and reducing homelessness. Trains project staff on best practices, which are then implemented when working with project participants. For HMIS and CE projects, projects meet HUD standards. The priority will be to improve data quality, continuous quality improvement, system flow, and decrease time from homeless to housed. | 20 | 17.8 |
| PARTNERING WITH HOUSING, HEALTH, AND SERVICE AGENCIES | | |
| <ul style="list-style-type: none"> Collaborates with mainstream resources in the community to connect participants with assistance in areas such as employment, education, healthcare, and benefits. Partners with local workforce development center to improve employment opportunities. | 10 | 9 |

| PRIORITY | TOTAL POINTS AVAILABLE | SCORE |
|---|------------------------|-------------|
| <ul style="list-style-type: none"> Works closely with public and private health and mental health care organizations to connect program participants to health insurance and health services. | | |
| ADVANCING EQUITY | | |
| <ul style="list-style-type: none"> Agency are creating policies, procedures, and processes with attention to eliminating barriers for persons of color, gender identity, and sexual orientation with the aim to improve equity and to address disparities. Agency should address the needs of LGBTQ+, transgender, gender non-conforming, and non-binary individuals and families, ensuring privacy, respect, safety, and access regardless of gender identity or sexual orientation in programs. Agency hires staff and has board members that are diverse and are representative of the clients in services. Agency participates in the work to reduce the over representation of people of color and LGBTQ+ experiencing homelessness and housing instability. | 20 | 15.6 |
| Total Points | 100 | |

**Priorities obtained from the FY 24-25 Continuum of Care NOFA and the HOTHHC Priorities.*

Comments:

CONTINUUM OF CARE GRANT RENEWAL SCORING TOOL

| Category | Evaluation Criteria | Source | Calculation | 10 Points | 5 Points | 0 Points | P o i n t s | S c o r e |
|---------------------|--|--|--|------------------------------|----------------------------|--------------------------|-------------|-----------|
| Priorities | 1. Meets HUD and HOTH C Priorities | Priority Checklist Worksheet | Number of met priorities | 90-100 points | 75-89 points | 0-74 points | 10 | 5 |
| Project Performance | 2a. PSH Programs: Percentage of participants who gained or increased earned income from entry to latest status | APR Q19a1; row 1, performance measure column | Percent of persons who accomplished this measure <i>(DV Exception Included)</i> | 20-100% <i>DV 15-100%</i> | 15-19% <i>DV 5-14%</i> | 0-14% <i>DV 0-4%</i> | 10 | 0 |
| | 2b. RRH Programs: Percentage of participants who gained or increased earned income from entry to exit | APR Q19a2; row 1, performance measure column | Percent of persons who accomplished this measure <i>(DV Exception Included)</i> | 60-100% <i>DV 50-100%</i> | 40-59% <i>DV 30-49%</i> | 0-39% <i>DV 0-29%</i> | | |
| | 2c. TH Programs: Percentage of participants who gained or increased earned income from entry to exit | APR Q19a2; row 1, performance measure column | Percent of persons who accomplished this measure <i>(DV Exception Included)</i> | 50-100% <i>DV 40-100%</i> | 25-49% <i>DV 20-39%</i> | 0-24% <i>DV 0-19%</i> | | |
| | 3a. PSH Programs: Percentage of participants who gained or increased other income from entry to latest status | APR Q19a1; row 3, performance measure column | Percent of persons who accomplished this measure <i>(DV Exception Included)</i> | 40-100% <i>DV 30-100%</i> | 25-39% <i>DV 20-29%</i> | 0-24% <i>DV 0-19%</i> | 10 | 10 |
| | 3b. RRH Programs: Percentage of participants who gained or increased other income from entry to exit | APR Q19a2; row 3, performance measure column | Percent of persons who accomplished this measure | 50-100% | 25-49% | 0-24% | | |
| | 3c. TH Programs: Percentage of participants who gained or increased other income from entry to exit | APR Q19a2; row 3, performance measure column | % of persons who accomplished this measure | 50-100% | 25-49% | 0-24% | | |
| | 4a. PSH Programs: Percentage of persons who exited to a Positive Housing Destination | APR Q23c | Last row of chart labeled "Percentage" | 80-100% | 60-79% | 0-59% | | |
| | | | | | | | | 10 |

| Category | Evaluation Criteria | Source | Calculation | 10 Points | 5 Points | 0 Points | P o i n t s | S c o r e |
|---|--|--|--|-----------------|-----------------|---------------|----------------------------|-----------------------|
| | 4b. RRH Programs: Percentage of persons who exited to a Positive Housing Destination | APR Q23c | Last row of chart labeled "Percentage" | 70-100% | 50-69% | 0-49% | | |
| | 4c. TH Programs: Percentage of persons who exited to a Positive Housing Destination | APR Q23c | Last row of chart labeled "Percentage" | 70-100% | 50-69% | 0-49% | | |
| | 5a. PSH Programs: Retention in PSH for 365 days or more | APR Q23c and Q5a | (Q5a Total Persons Served – (Q23c Total Number of Persons Leaving – Persons Excluded*))/Q5a Total Persons Served | 85-100% | 80-84% | 0-79% | 10 | 0 |
| | 5b. RRH Programs: Average length of participation for leavers | APR Q22b | Average length of participation for leavers (DV Exception Included) | <365 | 366-729 | >730 | | |
| | | | | DV >730 | DV 366-729 | DV <365 | | |
| 5c. TH Programs: Average length of participation for leavers | APR Q22b | Average length of participation for leavers (DV Exception Included) | <365 | 366-729 | >730 | DV >730 | DV 366-729 | DV <365 |
| 6. Program's commitment to connecting participants with mainstream resources/benefits | Application 4A | Answers "Yes" to all relevant questions on project application. | Yes to all 4 | Yes to 3 | Yes to only 1-2 | 10 | 10 | |
| | 7a. RRH and PSH Programs: Average length of time between "Project Entry" to "Housing Move-In Date" | APR Q22C | Quickly move to PH (30 days or less) | 30 days or less | 31-120 days | Over 120 days | 10 | 10 |
| | 7b. TH Programs: Percentage of participants who exit to permanent destinations | APR Q23c | Permanent Destinations Total/Total | 80%-100 % | 50-79% | 0-49% | | |

| Category | Evaluation Criteria | Source | Calculation | 10 Points | 5 Points | 0 Points | P o i n t s | S c o r e |
|--------------------------------|--|------------------------------------|---|--------------------------------------|--|--------------------------------|-------------|-----------|
| | 8a. RRH & TH Programs: Percentage of participants with health insurance at exit for RRH and TH | APR Q21 | Percentage of participants with health insurance at exit | 90%-100 % | 89-50% | 0-49% | 10 | 5 |
| | 8b. PSH Programs: Percentage of participants with health insurance at annual follow-up | APR Q21 | Percentage of participants with health insurance at annual follow-up | 90%-100 % | 89-50% | 0-49% | | |
| | 9. Number of adult stayers with required annual assessment | APR Q18 | Number of stayers with completed annual assessment/Total adults (minus not yet required) | 90-100% | 80-89% | 0-79% | 10 | 10 |
| Targeting Hard to Serve | 10. Percent of entries from places not meant for human habitation | APR Q15 & Q5a | Number of Entries from Place Not Meant for Habitation/ Adult Heads of Household | 50-100% | 25-49% | 0-24% | 10 | 0 |
| | 11. Participants with no income at entry | APR Q18 | % of entries with no income (Number of participants with no income/Total Adults) | 50-100% | 25-49% | 0-24% | 10 | 5 |
| | 12. Participants with more than one disability at entry. | APR13a2 | % of persons with more than one disability (Total persons with 2 conditions + total persons with 3+ conditions/Total) | 50-100% | 25-49% | 0-24% | 10 | 10 |
| | 13. Project uses a Housing First Model | Housing First Assessment Worksheet | Scoring of Housing First Assessment Worksheet | 15 | 10-14 | 0-9 | 10 | 10 |
| Financial & Cost Effectiveness | 14. Audit Review | Audit submitted by agency | Outcome of audit | Low risk auditee AND has no findings | Low risk auditee OR agency has no findings | High risk auditee AND findings | 10 | 10 |

| Category | Evaluation Criteria | Source | Calculation | 10 Points | 5 Points | 0 Points | P o i n t s | S c o r e |
|--------------|--|---|--|-----------------------------------|----------------------|----------------------|----------------------------|-----------------------|
| | 15. Grant Spent Down | APR Q28/Q1a | % of grant expended (Q28 Total Expenditures / Q1a Total Award for Grant Year) | 90-100% | 80-89% | 0-79% | 10 | 5 |
| HMIS & Data | 16. PIT Involvement | Registered Users in Counting Us App from last PIT Count | Staff involved in conducting PIT | Yes | — | No | 10 | 10 |
| | 17a. HMIS Data Quality and Completeness | HMIS | Score on Data Completeness Report Card | 20 points: 95-100% | 10 points: 90-94% | 0 points: 0-89% | 20 | 20 |
| | 17b. DV Project Data Quality (DV Exception) | APR Q6a, 6b, 6c | Average of % Error Column except for SS# | 20 points: 0-5% | 10 points: 6-10% | 0 points: 11-100% | | |
| | 18. Missing data for client destination at exit | APR Q23c & Q5a | Percentage of all households with data not collected/total heads of households | 0-25% | 26-50% | 51-100% | 10 | 10 |
| Equity | 19. Racial Equity Questionnaire | Racial Equity Questionnaire | Evaluation of Racial Equity Questionnaire | Excels | Average | Poor | 10 | 10 |
| Penalty | 20. Application turned in after internal deadline | Submission Email | Application Submission Date | Turned in after internal deadline | — | Turned in on time | -10 | |
| Total | Total Possible Points before Penalty Points | | | | | | 200 | 140 |

* HUD Approved Excluded Exits include: Deceased, Foster Care, Hospital & Nursing Facility.

Comments:



HEART OF TEXAS HOMELESS COALITION

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PO BOX 23025, WACO, TX 76702

10/11/24

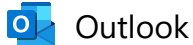
Dear HUD CoC & YHDP NOFO Reviewer,

There was no CoC grant reduced or rejected. There was one YHDP grant that voluntarily reallocated funding from one project to another to improve the program by adding a staff (reallocation from STARRSKYE Rapid Rehousing to HOTTCHY Transitional Housing). Attached is the letter showing the final accepted projects and their funding amounts as the Scoring and Ranking Committee, as well as the Youth Action Board, agreed to this voluntary reallocation.

Sincerely,

A handwritten signature in black ink that reads "Nicole Wiscombe".

Nicole Wiscombe
CoC & YHDP Administrator



Scoring and Ranking Notification FY2024

From Laurel Cowan <laurel@prosperwaco.org>

Date Wed 10/9/2024 9:57 PM

To Nicole Wiscombe <Nicole.Wiscombe@hotbhn.org>

 1 attachments (442 KB)

BHN Scoring and Ranking Letter FY2024.pdf;

Good evening,

Attached is the letter detailing the outcomes for this year's Heart of Texas Continuum of Care Notice of Funding Opportunity for FY 2024.

You can review this year's ranking outcomes by visiting the following link:

<https://www.heartoftexashomeless.org/fy-2024-coc-yhdp-nofo/>. If you have any concerns regarding the rankings, please submit a grievance by 5:00 PM on Monday, October 14th, by emailing me.

Additionally, please ensure that all applications are submitted through eSNAPS by Thursday, October 17th.

Should you have any questions, feel free to reach out at any time.



Laurel Cowan

HMIS Administrator

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ADVOCACY · ASSISTANCE · ACKNOWLEDGEMENT
PO BOX 23025, WACO, TX 76702

10/9/2024
Daniel Thompson
6400 Imperial Drive
Waco, TX 76712

Dear Daniel Thompson,

I am writing to officially inform you of the outcome of the Scoring and Ranking Committee evaluation of the project applications your agency submitted to The Heart of Texas Homeless Coalition. On October 7, 2024 the following projects were accepted to receive the following recommended funding amount in the FY2024 Continuum of Care NOFA competition:

1. The Supportive Services Only-Housing Navigator program ranked #2 and the amount of funding recommended is \$145,048
2. The Rapid Re-housing program ranked #10 and the amount of funding recommended is \$248,086
3. The Permanent Supportive Housing program ranked #11 and the amount of funding recommended is \$311,539
4. The Permanent Supportive Housing Expansion has been accepted and the amount of funding recommended is \$152,721
5. The YDHP DOBEY/HYGEH BEAR Consolidation has been accepted and the amount of funding recommended is \$295,234
6. The STARRSKYE Rapid Rehousing program has been accepted and the amount of funding recommended is \$320,947
7. The HOTTCHY Transitional Housing program has been accepted and the amount of funding recommended is \$175,000
8. The HOTTCHY Transitional Housing expansion has been accepted and the amount of funding recommended is \$58,428
9. The YHDP Rapid Rehousing Housing program has been accepted and the amount of funding recommended is \$120,540
10. The YHDP Drop-In expansion has been accepted and the amount of funding recommended is \$155,760

You may review the entire ranking document <https://www.heartoftexashomeless.org/fy-2024-coc-yhdp-nofo/> , the FY 2024 HOTHc CoC NOFA webpage. If you have any grievances regarding this, you may file a grievance complaint with Laurel Cowan by email at laurel@prosperwaco.org. The grievance process can be found in the HOTHc Policies and Procedure Manual at <http://www.heartoftexashomeless.org/wp-content/uploads/2022/05/2022-HOTHc-TX-604-Policies-and-Procedures.pdf>, in Appendix E. Please do not hesitate to contact me if you have any questions and thank you for your submissions to this year's competition.

Sincerely,

CoC Scoring & Ranking Committee




2024 Scoring and Ranking notification

From Laurel Cowan <laurel@prosperwaco.org>

Date Wed 10/9/2024 9:44 PM

To Art.penhale@uss.salvationarmy.org <Art.penhale@uss.salvationarmy.org>

Cc Meredith Donovan <Meredith.Donovan@uss.salvationarmy.org>

 1 attachments (4 MB)

TSA 2024 Scoring and Ranking Notification Letter.docx;

Good evening,

Attached is the letter detailing the outcomes for this year's Heart of Texas Continuum of Care Notice of Funding Opportunity for FY 2024.

You can review this year's ranking outcomes by visiting the following link:

<https://www.heartoftexashomeless.org/fy-2024-coc-yhdp-nofo/>. If you have any concerns regarding the rankings, please submit a grievance by 5:00 PM on Monday, October 14th, by emailing me.

Additionally, please ensure that all applications are submitted through eSNAPS by **Thursday, October 17th**.

Should you have any questions, feel free to reach out at any time.

Thank you,



Laurel Cowan

HMIS Administrator

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PO BOX 23025, WACO, TX 76702

10/09/2024

Art Penahle
4721 W. Waco Dr.
Waco, TX 76710

Dear Art Penahle,

I am writing to officially inform you of the outcome of the Scoring and Ranking Committee evaluation of the project applications your agency submitted to The Heart of Texas Homeless Coalition. On 10/7/2024 the following projects were accepted to receive the following recommended funding amount in the FY2024 Continuum of Care NOFA competition:

1. The SSO Coordinated Entry program has been ranked #3 and the amount of funding recommended is \$97,059
2. The Rapid Rehousing program ranked #7 and the amount of funding recommended is \$93,768
3. The Rapid Rehousing Expansion has been accepted and the amount of funding recommended is \$ 70,956

You may review the entire ranking document at <https://www.heartoftexashomeless.org/fy-2024-coc-yhdp-nofo/>, the FY 2024 HOTH C CoC NOFA webpage. If you have any grievances regarding this, you may file a grievance complaint with Laurel Cowan by email at laurel@prosperwaco.org. The grievance process can be found in the HOTH C Policies and Procedure Manual at <http://www.heartoftexashomeless.org/wp-content/uploads/2022/05/2022-HOTH C-TX-604-Policies-and-Procedures.pdf>, in Appendix E. Please do not hesitate to contact me if you have any questions and thank you for your submissions to this year's competition.

Sincerely,

CoC Scoring & Ranking Committee






2024 Scoring and Ranking notification

From Laurel Cowan <laurel@prosperwaco.org>

Date Wed 10/9/2024 9:48 PM

To Tim Packer <timp@thecovewaco.org>

 1 attachments (443 KB)

The Cove Scoring and Ranking FY2024.pdf;

Good evening,

Attached is the letter detailing the outcomes for this year's Heart of Texas Continuum of Care Notice of Funding Opportunity for FY 2024.

You can review this year's ranking outcomes by visiting the following link:

<https://www.heartoftexashomeless.org/fy-2024-coc-yhdp-nofo/>. If you have any concerns regarding the rankings, please submit a grievance by 5:00 PM on Monday, October 14th, by emailing me.

Additionally, please ensure that all applications are submitted through eSNAPS by Thursday, October 17th.

Should you have any questions, feel free to reach out at any time.

Thank you,



Laurel Cowan

HMIS Administrator

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PO BOX 23025, WACO, TX 76702

10/9/2024

Timothy Packer, Ph.D.
524 W. Waco Drive, Suite B
Waco, TX 76701

Dear Timothy Packer, PhD,

I am writing to officially inform you of the outcome of the Scoring and Ranking Committee evaluation of the project applications your agency submitted to The Heart of Texas Homeless Coalition. On October 7, 2024 the following projects were accepted to receive the following recommended funding amount in the FY2024 Continuum of Care NOFA competition:

1. The YHDP Drop-In SSO program has been accepted and the amount of funding recommended is \$155,760

You may review the entire ranking document at <https://www.heartoftexashomeless.org/fy-2024-coc-yhdp-nofo/>, the FY 2024 HOTH C CoC NOFA webpage. If you have any grievances regarding this, you may file a grievance complaint with Laurel Cowan by email at laurel@prosperwaco.org. The grievance process can be found in the HOTH C Policies and Procedure Manual at <http://www.heartoftexashomeless.org/wp-content/uploads/2022/05/2022-HOTH C-TX-604-Policies-and-Procedures.pdf>, in Appendix E. Please do not hesitate to contact me if you have any questions and thank you for your submissions to this year's competition.

Sincerely,

CoC Scoring & Ranking Committee





Scoring and Ranking Notification letter 2024

From Laurel Cowan <laurel@prosperwaco.org>

Date Wed 10/9/2024 10:19 PM

To Jessica Attas <jessica@prosperwaco.org>

Cc Laurel Cowan <laurel@prosperwaco.org>

 1 attachments (446 KB)

Prosper Waco Scoring and Ranking Letter 2024.pdf;

Good evening,

Attached is the letter detailing the outcomes for this year's Heart of Texas Continuum of Care Notice of Funding Opportunity for FY 2024.

You can review this year's ranking outcomes by visiting the following link:

<https://www.heartoftexashomeless.org/fy-2024-coc-yhdp-nofo/>. If you have any concerns regarding the rankings, please submit a grievance by 5:00 PM on Monday, October 14th, by emailing me.

Additionally, please ensure that all applications are submitted through eSNAPS by Thursday, October 17th.

Should you have any questions, feel free to reach out at any time.

Thank you,



Laurel Cowan

HMIS Administrator

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The banner features a dark green background with a white mountain range graphic. The text 'prosper waco 24' is in a light green font, with 'prosper' and 'waco' stacked above '24'. Below this, 'SUMMIT' is written in large white letters, with a green mountain peak integrated into the letter 'M'. Underneath 'SUMMIT' is the tagline 'Inspiring Change Together' in a smaller white font. A light green callout box in the top right corner contains the text 'Tickets and sponsorship opportunities available! Grab yours before they're gone!'. A dark grey footer bar at the bottom contains the text 'Oct 24, 2024 | AC Hotel Waco Downtown | prosperwaco.org'.

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PO BOX 23025, WACO, TX 76702

10/9/2024

Jessica Attas
1105 Wooded Acres Drive
Suite 400
Waco, TX 76701

Dear Jessica Attas,

I am writing to officially inform you of the outcome of the Scoring and Ranking Committee evaluation of the project applications your agency submitted to The Heart of Texas Homeless Coalition. On October 7, 2024. The following projects were accepted to receive the recommended funding amounts in the FY2024 Continuum of Care NOFA competition:

1. HMIS renewal grant has been accepted with the recommended funding of \$62,653
2. HMIS expansion grant has been accepted with the recommended funding of \$40,000

You may review the entire ranking document at <https://www.heartoftexashomeless.org/fy-2024-coc-yhdp-nofo/>, the FY 2024 HOTHc CoC NOFA webpage. If you have any grievances regarding this, you may file a grievance complaint with Laurel Cowan by email at laurel@prosperwaco.org. The grievance process can be found in the HOTHc Policies and Procedure Manual at <http://www.heartoftexashomeless.org/wp-content/uploads/2022/05/2022-HOTHc-TX-604-Policies-and-Procedures.pdf>, in Appendix E. Please do not hesitate to contact me if you have any questions and thank you for your submissions to this year's competition.

Sincerely,

CoC Scoring & Ranking Committee



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Scoring and Ranking Notification FY2024

From Laurel Cowan <laurel@prosperwaco.org>

Date Wed 10/9/2024 9:53 PM

To Whitney.Thomas@familyabusecenter.org <Whitney.Thomas@familyabusecenter.org>

 1 attachments (451 KB)

FAC Scoring and Ranking FY24.pdf;

Good evening,

Attached is the letter detailing the outcomes for this year's Heart of Texas Continuum of Care Notice of Funding Opportunity for FY 2024.

You can review this year's ranking outcomes by visiting the following link:

<https://www.heartoftexashomeless.org/fy-2024-coc-yhdp-nofo/>. If you have any concerns regarding the rankings, please submit a grievance by 5:00 PM on Monday, October 14th, by emailing me.

Additionally, please ensure that all applications are submitted through eSNAPS by Thursday, October 17th.

Should you have any questions, feel free to reach out at any time.

Thank you,



Laurel Cowan

HMIS Administrator

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ADVOCACY · ASSISTANCE · ACKNOWLEDGEMENT
PO BOX 23025, WACO, TX 76702

10/9/2024

Whitney Thomas
Family Abuse Center, Inc.
PO Box 20395
Waco, TX 76702

Dear Whitney Thomas,

I am writing to officially inform you of the outcome of the Scoring and Ranking Committee evaluation of the project applications your agency submitted to The Heart of Texas Homeless Coalition. On October 7, 2024 the following projects were accepted to receive the following recommended funding amount in the FY2024 Continuum of Care NOFA competition:

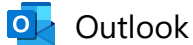
1. The SSO Coordinated Entry has been ranked #4 and the amount of funding recommended is \$76,031
2. The Permanent Supportive Housing Families has been ranked #5 and the amount of funding recommended is \$77,559
3. The Permanent Supportive Housing program ranked #6 and the amount of funding recommended is \$57,325
4. The Rapid Rehousing program ranked #8 and the amount of funding recommended is \$93,768
5. The Transitional Housing program ranked #9 and the amount of funding recommended is \$131,816
6. The YHDP Rapid Rehousing has been accepted and the amount of funding recommended is \$120,540

You may review the entire ranking document <https://www.heartoftexashomeless.org/fy-2024-coc-yhdp-nofo/> , the FY 2024 HOTHCO CoC NOFO webpage. If you have any grievances regarding this, you may file a grievance complaint with Laurel Cowan by email at laurel@prosperwaco.org . The grievance process can be found in the HOTHCO Policies and Procedure Manual at <http://www.heartoftexashomeless.org/wp-content/uploads/2022/05/2022-HOTHCO-TX-604-Policies-and-Procedures.pdf> , in Appendix E. Please do not hesitate to contact me if you have any questions and thank you for your submissions to this year's competition.

Sincerely,

CoC Scoring & Ranking Committee






Scoring and Ranking Notification FY2024

From Laurel Cowan <laurel@prosperwaco.org>

Date Wed 10/9/2024 9:57 PM

To Nicole Wiscombe <Nicole.Wiscombe@hotbhn.org>

 1 attachments (442 KB)

BHN Scoring and Ranking Letter FY2024.pdf;

Good evening,

Attached is the letter detailing the outcomes for this year's Heart of Texas Continuum of Care Notice of Funding Opportunity for FY 2024.

You can review this year's ranking outcomes by visiting the following link:

<https://www.heartoftexashomeless.org/fy-2024-coc-yhdp-nofo/>. If you have any concerns regarding the rankings, please submit a grievance by 5:00 PM on Monday, October 14th, by emailing me.

Additionally, please ensure that all applications are submitted through eSNAPS by Thursday, October 17th.

Should you have any questions, feel free to reach out at any time.



Laurel Cowan

HMIS Administrator

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(254) 741-0081

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**HEART OF TEXAS
HOMELESS COALITION**
ADVOCACY · ASSISTANCE · ACKNOWLEDGEMENT
PO BOX 23025, WACO, TX 76702

10/9/2024
Daniel Thompson
6400 Imperial Drive
Waco, TX 76712

Dear Daniel Thompson,

I am writing to officially inform you of the outcome of the Scoring and Ranking Committee evaluation of the project applications your agency submitted to The Heart of Texas Homeless Coalition. On October 7, 2024 the following projects were accepted to receive the following recommended funding amount in the FY2024 Continuum of Care NOFA competition:

1. The Supportive Services Only-Housing Navigator program ranked #2 and the amount of funding recommended is \$145,048
2. The Rapid Re-housing program ranked #10 and the amount of funding recommended is \$248,086
3. The Permanent Supportive Housing program ranked #11 and the amount of funding recommended is \$311,539
4. The Permanent Supportive Housing Expansion has been accepted and the amount of funding recommended is \$152,721
5. The YDHP DOBEY/HYGEH BEAR Consolidation has been accepted and the amount of funding recommended is \$295,234
6. The STARRSKYE Rapid Rehousing program has been accepted and the amount of funding recommended is \$320,947
7. The HOTTCHY Transitional Housing program has been accepted and the amount of funding recommended is \$175,000
8. The HOTTCHY Transitional Housing expansion has been accepted and the amount of funding recommended is \$58,428
9. The YHDP Rapid Rehousing Housing program has been accepted and the amount of funding recommended is \$120,540
10. The YHDP Drop-In expansion has been accepted and the amount of funding recommended is \$155,760

You may review the entire ranking document <https://www.heartoftexashomeless.org/fy-2024-coc-yhdp-nofo/> , the FY 2024 HOTHCoC NOFA webpage. If you have any grievances regarding this, you may file a grievance complaint with Laurel Cowan by email at laurel@prosperwaco.org. The grievance process can be found in the HOTHCoC Policies and Procedure Manual at <http://www.heartoftexashomeless.org/wp-content/uploads/2022/05/2022-HOTHCoC-TX-604-Policies-and-Procedures.pdf>, in Appendix E. Please do not hesitate to contact me if you have any questions and thank you for your submissions to this year's competition.

Sincerely,

CoC Scoring & Ranking Committee

FY 2024 TX-604/HEART OF TEXAS HOMELESS COALITION RANKING

| Ranking | Score | Applicant | Project | Project | Funding Type | Amount | Amount |
|---|-------------------------|-------------------------------------|--|---------------------|--------------------------|-----------------|------------|
| UNRANKED PROJECTS | | | | | | | |
| | | HOTHHC | Planning Grant | Planning | renewal | \$ 135,098 | \$ 135,098 |
| TEIR 1 PROJECTS (90% of ARD is \$1,256,152) | | | | | | | |
| 1 | | Prosper Waco | HMIS Grant | HMIS | renewal | \$ 62,653 | \$ 62,653 |
| 2 | | HOTBHN (HOTRMHMR) | SSO Housing Navigation | CE-SSO | renewal | \$ 145,048 | \$ 145,048 |
| 3 | | The Salvation Army | SSO Coordinated Entry | CE-SSO | renewal | \$ 97,059 | \$ 97,059 |
| 4 | | Family Abuse Center | DV Coordinated Entry | CE-SSO | first yr | \$ 76,031 | \$ 76,031 |
| 5 | | Family Abuse Center | Permanent Supportive Housing - Families | PH-PSH | first yr - consolidation | \$ 77,559 | \$ 77,559 |
| 6 | 140 | Family Abuse Center | Permanent Supportive Housing - Individuals | PH-PSH | renewal - consolidation | \$ 57,325 | \$ 57,325 |
| 7 | 130 | The Salvation Army | Rapid Rehousing - Families | PH-RRH | renewal | \$ 93,768 | \$ 93,768 |
| 8 | 125 | Family Abuse Center | DV Rapid Rehousing | PH-RRH | renewal | \$ 94,786 | \$ 94,786 |
| 9 | 125 | Family Abuse Center | Transitional Housing | TH | renewal | \$ 131,816 | \$ 131,816 |
| 10 | 125 | HOTBHN (HOTRMHMR) | Rapid Rehousing | PH-RRH | renewal | \$ 248,086 | \$ 248,086 |
| 11 | 115 | HOTBHN (HOTRMHMR) | Permanent Supportive Housing | PH-PSH | renewal | \$ 311,593 | \$ 172,021 |
| TEIR 2 PROJECTS (10% of ARD is \$139,572 and CoC Bonus is \$324,236) | | | | | | | |
| 11 | 115 | HOTBHN (HOTRMHMR) | Permanent Supportive Housing | PH-PSH | renewal | | \$ 139,572 |
| 12 | accept | Prosper Waco | HMIS Grant Expansion | HMIS | bonus | \$ 40,000 | \$ 40,000 |
| 13 | accept | HOTBHN (HOTRMHMR) | SSO Housing Navigation Expansion | CE-SSO | bonus | \$ 60,559 | \$ 60,559 |
| 14 | accept | The Salvation Army | Rapid Rehousing Expansion | PH-RRH | bonus | \$ 70,956 | \$ 70,956 |
| 15 | accept | HOTBHN (HOTRMHMR) | Permanent Supportive Housing Expansion | PH-PSH | bonus | \$ 152,721 | \$ 152,721 |
| DV BONUS PROJECTS (\$405,295) | | | | | | | |
| 16 | accept | Family Abuse Center | DV Rapid Rehousing Expansion | PH-RRH | bonus | \$ 107,655 | \$ 107,655 |
| YHDP PROJECTS (\$1,125,909) | | | | | | | |
| | accept | HOTBHN (HOTRMHMR) | YHDP DOBEY | SSO | renewal | \$ 295,234 | \$ 295,234 |
| | accept | HOTBHN (HOTRMHMR) | STARRSKYE Rapid Rehousing | PH-RRH | replacement | \$ 320,947 | \$ 320,947 |
| | accept | HOTBHN (HOTRMHMR) | HOTTCHY Transitional Housing | TH | renewal | \$ 175,000 | \$ 175,000 |
| | accept | HOTBHN (HOTRMHMR) | HOTTCHY Transitional Housing Expansion | TH | reallocation | \$ 58,428 | \$ 58,428 |
| | accept | Family Abuse Center | YHDP Rapid Rehousing | PH-RRH | renewal | \$ 120,540 | \$ 120,540 |
| | accept | The Cove | YHDP Drop-In | SSO | renewal | \$ 155,760 | \$ 155,760 |
| FY 2022 TX-604/HEART OF TEXAS HOMELESS COALITION RANKING | | | | | | | |
| Prelim Pro Rata | Estimated annual | Tier 1 - Estimated ARD @ 90% | | CoC Planning | CoC Bonus | Domestic | |
| \$ 2,701,965 | \$ 2,521,633 | \$ 1,256,152 | | \$ 135,098 | \$ 324,236 | \$ 405,295 | |



HEART OF TEXAS HOMELESS COALITION

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- Home
- About Us
- [Continuum of Care](#)
- YHDP
- HMIS
- Heart to Home Coordinated Entry
- Events
- Resources

FY 2024-2025 CoC/YHDP NOFO

NOFO Information and Materials for CoC & YHDP Grantees

FY 2024 Awards

[FY 2024 TX-604 Heart of Texas CoC Awards](#)

[FY 2024 Texas CoC Awards](#)

[FY 2024 TX-604 NOFO Debriefing](#)

FY 2024 Collaborative Application

[FY 2023 TX-604 Grant Inventory Worksheet](#)

[FY 2024-2025 TX-604 CoC Application](#)

[FY 2024 Priority List Application](#)

[FY 2024 TX-604 Ranking List](#)

FY 2024 NOFO Project Application Information – TX-604 CoC Materials

[HUD's CoC/YHDP NOFO Resources](#)

CoC Collaborative Application Posting - Message (HTML) Search

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













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CoC Collaborative Application Posting

 heartoftexashomelesscoalition@gmail.com
To  Nicole Wiscombe

Bcc  Elizabeth.Huisman@hotbhn.org;  Ana.Johnson@hotbhn.org;  Jimmeka.Gill@hotbhn.org;  jorge.delgado@lifeworksaustin.org;  aascherl@advocacycncr.org;  acastanon@tstc.edu;  ali.shepherd@unboundnow.org;  amy.jimenez@esc12.net;  Amy.Lowrey@co.mclennan.tx.us;  AnnieB@wacopha.org;  Arlene.padilla@hot.cog.tx.us;  ashley_thornton@baylor.edu;  atorresgutierrez@mclennan.edu;  awalker@esc12.net; **+ 85 others**

Reply Reply All Forward

Sun 10/27/2024 11:28 PM

Heart of Texas Homeless Coalition/TX-604 CoC Partners,

The FY 2024-2025 Continuum of Care and Youth Homelessness Demonstration Program Notice of Funding Opportunity Collaborative Application has been posted to the [HOTHC website](#). This will be submitted to HUD on October 29th. If you have any comments or questions regarding this application, please contact Nicole Wiscombe at nicole.wiscombe@hotbhn.org.

Thanks!

Nicole Wiscombe, MSW, Director of Housing and Homeless Services (she/they)
Housing and Homeless Services
CCBHC & Medical Services Division
Klaras Center for Children, Families, & Rehabilitation Services Division
nicole.wiscombe@hotbhn.org
254-297-8980
www.hotbhn.org
2111 Austin Ave, Waco, Tx 76701

